REQUEST FOR PROPOSALS FOR PROFESSIONAL SERVICES
TO PROVIDE GOVERNMENT AFFAIRS CONSULTING
ISSUED BY DELAWARE DEPARTMENT OF STATE
CONTRACT NUMBER STA17123-GVTAFFCONS

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I. Overview

The State of Delaware Department of State ("DOS" or "State"), seeks Government Affairs Consulting Services regarding the promotion of Delaware’s role in corporate governance and other subjects to the Executive and Legislative branches of the federal government, including, but not limited to, providing strategic advice to the State with respect to legislation or rulemaking that the State deems to be in its interests, representing the State in meetings with federal officials and their staff, and building support for Delaware’s position on corporate governance and other matters.

This request for proposals ("RFP") is issued pursuant to 29 Del. C. §§ 6981 and 6982.

The proposed schedule of events subject to the RFP is outlined below:

Public Notice Date: December 4, 2017
Deadline for Receipt of Proposals Date: December 18, 2017 at 4:00 PM ET
Estimated Notification of Award Date: Within 30 days of receipt (subject to change)

The proposal must conform to the requirements of the Proposal Procedures and the Required Information Sections of the RFP. The State specifically reserves the right to waive any informalities or irregularities in the proposal format. Each proposal must be accompanied by a cover letter that briefly summarizes the proposing organization’s ("Vendor") interest in providing the required professional services. The cover letter must also clearly state and justify any exceptions to the requirements of the RFP which the Vendor may have taken in presenting the proposal. Exceptions shall also be listed on
Attachment 3. The State reserves the right to deny any and all exceptions taken to the RFP requirements.

The State reserves the right to modify and/or cancel this solicitation at any time during the RFP process. The State of Delaware makes no commitments expressed or implied, that this process will result in a business transaction with any Vendor.

This RFP does not constitute an offer by the State of Delaware. Vendor’s participation in this process may result in the State of Delaware selecting that organization to engage in further discussions and negotiations toward execution of a contract. The commencement of such negotiations does not, however, signify a commitment by the State of Delaware to execute a contract nor to continue negotiations. The State of Delaware may terminate negotiations at any time and for any reason, or for no reason.

**MANDATORY PREBID MEETING**

A mandatory pre-bid meeting has not been established for this Request for Proposal.

II. **Scope of Services**

This RFP solicits the engagement of a professional services provider with the capacity and experience to successfully promote the State of Delaware’s positions on corporate governance, financial services and other issues at the federal Executive and Legislative levels.

The objectives for professional services include promoting legislation and rulemaking that the State believes to be beneficial to its interests and defeating legislation and rulemaking that the State believes to be harmful to its interests. Those objectives shall be met by offering strategic advice on accomplishing those objectives, building a coalition of legislative and executive support for Delaware’s positions on corporate governance and financial services matters, and promoting the State of Delaware’s role on issues of corporate governance.

The Vendor shall also provide general consulting services to the State of Delaware on issues before the federal government that are of interest to the State, as determined by the Office of the Governor and Department of State. Such issues may include federal transportation programs, federal appropriations, Medicaid and other social service financing, and other issues to be identified. Such issues may also include federal policies and programs that benefit local governments, higher education institutions, or other institutions within the State.

No portion of any funds provided by the State shall be used for any other purpose outside the Scope of Services, including, but not limited to, developing, drafting, advocating, or lobbying within the State of Delaware for or against any State, county or municipal laws, regulations, rules, or other policies and procedures.
III. Required Information

The following information shall be provided in each proposal in the order listed below. Failure to respond to any request for information within this proposal may result in rejection of the proposal at the sole discretion of the State.

A. Minimum Requirements

1. Vendor or predecessor organization must have been in existence for at least five years.

2. Vendor must have prior experience in providing similar federal consulting services.

3. Vendor must ensure the confidentiality of any and all information given to the vendor by the State of Delaware.

4. Vendor must provide evidence of appropriate professional liability insurance in the amount of $1,000,000 per person/$3,000,000 per occurrence.

5. Vendor shall provide evidence of a current Delaware business license issued by the Delaware Division of Revenue or evidence of an application to obtain a business license filed with the Delaware Division of Revenue.

6. Vendor shall not be required to represent Delaware exclusively. However, the Vendor’s proposal must describe policies and procedures for reconciling any potential and/or perceived conflicts of interest that may arise with other parties they may represent and identify any potential and/or perceived conflicts of interest. Include a statement indicating how any such potential and/or perceived conflicts would not prevent Vendor from fully performing its responsibilities, if awarded a contract.

7. Vendor must include a Non-Collusion Statement, located at Attachment 2, which must be completed and signed and notarized by an authorized representative of the Vendor.

8. Vendor must provide least three (3) business references consisting of current or previous customers of similar scope and value using Attachment 5. Include business name, mailing address, contact name and phone number, number of years doing business with, and type of work performed. Personal references cannot be considered.

B. General Evaluation Requirements

The following criteria will be used by DOS to evaluate the proposals and total potential points to be earned shall equal 100 points as follows:

1. Experience with government consulting and its requirements and reputation (20 points)

2. Expertise in areas pertinent to this particular project, including corporate governance, securities regulation, anti-money laundering, financial services regulation, federal transportation programs, federal appropriations, Medicaid financing, economic development, and issues effecting higher education and local governments (20 points)

3. Capacity to meet requirements, including demonstrated ability to build coalitions with key business, financial services and legal interest groups, as well as government
associations such as the National Governors Association, the National Association of Attorneys General, the National Conference of State Legislators and others (25 points)

4. Demonstrated ability and familiarity working with Delaware’s congressional delegation and other federal officials as well as other key company formation states (25 points)

5. Cost (10 points)

Total potential points to be earned shall equal 100 points pursuant to the Criteria Weighting as shown in Section C of this RFP.

IV. Professional Services RFP Administrative Information

A. RFP Issuance

1. Obtaining Copies of the RFP
   This RFP is available in electronic form only through the State of Delaware’s Bid Solicitation Directory website at http://bids.delaware.gov.

2. Public Notice
   Public notice has been provided in accordance with 29 Del. C. § 6981.

3. Assistance to Vendors with a Disability
   Vendors with a disability may receive accommodation regarding the means of communicating this RFP or participating in the procurement process. For more information, contact the Designated Contact no later than ten days prior to the deadline for receipt of proposals.

4. RFP Designated Contact
   All requests, questions, or other communications about this RFP shall be made in writing to the Designated Contact. Address all communications to the person listed below; communications made to other State of Delaware personnel or attempting to ask questions by phone or in person will not be allowed or recognized as valid and may disqualify the Vendor. Vendors should rely only on written statements issued by the RFP Designated Contact.

   Deputy Secretary Kristopher Knight
   Delaware Department of State
   Carvel State Office Building
   820 N. French Street
   Fourth Floor
   Wilmington, DE 19801
   Kristopher.knight@state.de.us

   To ensure that written requests are received and answered in a timely manner, electronic mail (e-mail) correspondence is acceptable, but other forms of delivery, such as postal and courier services can also be used.

5. Contact with State Employees
   Direct contact with State of Delaware employees other than the State of Delaware Designated Contact regarding this RFP is expressly prohibited without prior consent.
Vendor directly contacting State of Delaware employees risk elimination of their proposal from further consideration. Exceptions exist only for organizations currently doing business in the State who require contact in the normal course of doing that business.

6. Organizations Ineligible to Provide a Proposal
Any individual, business, organization, corporation, consortium, partnership, joint venture, or any other entity including subcontractors currently debarred or suspended is ineligible to provide a proposal. Any entity ineligible to conduct business in the State of Delaware or the District of Columbia for any reason is ineligible to respond to the RFP.

7. Exclusions
The Proposal Evaluation Team reserves the right to refuse to consider any proposal from a Vendor who:
   a. Has been convicted for commission of a criminal offense as an incident to obtaining or attempting to obtain a public or private contract or subcontract, or in the performance of the contract or subcontract;
   b. Has been convicted under State or Federal statutes of embezzlement, theft, forgery, bribery, falsification or destruction of records, receiving stolen property, or other offense indicating a lack of business integrity or business honesty that currently and seriously affects responsibility as a State contractor;
   c. Has been convicted or has had a civil judgment entered for a violation under State or Federal antitrust statutes;
   d. Has violated contract provisions such as:
      1) Knowing failure without good cause to perform in accordance with the specifications or within the time limit provided in the contract, or
      2) Failure to perform or unsatisfactory performance in accordance with terms of one or more contracts;
   e. Has violated ethical standards set out in law or regulation; and
   f. Any other cause listed in regulations of the State of Delaware determined to be serious and compelling as to affect responsibility as a State contractor, including suspension or debarment by another governmental entity for a cause listed in the regulations.

B. RFP Submissions
1. Acknowledgement of Understanding of Terms
   By submitting a proposal, each Vendor shall be deemed to acknowledge that it has carefully read all sections of this RFP, including all forms, schedules, and exhibits hereto, and has fully informed itself as to all existing conditions and limitations.

2. Proposals
   To be considered, all proposals must be submitted in writing and respond to the items outlined in this RFP. The State reserves the right to reject any non-responsive or non-conforming proposals. Each proposal must be submitted with five paper copies in a sealed envelope conspicuously labeled “Sealed Proposal – State of Delaware – Government Affairs Consulting.”

Deadline for Receipt of Proposals
All properly sealed and marked proposals are to be sent to the State of Delaware and received no later than 4:00 PM (Eastern Time) on Friday, December 15, 2017. The
Proposals may be delivered by Express Delivery (e.g., FedEx, UPS, etc.), US Mail, or by hand to:

**Delaware Department of State**  
Attn: Deputy Secretary Kristopher Knight  
Carvel State Office Building  
820 North French Street  
Fourth Floor  
Wilmington, DE 19801

Vendors are directed to clearly print “PROPOSAL ENCLOSED” and “CONTRACT NO.STA171123-GVTAFFCONS” on the outside of the proposal submission package.

Any proposal submitted by US Mail shall be sent by either certified or registered mail. Proposals must be received at the above address no later than **4:00 PM ET** on **Monday, December 18, 2017**.

Any proposal received after the Deadline for Receipt of Proposals date shall not be considered and shall be returned unopened. The proposing Vendor bears the risk of delays in delivery. The contents of any proposal shall not be disclosed as to be made available to competing entities during the negotiation process.

Upon receipt of vendor proposals, each Vendor shall be presumed to be thoroughly familiar with all specifications and requirements of this RFP. The failure or omission to examine any form, instrument or document shall in no way relieve vendors from any obligation in respect to this RFP.

3. **Proposal Modifications**  
Any changes, amendments or modifications to a proposal must be made in writing, submitted in the same manner as the original response and conspicuously labeled as a change, amendment or modification to a previously submitted proposal. Changes, amendments, or modifications to proposals shall not be accepted or considered after the hour and date specified as the Deadline for Receipt of Proposals.

4. **Proposal Costs and Expenses**  
The State of Delaware will not pay any costs incurred by any Vendor associated with any aspect of responding to this solicitation, including proposal preparation, printing or delivery, attendance at Vendor’s conference, system demonstrations, or negotiation process.

5. **Proposal Expiration Date**  
Prices quoted in the proposal shall remain fixed and binding on the Vendor for at least twelve months from the date the proposal was submitted. The State of Delaware reserves the right to ask for an extension of time, if needed.

6. **Late Proposals**  
Proposals received after the specified date and time will not be accepted or considered. To guard against premature opening, sealed proposals shall be submitted, plainly marked with the proposal title, Vendor name, and time and date of
STATE OF DELAWARE
DEPARTMENT OF STATE

the proposal opening. Evaluation of the proposals is expected to begin shortly after
the proposal due date. To document compliance with the deadline, the proposal will
be date and time stamped upon receipt.

7. Proposal Opening
The State of Delaware will receive proposals until the date and time shown in this RFP.
Proposals will be opened in the presence of State of Delaware personnel. Any
unopened proposals will be returned to the submitting Vendor.

There will be no public opening of proposals, but a public log will be kept of the names
of all Vendor organizations that submitted proposals. The contents of any proposal
shall not be disclosed to competing Vendors prior to contract awarding.

8. Non-Conforming Proposals
Non-conforming proposals will not be considered. Non-conforming proposals are
defined as those that do not meet the requirements of this RFP. The determination of
whether an RFP requirement is substantive or a mere formality shall reside solely
within the State of Delaware.

9. Concise Proposals
The State of Delaware discourages overly lengthy and costly proposals. It is the desire
that proposals be prepared in a straightforward and concise manner. Unnecessarily
elaborate brochures or other promotional materials beyond those sufficient to present
a complete and effective proposal are not desired. The State of Delaware’s interest is
in the quality and responsiveness of the proposal.

10. Realistic Proposals
It is the expectation of the State of Delaware that Vendors can fully satisfy the
obligations of the proposal in the manner and timeframe defined within the proposal.
Proposals must be realistic and must represent the best estimate of time, materials,
and other costs including the impact of inflation and any economic or other factors that
are reasonably predictable.

The State of Delaware shall bear no responsibility or increase obligation for a Vendor’s
failure to accurately estimate the costs or resources required to meet the obligations
defined in the proposal.

11. Confidentiality of Documents
Subject to applicable law or the order of a court of competent jurisdiction to the
contrary, all documents submitted as part of the Vendor’s proposal will be treated as
confidential during the evaluation process. As such, Vendor proposals will not be
available for review by anyone other than the State of Delaware/Proposal Evaluation
Team or its designated agents. There shall be no disclosure of any Vendor’s
information to a competing Vendor prior to award of the contract unless such
disclosure is required by law or by order of a court of competent jurisdiction.

The State of Delaware and its constituent agencies are required to comply with the
FOIA requires that the State of Delaware’s records are public records (unless
otherwise declared by FOIA or other law to be exempt from disclosure) and are subject
to inspection and copying by any person upon a written request. Vendors are advised
that once a proposal is received by the State of Delaware and a decision on contract award is made, the content of selected and non-selected vendor proposals will likely become subject to FOIA’s public disclosure obligations.

The State of Delaware wishes to create a business-friendly environment and procurement process. As such, the State respects the Vendor community’s desire to protect its intellectual property, trade secrets, and confidential business information (collectively referred to herein as “confidential business information”). Proposals must contain sufficient information to be evaluated. If a Vendor feels that they cannot submit their proposal without including confidential business information, they must adhere to the following procedure or their proposal may be deemed unresponsive, may not be recommended for selection, and any applicable protection for the Vendor’s confidential business information may be lost.

In order to allow the State to assess its ability to protect a Vendor’s confidential business information, Vendors will be permitted to designate appropriate portions of their proposal as confidential business information.

Vendor(s) may submit portions of a proposal considered to be confidential business information in a separate, sealed envelope labeled “Confidential Business Information” and include the specific RFP number. The envelope must contain a letter from the Vendor’s legal counsel describing the documents in the envelope, representing in good faith that the information in each document is not “public record” as defined by 29 Del. C. § 10002, and briefly stating the reasons that each document meets the said definitions.

Upon receipt of a proposal accompanied by such a separate, sealed envelope, the State of Delaware will open the envelope to determine whether the procedure described above has been followed. A Vendor’s allegation as to its confidential business information shall not be binding on the State. The State shall independently determine the validity of any vendor designation as set forth in this section. Any Vendor submitting a proposal or using the procedures discussed herein expressly accepts the State’s absolute right and duty to independently assess the legal and factual validity of any information designated as confidential business information. Accordingly, Vendor(s) assume the risk that confidential business information included within a proposal may enter the public domain.

12. Price Not Confidential
Vendors shall be advised that as a publically bid contract, no Vendor shall retain the right to declare their pricing confidential.

13. Multi-Vendor Solutions (Joint Ventures)
Multi-vendor solutions (joint ventures) will be allowed only if one of the venture partners is designated as the “Prime Vender.” The “Prime Vender” must be the joint venture’s contact point for the State of Delaware and be responsible for the joint venture’s performance under the contract, including all project management, legal and financial responsibility for the implementation of all Vendor systems. If a joint venture is proposed, a copy of the joint venture agreement clearly describing the responsibilities of the partners must be submitted with the proposal. Services specified in the proposal shall not be subcontracted without prior written approval by the State of Delaware, and approval of a request to subcontract shall not in any way relieve Vendor of
responsibility for the professional and technical accuracy and adequacy of the work. Further, Vendor shall be and remain liable for all damages to the State of Delaware caused by negligent performance or non-performance of work by its subcontractor or its sub-subcontractor.

Multi-Vendor proposals must be a consolidated response with all cost included in the cost summary. Where necessary, RFP response pages are to be duplicated for each Vendor.

a. Primary Vendor
The State of Delaware expects to negotiate and contract with only one “Prime Vendor.” The State of Delaware will not accept any proposals that reflect an equal teaming arrangement or from vendors who are co-bidding on this RFP. The Prime Vendor will be responsible for the management of all subcontractors.

Any contract that may result from this RFP shall specify that the Prime Vendor is solely responsible for fulfillment of any contract with the State as a result of this procurement. The State will make contract payments only to the awarded Vendor. Payments to any subcontractors are the sole responsibility of the Prime Vendor (awarded Vendor).

Nothing in this section shall prohibit the State of Delaware from the full exercise of its options under Section IV.B.16 regarding multiple source contracting.

b. Sub-contracting
The Vendor selected shall be solely responsible for contractual performance and management of all subcontract relationships. This contract allows subcontracting assignments; however, Vendors assume all responsibility for work quality, delivery, installation, maintenance, and any supporting services required by a subcontractor.

Use of subcontractors must be clearly explained in the proposal, and major subcontractors must be identified by name. The Prime Vendor shall be wholly responsible for the entire contract performance whether or not subcontractors are used. Any sub-contractors must be approved by the State of Delaware.

c. Multiple Proposals
A Prime Vendor may not participate in more than one proposal in any form. Subcontracting Vendors may participate in multiple joint venture proposals.

14. Discrepancies and Omissions
Vendor is fully responsible for the completeness and accuracy of their proposal, and for examining this RFP and all addenda. Failure to do so will be at the sole risk of Vendor. Should Vendor find discrepancies, omissions, unclear or ambiguous intent, or meaning, or should any questions arise concerning this RFP, Vendor shall notify the State of Delaware’s Designated Contact, in writing, of such findings at least three (3) days before the proposal opening. This will allow issuance of any necessary addenda. It will also help prevent the opening of a defective proposal and exposure
of Vendor’s proposal upon which award could not be made. All unresolved issues should be addressed in the proposal.

Protests based on any omission or error, or on the content of the solicitation, will be disallowed if these faults have not been brought to the attention of the Designated Contact, in writing, at least three (3) calendar days prior to the time set for opening of the proposals.

15. State’s Right to Reject Proposals
The State of Delaware reserves the right to accept or reject any or all proposals or any part of any proposal, to waive defects, technicalities or any specifications (whether they be in the State of Delaware’s specifications or Vendor’s response), to sit and act as sole judge of the merit and qualifications of each product offered, or to solicit new proposals on the same project or on a modified project which may include portions of the originally proposed project as the State of Delaware may deem necessary in the best interest of the State of Delaware.

16. State’s Right to Award Multiple Source Contracting
Pursuant to 29 Del. C. § 6986, the State of Delaware may award a contract for a particular professional service to two or more Vendors if the agency head makes a determination that such an award is in the best interest of the State of Delaware.

17. Notification of Withdrawal of Proposal
Vendor may modify or withdraw its proposal by written request, provided that both proposal and request is received by the State of Delaware prior to the proposal due date. Proposals may be re-submitted in accordance with the proposal due date in order to be considered further.

Proposals become the property of the State of Delaware at the proposal submission deadline. All proposals received are considered firm offers at that time.

18. Revisions to the RFP
If it becomes necessary to revise any part of the RFP, an addendum will be posted on the State of Delaware’s website at www.bids.delaware.gov. The State of Delaware is not bound by any statement related to this RFP made by any State of Delaware employee, contractor, or its agents.

19. Exceptions to the RFP
Any exceptions to the RFP, or the State of Delaware’s terms and conditions, must be highlighted and included in writing in the proposal and in the cover letter. Acceptance of exceptions is within the sole discretion of the Proposal Evaluation Team.

23. Business References
Provide at least three (3) business references consisting of current or previous customers of similar scope and value using Attachment 5. Include business name, mailing address, contact name and phone number, number of years doing business with, and type of work performed. Personal references cannot be considered.

24. Award of Contract
The final award of a contract is subject to approval by the State of Delaware. The State of Delaware has the sole right to select the successful Vendor(s) for award, to
reject any proposal as unsatisfactory or non-responsive, to award a contract to other than the lowest priced proposal, to award multiple contracts, or not to award a contract, as a result of this RFP.

Notice in writing to a Vendor of the acceptance of its proposal by the State of Delaware and the subsequent full execution of a written contract will constitute a contract, and no Vendor will acquire any legal or equitable rights or privileges until the occurrence of both such events.

a. RFP Award Notifications
After reviews of the Proposal Evaluation Team report and its recommendation, and once the contract terms and conditions have been finalized as outlined below, the State of Delaware will award the contract.

The contract shall be awarded to the Vendor whose proposal is most advantageous, taking into consideration the evaluation factors set forth in the RFP and the terms and conditions negotiated.

It should be explicitly noted that the State of Delaware is not obligated to award the contract to the Vendor who submits the lowest bid or the Vendor who receives the highest total point score; rather, the contract will be awarded to the Vendor whose proposal is the most advantageous to the State of Delaware. The award is subject to the appropriate State of Delaware approvals.

C. RFP Evaluation Process
A Proposal Evaluation Team composed of representatives of the State of Delaware will evaluate proposals on a variety of quantitative criteria. Neither the lowest price nor highest scoring proposal will necessarily be selected.

The State of Delaware reserves full discretion to determine the competence and responsibility, professionally and/or financially, of Vendors. Vendors are to provide in a timely manner any and all information that the State of Delaware may deem necessary to make a decision.

1. Proposal Evaluation Team
The Proposal Evaluation Team (“Team”) shall be comprised of representatives of the State of Delaware. The Team shall determine which Vendors meet the minimum requirements pursuant to selection criteria of the RFP and procedures established in 29 Del. C. §§ 6981 and 6982. Professional services for this solicitation are considered under 29 Del. C. §6982(b). The Team may negotiate with one or more Vendors during the same period and may, at its discretion, terminate negotiations with any or all Vendors. The Team shall make a recommendation regarding the award to the Secretary of State, who shall have final authority, subject to the provisions of this RFP and 29 Del. C. § 6982(b), to award a contract to the successful Vendor in the best interests of the State of Delaware.

2. Proposal Selection Criteria
The Proposal Evaluation Team shall assign up to the maximum number of points for each Evaluation Item to each of the proposing Vendors’ proposals. All assignments of points shall be at the sole discretion of the Proposal Evaluation Team.
The proposals shall contain the essential information on which the award decision shall be made. The information required to be submitted in response to this RFP has been determined by the State of Delaware to be essential for use by the Team in the proposal evaluation and award process. Therefore, all instructions contained in this RFP shall be met in order to qualify as a responsive and responsible contractor and participate in the Proposal Evaluation Team’s consideration for award. Proposals which do not meet or comply with the instructions of this RFP may be considered non-conforming and deemed non-responsive and subject to disqualification at the sole discretion of the Team.

The Team reserves the right to:
- Select for contract or for negotiations a proposal other than that with lowest costs.
- Reject any and all proposals or portions of proposals received in response to this RFP or to make no award or issue a new RFP.
- Waive or modify any information, irregularity, or inconsistency in proposals received.
- Request modification to proposals from any or all Vendors during the contract review and negotiation.
- Negotiate any aspect of the proposal with any Vendor and negotiate with more than one Vendor at the same time.
- Select more than one Vendor pursuant to 29 Del. C. §6986. The State may choose to award this contract to multiple Vendors on the basis of ability to provide specific requirements of the contract, including, but not limited to, experience with government consulting and issues facing government associations such as the National Governor’s association, the National Association of Attorneys General and the National Association of Secretaries of State. The combination of awards will be made in the best interest of the State to provide all services required.

Criteria Weight
All proposals shall be evaluated using the same criteria and scoring process. The following criteria shall be used by the Proposal Evaluation Team to evaluate proposals:

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Weight</th>
</tr>
</thead>
<tbody>
<tr>
<td>Experience with government consulting and its requirements and reputation</td>
<td>20</td>
</tr>
<tr>
<td>Expertise in areas pertinent to this particular project, including corporate governance, securities regulation, anti-money laundering, financial services regulation, federal transportation programs, federal appropriations, Medicaid financing, economic development, and issues effecting higher education and local governments</td>
<td>20</td>
</tr>
<tr>
<td>Capacity to meet the requirements, including demonstrated ability to build coalitions with key business, financial services and legal interest groups, as well as government associations such as the National Governors Association, the National Association of Attorneys General,</td>
<td>25</td>
</tr>
<tr>
<td>Criteria</td>
<td>Weight</td>
</tr>
<tr>
<td>-------------------------------------------------------------------------</td>
<td>--------</td>
</tr>
<tr>
<td>the National Conference of State Legislators and others</td>
<td></td>
</tr>
<tr>
<td>Demonstrated ability and familiarity working with Delaware’s congressional delegation and other federal officials as well as other key company formation states</td>
<td>25</td>
</tr>
<tr>
<td>Cost</td>
<td>10</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

Vendors are encouraged to review the evaluation criteria and to provide a response that addresses each of the scored items. The Team will not be able to make assumptions about a Vendor’s capabilities, so the responding Vendor should be detailed in their proposal responses.

3. **Proposal Clarification**
   The Proposal Evaluation Team may contact any Vendor in order to clarify uncertainties or eliminate confusion concerning the contents of a proposal. Proposals may not be modified as a result of any such clarification request.

4. **References**
   The Team may contact any customer of the Vendor, whether or not included in the Vendor’s reference list, and use such information in the evaluation process. Additionally, the State of Delaware may choose to visit existing installations of comparable systems, which may or may not include Vendor personnel. If the Vendor is involved in such site visits, the State of Delaware will pay travel costs only for State of Delaware personnel for these visits.

5. **Oral Presentations**
   After initial scoring and a determination that Vendor(s) are qualified to perform the required services, selected Vendors may be invited to make oral presentations to the Proposal Evaluation Team. The Vendor representative(s) attending the oral presentation shall be technically qualified to respond to questions related to the proposed system and its components.

   All of the Vendor’s costs associated with participation in oral discussions and system demonstrations conducted for the State of Delaware are the Vendor’s responsibility.

V. **Contract Terms and Conditions**

1. **Contract Use by Other Agencies**
   **REF:** Title 29, Chapter 6904(e) Delaware Code. If no state contract exists for a certain good or service, covered agencies may procure that certain good or service under another agency’s contract so long as the arrangement is agreeable to all parties.
Agencies other than covered agencies may also procure such goods or services under another agency’s contract when the arrangement is agreeable to all parties.

2. Cooperative Use of Award
As a publicly competed contract awarded in compliance with 29 DE Code Chapter 69, this contract is available for use by other states and/or governmental entities through a participating addendum. Interested parties should contact the State Contract Procurement Officer identified in the contract for instruction. Final approval for permitting participation in this contract resides with the Director of Government Support Services and in no way places any obligation upon the awarded vendor(s).

3. General Information
   a. The term of the contract between the successful bidder and the State shall be for three (3) years from date of execution of the contract with the option, as determined by the State, of two extensions for a period of one year each for each extension.

   b. The selected Vendor will be required to enter into a written agreement with the State of Delaware. The State of Delaware reserves the right to incorporate standard State contractual provisions into any contract negotiated as a result of a proposal submitted in response to this RFP. Any proposed modifications to the terms and conditions of the standard contract are subject to review and approval by the State of Delaware. Vendors will be required to sign the contract for all services, and may be required to sign additional agreements.

   c. The selected Vendor(s) will be expected to enter negotiations with the State of Delaware, which will result in a formal contract between parties. Procurement will be in accordance with subsequent contracted agreement. This RFP and the selected Vendor’s response to this RFP will be incorporated as part of any formal contract.

   d. The State of Delaware’s standard contract will most likely be supplemented with the Vendor’s software license, support/maintenance, source code escrow agreements, and any other applicable agreements, if any. The terms and conditions of these agreements will be negotiated with the finalist during actual contract negotiations.

   e. If the Vendor to whom the award is made fails to enter into the agreement as herein provided, the award will be annulled, and an award may be made to another Vendor. Such Vendor shall fulfill every stipulation embraced herein as if they were the party to whom the first award was made.

   f. The State reserves the right to extend this contract on a month-to-month basis for a period of up to three months after the term of the full contract has been completed.

4. Collusion or Fraud
Any evidence of agreement or collusion among Vendor(s) and prospective Vendor(s) acting to illegally restrain freedom from competition by agreement to offer a fixed price, or otherwise, will render the offers of such Vendor(s) void.
By responding, the Vendor shall be deemed to have represented and warranted that its proposal is not made in connection with any competing Vendor submitting a separate response to this RFP, and is in all respects fair and without collusion or fraud; that the Vendor did not participate in the RFP development process and had no knowledge of the specific contents of the RFP prior to its issuance; and that no employee or official of the State of Delaware participated directly or indirectly in the Vendor’s proposal preparation.

Advance knowledge of information which gives any particular Vendor advantages over any other interested Vendor(s), in advance of the opening of proposals, whether in response to advertising or an employee or representative thereof, will potentially void that particular proposal.

5. Lobbying and Gratuities
Lobbying or providing gratuities shall be strictly prohibited. Vendors found to be lobbying, providing gratuities to, or in any way attempting to influence a State of Delaware employee or agent of the State of Delaware concerning this RFP or the award of a contract resulting from this RFP shall have their proposal immediately rejected and shall be barred from further participation in this RFP.

The selected Vendor will warrant that no person or selling agency has been employed or retained to solicit or secure a contract resulting from this RFP upon agreement or understanding for a commission, or a percentage, brokerage, or contingent fee. For breach or violation of this warranty, the State of Delaware shall have the right to annul any contract resulting from this RFP without liability or at its discretion deduct from the contract price or otherwise recover the full amount of such commission, percentage, brokerage, or contingent fee.

All contact with State of Delaware employees, contractors or agents of the State of Delaware concerning this RFP shall be conducted in strict accordance with the manner, forum, and conditions set forth in this RFP.

6. Solicitation of State Employees
Until contract award, Vendors shall not, directly or indirectly, solicit any employee of the State of Delaware to leave the State of Delaware’s employ in order to accept employment with the Vendor, its affiliates, actual or prospective contractors, or any person acting in concert with Vendor, without prior written approval of the State’s Point of Contact. Solicitation of State of Delaware employees by a Vendor may result in rejection of the Vendor’s proposal.

This paragraph does not prevent the employment by a Vendor of a State of Delaware employee who has initiated contact with the Vendor. However, State of Delaware employees may be legally prohibited from accepting employment with the contractor or subcontractor under certain circumstances. Vendors may not knowingly employ a person who cannot legally accept employment under state or federal law. If a Vendor discovers that they have done so, they must terminate that employment immediately.

The Vendor shall not permit a former State employee, State officer, or honorary State official to represent or assist the firm on State matters related to this contract for a period of two (2) years after termination of employment or appointed status with the State, where that person (a) gave an opinion, (b) conducted an
7. General Contract Terms
   a. Independent Contractors
      The parties to the contract shall be independent contractors to one another, and
      nothing herein shall be deemed to cause this agreement to create an agency,
      partnership, joint venture, or employment relationship between parties. Each party
      shall be responsible for compliance with all applicable workers compensation,
      unemployment, disability insurance, social security withholding, and all other
      similar matters. Neither party shall be liable for any debts, accounts, obligations,
      or other liability whatsoever of the other party or any other obligation of the other
      party to pay on the behalf of its employees or to withhold from any compensation
      paid to such employees any social benefits, workers compensation insurance
      premiums, or any income or other similar taxes.

      It may be at the State of Delaware’s discretion as to the location of work for the
      contractual support personnel during the project period. The State of Delaware
      may provide working space and sufficient supplies and material to augment the
      Vendor’s services.

   b. Non-Appropriation
      In the event the General Assembly fails to appropriate the specific funds
      necessary to enter into or continue the contractual agreement, in whole or part,
      the agreement shall be terminated as to any obligation of the State requiring the
      expenditure of money for which no specific appropriation is available at the end
      of the last fiscal year for which no appropriation is available or upon the
      exhaustion of funds.

   c. Licenses and Permits
      In performance of the contract, the Vendor will be required to comply with all
      applicable federal, state and local laws, ordinances, codes, and regulations. The
      cost of permits and other relevant costs required in the performance of the contract
      shall be borne by the successful Vendor. The Vendor shall be properly licensed
      and authorized to transact business in the State of Delaware as provided in 30 Del.
      C. § 2502.

      Prior to receiving an award, the successful Vendor shall either furnish the State
      with proof of State of Delaware Business Licensure or initiate the process of
      application where required. An application may be requested in writing to:

      Division of Revenue
      Carvel State Building
      P.O. Box 8750
      820 N. French Street
      Wilmington, DE 19899

      Information regarding the award of the contract will be given to the Division of
      Revenue. Failure to comply with the State of Delaware licensing requirements
      may subject Vendor to applicable fines and/or interest penalties.
d. Notice
Any notice to the State of Delaware required under the contract shall be sent by registered mail to:

Delaware Department of State
Attn: Deputy Secretary Kristopher Knight
Carvel State Office Building
820 North French Street
Fourth Floor
Wilmington, DE 19801

e. Indemnification
1. General Indemnification
By submitting a proposal, the proposing Vendor agrees that in the event it is awarded a contract, it will indemnify and otherwise hold harmless the State of Delaware, its agents and employees from any and all liability, suits, actions, or claims, together with all costs, expenses for attorney's fees, arising out of the Vendor's, its agents and employees' performance work or services in connection with the contract.

2. Proprietary Rights Indemnification
Vendor shall warrant that all elements of its solution, including all equipment, software, documentation, services and deliverables, do not and will not infringe upon or violate any patent, copyright, trade secret or other proprietary rights of any third party. In the event of any claim, suit, or action by any third party against the State of Delaware, the State shall promptly notify the Vendor in writing and Vendor shall defend such claim, suit, or action at Vendor's expense, and Vendor shall indemnify the State of Delaware against any loss, cost, damage, expense, or liability arising out of such claim, suit, or action (including, without limitation, litigation costs, lost employee time, and counsel fees) whether or not such claim, suit, or action is successful.

If any equipment, software, services (including methods) products or other intellectual property used or furnished by the Vendor (collectively “Products”) is or in Vendor's reasonable judgment is likely to be, held to constitute an infringing product, Vendor shall at its expense and option either:

a. Procure the right for the State of Delaware to continue using the Product(s);

b. Replace the product with a non-infringing equivalent that satisfies all the requirements of the contract; or

c. Modify the Product(s) to make it or them non-infringing, provided that the modification does not materially alter the functionality or efficacy of the product or cause the Product(s) or any part of the work to fail to conform to the requirements of the Contract, or only alters the Product(s) to a degree that the State of Delaware agrees to and accepts in writing.

f. Insurance
1. Vendor recognizes that it is operating as an independent contractor and that it is liable for any and all losses, penalties, damages, expenses, attorney’s fees, judgments, and/or settlements incurred by reason of injury to or death of any and all persons, or injury to any and all property, of any nature, arising out of the Vendor’s negligent performance under this contract, and particularly without limiting the foregoing, caused by, resulting from, or arising out of any act of omission on the part of the Vendor in their negligent performance under this contract.

2. The Vendor shall maintain such insurance as will protect against claims under Worker’s Compensation Act and from any other claims for damages for personal injury, including death, which may arise from operations under this contract. The Vendor is an independent contractor and is not an employee of the State of Delaware.

3. During the term of this contract, the Vendor shall, at its own expense, also carry insurance minimum limits as follows:

<table>
<thead>
<tr>
<th>Coverage</th>
<th>Minimum Limits</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Comprehensive General Liability</td>
<td>$1,000,000/$3,000,000</td>
</tr>
<tr>
<td>b. Professional Liability/Misc. Error &amp; Omissions/Product Liability</td>
<td>$1,000,000/$3,000,000</td>
</tr>
</tbody>
</table>

c. If the contractual service requires the transportation of departmental clients or staff, the vendor shall, in addition to the above coverage’s, secure at its own expense the following coverage:

<table>
<thead>
<tr>
<th>Coverage</th>
<th>Minimum Limits</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Automotive Liability (Bodily Injury)</td>
<td>$100,000/$300,000</td>
</tr>
<tr>
<td>b. Automotive Property Damage (to others)</td>
<td>$25,000</td>
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</tbody>
</table>

4. The vendor shall provide a Certificate of Insurance (COI) as proof that the vendor has the required insurance.

5. The State of Delaware shall not be named as an additional insured.

g. Performance Requirements
The selected Vendor will warrant that it possesses, or has arranged through subcontractors, all capital and other equipment, labor, materials, and licenses necessary to carry out and complete the work hereunder in compliance with any and all Federal and State laws, and County and local ordinances, regulations and codes.

h. Bid Bond
There is no Bid Bond Requirement.

i. Performance Bond
There is no Performance Bond requirement.

j. Costs and Payment Schedules
All contract costs must be as detailed specifically in the Vendor’s cost proposal. No charges other than as specified in the proposal and subsequently approved shall be allowed without written consent of the State of Delaware. The proposal costs shall include full compensation for all taxes that the selected vendor is required to pay.

The State of Delaware will require a payment schedule based on defined and measurable milestones. Payments for services will not be made in advance of work performed. The State of Delaware may require holdback of contract monies until acceptable performance is demonstrated (as much as 25%).

**k. Penalties**

The State of Delaware may include in the final contract penalty provisions for non-performance, such as liquidated damages.

**l. Dispute Resolution**

At the option of, and in the manner prescribed by the Office of Management and Budget (OMB), the parties shall attempt in good faith to resolve any dispute arising out of or relating to this Agreement promptly by negotiation between executives who have authority to settle the controversy and who are at a higher level of management than the persons with direct responsibility for administration of this Agreement. All offers, promises, conduct and statements, whether oral or written, made in the course of the negotiation by any of the parties, their agents, employees, experts and attorneys are confidential, privileged and inadmissible for any purpose, including impeachment, in arbitration or other proceeding involving the parties, provided evidence that is otherwise admissible or discoverable shall not be rendered inadmissible.

If the matter is not resolved by negotiation, as outlined above, or, alternatively, OMB elects to proceed directly to mediation, then the matter will proceed to mediation as set forth below. Any disputes, claims or controversies arising out of or relating to this Agreement shall be submitted to mediation by a mediator selected by OMB, and if the matter is not resolved through mediation, then it shall be submitted, in the sole discretion of OMB, to the Office of Management and Budget, Government Support Services Director, for final and binding arbitration. OMB reserves the right to proceed directly to arbitration or litigation without negotiation or mediation. Any such proceedings held pursuant to this provision shall be governed by Delaware law and venue shall be in Delaware. The parties shall maintain the confidential nature of the arbitration proceeding and the Award, including the Hearing, except as may be necessary to prepare for or conduct the arbitration hearing on the merits. Each party shall bear its own costs of mediation, arbitration or litigation, including attorneys’ fees.

**m. Termination of Contract**

The contract resulting from this RFP may be terminated as follows by DOS:

1. **Termination for Cause**
   
   If, for any reasons, or through any cause, the Vendor fails to fulfill in timely and proper manner its obligations under this Contract, or if the Vendor violates any of the covenants, agreements, or stipulations of this Contract, the State shall
thereupon have the right to terminate this contract by giving written notice to the Vendor of such termination and specifying the effective date thereof, at least twenty (20) days before the effective date of such termination. In that event, all finished or unfinished documents, data, studies, surveys, drawings, maps, models, photographs, and reports or other material prepared by the Vendor under this Contract shall, at the option of the State, become its property, and the Vendor shall be entitled to receive just and equitable compensation for any satisfactory work completed on such documents and other materials which is usable to the State.

On receipt of the contract cancellation notice from the State, the Vendor shall have no less than five (5) days to provide a written response and may identify a method(s) to resolve the violation(s). A vendor response shall not effect or prevent the contract cancellation unless the State provides a written acceptance of the vendor response. If the State does accept the Vendor's method and/or action plan to correct the identified deficiencies, the State will define the time by which the Vendor must fulfill its corrective obligations. Final retraction of the State’s termination for cause will only occur after the Vendor successfully rectifies the original violation(s). At its discretion the State may reject in writing the Vendor’s proposed action plan and proceed with the original contract cancellation timeline.

2. Termination for Convenience
The State may terminate this Contract at any time by giving written notice of such termination and specifying the effective date thereof, at least twenty (20) days before the effective date of such termination. In that event, all finished or unfinished documents, data, studies, surveys, drawings, models, photographs, reports, supplies, and other materials shall, at the option of the State, become its property and the Vendor shall be entitled to receive compensation for any satisfactory work completed on such documents and other materials, and which is usable to the State.

n. Non-Discrimination
In performing the services subject to this RFP the Vendor, as set forth in Title 19 Delaware Code Chapter 7 section 711, will agree that it will not discriminate against any employee or applicant with respect to compensation, terms, conditions or privileges of employment because of such individual’s race, marital status, genetic information, color, age, religion, sex, sexual orientation, gender identity, or national origin. The successful Vendor shall comply with all federal and state laws, regulations, and policies pertaining to the prevention of discriminatory employment practice. Failure to perform under this provision constitutes a material breach of contract.

o. Covenant against Contingent Fees
The successful Vendor will warrant that no person or selling agency has been employed or retained to solicit or secure this contract upon an agreement of understanding for a commission or percentage, brokerage, or contingent fee excepting bona-fide employees, bona-fide established commercial or selling agencies maintained by the Vendor for the purpose of securing business. For breach or violation of this warranty, the State of Delaware shall have the right to annul the contract without liability or at its discretion to deduct from the contract
price or otherwise recover the full amount of such commission, percentage, brokerage, or contingent fee.

p. **Vendor Activity**
No activity is to be executed in an off-shore facility, either by a subcontracted firm or a foreign office or division of the Vendor. **The Vendor must attest to the fact that no activity will take place outside of the United States in its cover letter.** Failure to adhere to this requirement is cause for elimination from future consideration.

q. **Work Product**
All materials and products developed under the executed contract by the Vendor are the sole and exclusive property of the State. The Vendor will seek written permission to use any product created under the contract.

r. **Contract Documents**
The RFP, the purchase order, the executed contract, and any supplemental documents between the State of Delaware and the successful Vendor shall constitute the contract between the State of Delaware and the Vendor. In the event there is any discrepancy between any of these contract documents, the following order of documents governs so that the former prevails over the latter: contract (Professional Services Agreement), State of Delaware's RFP, Vendor's response to the RFP, and purchase order. No other documents shall be considered. These documents will constitute the entire agreement between the State of Delaware and the Vendor.

s. **Applicable Law**
The laws of the State of Delaware shall apply, except where Federal Law has precedence. The successful Vendor consents to jurisdiction and venue in the State of Delaware.

In submitting a proposal, Vendors certify that they comply with all federal, state, and local laws applicable to their activities and obligations including:

1. the laws of the State of Delaware;
2. the applicable portion of the Federal Civil Rights Act of 1964;
3. the Equal Employment Opportunity Act and the regulations issued there-under by the federal government;
4. a condition that the proposal submitted was independently arrived at, without collusion, under penalty of perjury; and
5. that programs, services, and activities provided to the general public under resulting contract conform with the Americans with Disabilities Act of 1990, and the regulations issued there under by the federal government.

If any Vendor fails to comply with (1) through (5) of this paragraph, the State of Delaware reserves the right to disregard the proposal, terminate the contract, or consider the Vendor in default.

The selected Vendor shall keep itself fully informed of and shall observe and comply with all applicable existing Federal and State laws, and County and local
ordinances, regulations, and codes, and those laws, ordinances, regulations, and codes adopted during its performance of the work.

t. Assignment Of Antitrust Claims
As consideration for the award and execution of this contract by the State, the Vendor hereby grants, conveys, sells, assigns, and transfers to the State of Delaware all of its right, title and interest in and to all known or unknown causes of action it presently has or may now or hereafter acquire under the antitrust laws of the United States and the State of Delaware, regarding the specific goods or services purchased or acquired for the State pursuant to this contract. Upon either the State’s or the Vendor notice of the filing of or reasonable likelihood of filing of an action under the antitrust laws of the United States or the State of Delaware, the State and Vendor shall meet and confer about coordination of representation in such action.

u. Affirmation
The Vendor must affirm that within the past five (5) years the firm or any officer, controlling stockholder, partner, principal, or other person substantially involved in the contracting activities of the business is not currently suspended or debarred and is not a successor, subsidiary, or affiliate of a suspended or debarred business.

v. Audit Access to Records
The Vendor shall maintain books, records, documents, and other evidence pertaining to this Contract to the extent and in such detail as shall adequately reflect performance hereunder. The Vendor agrees to preserve and make available to the State, upon request, such records for a period of five (5) years from the date services were rendered by the Vendor. Records involving matters in litigation shall be retained for one (1) year following the termination of such litigation. The Vendor agrees to make such records available for inspection, audit, or reproduction to any official State representative in the performance of their duties under the Contract. Upon notice given to the Vendor, representatives of the State or other duly authorized State or Federal agency may inspect, monitor, and/or evaluate the cost and billing records or other material relative to this Contract. The cost of any Contract audit disallowances resulting from the examination of the Vendor’s financial records will be borne by the Vendor. Reimbursement to the State for disallowances shall be drawn from the Vendor's own resources and not charged to Contract cost or cost pools indirectly charging Contract costs.

w. Other General Conditions
1. Current Version – “Packaged” application and system software shall be the most current version generally available as of the date of the physical installation of the software.

2. Current Manufacture – Equipment specified and/or furnished under this specification shall be standard products of manufacturers regularly engaged in the production of such equipment and shall be the manufacturer’s latest design. All material and equipment offered shall be new and unused.

3. Volumes and Quantities – Activity volume estimates and other quantities have been reviewed for accuracy; however, they may be subject to change prior or subsequent to award of the contract.
4. **Prior Use** – The State of Delaware reserves the right to use equipment and material furnished under this proposal prior to final acceptance. Such use shall not constitute acceptance of the work or any part thereof by the State of Delaware.

5. **Status Reporting** – The selected vendor will be required to lead and/or participate in status meetings and submit status reports covering such items as progress of work being performed, milestones attained, resources expended, problems encountered and corrective action taken, until final system acceptance.

6. **Regulations** – All equipment, software and services must meet all applicable local, State and Federal regulations in effect on the date of the contract.

7. **Assignment** – Any resulting contract shall not be assigned except by express prior written consent from the Agency.

8. **Changes** – No alterations in any terms, conditions, delivery, price, quality, or specifications of items ordered will be effective without the written consent of the State of Delaware.

9. **Billing** – The successful vendor is required to "Bill as Shipped" to the respective ordering agency(s). Ordering agencies shall provide contract number, ship to and bill to address, contact name and phone number.

10. **Payment** – The State reserves the right to pay by Automated Clearing House (ACH), Purchase Card (P-Card), or check. The agencies will authorize and process for payment of each invoice within thirty (30) days after the date of receipt of a correct invoice. Vendors are invited to offer in their proposal value added discounts (i.e. speed to pay discounts for specific payment terms). Cash or separate discounts should be computed and incorporated as invoiced.

11. **Purchase Orders** – Agencies that are part of the First State Financial (FSF) system are required to identify the contract number STA17123-GVTAFFCONS on all Purchase Orders (P.O.) and shall complete the same when entering P.O. information in the state’s financial reporting system.

12. **Purchase Card** – The State of Delaware intends to maximize the use of the P-Card for payment for goods and services provided under contract. Vendors shall not charge additional fees for acceptance of this payment method and shall incorporate any costs into their proposals. Additionally there shall be no minimum or maximum limits on any P-Card transaction under the contract.

13. **Additional Terms and Conditions** – The State of Delaware reserves the right to add terms and conditions during the contract negotiations.

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**x. Supplier Diversity**

In accordance with Executive Order 44, the State of Delaware is committed to supporting its diverse business industry and population. The successful Vendor will be required to accurately report on the participation by Diversity Suppliers which includes: minority (MBE), woman (WBE), veteran owned business (VOBE), service disabled veteran owned business (SDVOBE), or individuals with disabilities (IWBDE) under this awarded contract. The reported data elements shall include but not be limited to:

- Name of State contract/project
- Name of the Diversity Supplier
- Diversity Supplier contact information (phone, email)
VI. RFP Miscellaneous Information

1. **No Press Releases or Public Disclosure**
   Vendors may not release any information about this RFP. The State of Delaware reserves the right to preapprove any news or broadcast advertising releases concerning this solicitation, the resulting contract, the work performed, or any reference to the State of Delaware with regard to any project or contract performance. Any such news or advertising releases pertaining to this solicitation or resulting contract shall require the prior express written permission of the State of Delaware.

   The State will not prohibit or otherwise prevent the awarded Vendor(s) from direct marketing to the State of Delaware agencies, departments, municipalities, and/or any other political subdivisions; however, the Vendor shall not use the State’s seal or imply preference for the solution or goods provided.

2. **Definitions of Requirements**
   To prevent any confusion about identifying requirements in this RFP, the following definition is offered: The words *shall*, *will*, and/or *must* are used to designate a mandatory requirement. Vendors must respond to all mandatory requirements.
presented in the RFP. Failure to respond to a mandatory requirement may cause the disqualification of your proposal.

3. **Production Environment Requirements**
The State of Delaware requires that all hardware, system software products, and application software products included in proposals be currently in use in a production environment by at least three other customers, have been in use for at least six months, and have been generally available from the manufacturers for a period of six months. Unreleased or beta test hardware, system software, or application software will not be acceptable.

**VII. Appendices/Attachments**

The following attachments and appendixes shall be considered part of the solicitation:

- Attachment 1 – No Proposal Reply Form
- Attachment 2 – Non-Collusion & Debarment Statement
- Attachment 3 – Exception Form
- Attachment 4 – Confidential Information Form
- Attachment 5 – Business References
- Attachment 6 – Non-Disclosure & Data Security Agreement for Vendor
- Attachment 7 – Non-Disclosure & Data Security Agreement for Individual Contractor Employees
- Attachment 8 – Office of Supplier Diversity Certification Application
- Appendix A – Minimum Mandatory Submission Requirements
NO PROPOSAL REPLY FORM

Contract No. STA17123-GVTAFFCONS

To assist us in obtaining good competition on our Request for Proposals, we ask that each firm that has received a proposal, but does not wish to bid, state their reason(s) below and return in a clearly marked envelope displaying the contract number. This information will not preclude receipt of future invitations unless you request removal from the Vendor's List by so indicating below, or do not return this form or bona fide proposal.

Unfortunately, we must offer a "No Proposal" at this time because:

1. We do not wish to participate in the proposal process.
2. We do not wish to bid under the terms and conditions of the Request for Proposal document. Our objections are:

3. We do not feel we can be competitive.
4. We cannot submit a Proposal because of the marketing or franchising policies of the manufacturing company.

5. We do not wish to sell to the State. Our objections are:

6. We do not sell the items/services on which Proposals are requested.
7. Other:___________________________________________________________________

Please forward NO PROPOSAL REPLY FORM to the Contract Officer identified.

Firm Name

Signature

We wish to remain on the Vendor's List for these goods or services.

We wish to be deleted from the Vendor's List for these goods or services.
CONTRACT NO.: STA17123-GVTAFFCONS  
DEADLINE TO RESPOND: Monday, December 18, 2017 at 4:00 PM (Eastern Time)

NON-COLLUSION STATEMENT

This is to certify that the undersigned Vendor has neither directly nor indirectly, entered into any agreement, participated in any collusion or otherwise taken any action in restraint of free competitive bidding in connection with this proposal, and further certifies that it is not a sub-contractor to another Vendor who also submitted a proposal as a primary Vendor in response to this solicitation submitted this date to the State of Delaware.

It is agreed by the undersigned Vendor that the signed delivery of this bid represents, subject to any express exceptions set forth at Attachment 3, the Vendor’s acceptance of the terms and conditions of this solicitation including all specifications and special provisions.

NOTE: Signature of the authorized representative MUST be of an individual who legally may enter his/her organization into a formal contract with the State of Delaware.

COMPANY NAME __________________________________________________________________Check one)

NAME OF AUTHORIZED REPRESENTATIVE

(please type or print)

SIGNATURE ____________________________________________________________________ TITLE __________________

COMPANY ADDRESS __________________________________________________________________

PHONE NUMBER ____________________________ FAX NUMBER________________________

EMAIL ADDRESS ____________________________ STATE OF DELAWARE

FEDERAL E.I. NUMBER ________________________ LICENSE NUMBER_________________

<table>
<thead>
<tr>
<th>COMPANY CLASSIFICATIONS:</th>
<th>Certification type(s)</th>
<th>Circle all that apply</th>
</tr>
</thead>
<tbody>
<tr>
<td>CERT. NO.:</td>
<td>Minority Business Enterprise (MBE)</td>
<td>Yes   No</td>
</tr>
<tr>
<td></td>
<td>Woman Business Enterprise (WBE)</td>
<td>Yes   No</td>
</tr>
<tr>
<td></td>
<td>Disadvantaged Business Enterprise (DBE)</td>
<td>Yes   No</td>
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<tr>
<td></td>
<td>Veteran Owned Business Enterprise (VOBE)</td>
<td>Yes   No</td>
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<tr>
<td></td>
<td>Service Disabled Veteran Owned Business Enterprise (SDVOBE)</td>
<td>Yes   No</td>
</tr>
</tbody>
</table>

(The above table is for informational and statistical use only.)

PURCHASE ORDERS SHOULD BE SENT TO:

(COMPANY NAME) __________________________________________

ADDRESS ________________________________________________

CONTACT ________________________________________________

PHONE NUMBER __________________________________________

EMAIL ADDRESS __________________________________________

AFFIRMATION: Within the past five years, has your firm, any affiliate, any predecessor company or entity, owner, Director, officer, partner or proprietor been the subject of a Federal, State, Local government suspension or debarment?

YES ________ NO ________ if yes, please explain ________________________________________________

THIS PAGE SHALL HAVE ORIGINAL SIGNATURE, BE NOTARIZED AND BE RETURNED WITH YOUR PROPOSAL

SWORN TO AND SUBSCRIBED BEFORE ME this ________ day of ____________________, 20 __________

Notary Public ________________________________ My commission expires ________________________

City of ________________________________ County of ________________________________ State of __________________
Proposals must include all exceptions to the specifications, terms or conditions contained in this RFP. If the vendor is submitting the proposal without exceptions, please state so below.

☐ By checking this box, the Vendor acknowledges that they take no exceptions to the specifications, terms or conditions found in this RFP.

<table>
<thead>
<tr>
<th>Paragraph # and page #</th>
<th>Exceptions to Specifications, terms or conditions</th>
<th>Proposed Alternative</th>
</tr>
</thead>
<tbody>
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</tbody>
</table>

Note: Vendor may use additional pages as necessary, but the format shall be the same as provided above.
CONFIDENTIAL INFORMATION FORM

☐ By checking this box, the Vendor acknowledges that they are not providing any information they declare to be confidential or proprietary for the purpose of production under 29 Del. C. ch. 100, Delaware Freedom of Information Act.

<table>
<thead>
<tr>
<th>Confidentiality and Proprietary Information</th>
</tr>
</thead>
<tbody>
<tr>
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</tbody>
</table>

Note: Vendor may use additional pages as necessary, but the format shall be the same as provided above.
BUSINESS REFERENCES

List a minimum of three business references, including the following information:

- Business Name and Mailing address
- Contact Name and phone number
- Number of years doing business with
- Type of work performed

Please do not list any State Employee as a business reference. If you have held a State contract within the last 5 years, please provide a separate list of the contract(s).

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<th>Contact Name &amp; Title:</th>
<th>Business Name:</th>
<th>Address:</th>
<th>Email:</th>
<th>Phone # / Fax #:</th>
<th>Current Vendor (YES or NO):</th>
<th>Years Associated &amp; Type of Work Performed:</th>
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NON-DISCLOSURE & DATA SECURITY AGREEMENT FOR VENDOR

Contract No. STA17123-GVTAFFCONS

We, __________________________ (“Vendor” or “We”) agree to perform government consulting services under our contract with the State of Delaware (“State”)1 through the Office of the Secretary of State (“DOS”) captioned as DOS Original Contract Number [Contract Number] (the “Contract”). In that capacity, and in the performance of our related duties, we acknowledge and understand the following:

1. The State shall at all times own all right, title and interest in data and information, regardless of format, as set forth in the Contract. We shall not access State user accounts or State data, except as required by the express terms of the Contract. We acknowledge and agree that we shall have no right, title, or interest in such data and information.

2. We shall protect confidential information and proprietary information to ensure that there is no inappropriate or unauthorized use or disclosure of State information at any time. To this end, we shall safeguard the confidentiality, integrity, and availability of confidential information and proprietary information and comply with the following conditions:

   a) Personally identifiable information (“PII”)2 obtained by us is and shall remain property of the State.
   b) At no time shall any data or processes which either belongs to or are intended for the use of the State or its officers, agents, or employees be copied, disclosed, or retained by us for subsequent use in any transaction that does not include the State.
   c) No use shall be made of any information collected in connection with the services provided under the Contract except as necessary to fulfill the services required under the Contract.
   d) PII, confidential information, and proprietary information shall be safeguarded from loss, theft, or inadvertent disclosure at all times.
   e) Desktop computers, laptops, tablets, cell phones and all other portable electronic devices/media containing PII and/or confidential information and/or proprietary information shall be encrypted and/or password protected.
   f) The disclosure of information and details relating to a PII loss shall be limited to those who need to know for purposes contemplated under the Contract.

1 “State” as used here (and hereinafter) shall mean the State of Delaware and any agency or instrumentality of the State of Delaware, including, but without limitation, the Delaware Department of State, Office of the Governor, and any other department within the State.

2 Personally identifiable information is defined in 6 Del. C. § 12B-101(4), and includes a resident’s name in combination with the resident’s Social Security Number, Driver’s License number, Delaware Identification Card number, or bank account or credit or debit card numbers.
g) All State, non-public data in transit shall be encrypted, including data that resides on mobile devices.

h) Management of our firm (up to and including the engagement partner) is responsible for clarifying what may represent PII or sensitive data/information and how to ensure adequate safeguards are in place to protect such information.

3. State data shall not be stored or transferred outside of the United States except to the extent permitted in the Contract. This includes backup data and data stored at disaster recovery locations.

4. We shall account for all copies of State data that we obtain during the course of the engagement, and we shall not disclose such data to any person or entity except to the extent the Contractor is permitted to disclose information as provided in the Contract.

5. We understand our responsibilities under 6 Del. C. Ch. 12B (“Computer Security Breach”) and the importance of compliance with the notification provisions of that chapter in the event that a data breach occurs. We further acknowledge that we have read 6 Del. C. § 12B-104 that sets forth the enforcement procedures available to the Attorney General in the event of a violation of Chapter 12B.

6. Within 24 hours of the discovery of any security breach or suspicious intrusion involving State data, we shall disclose to DOS, in writing, the occurrence of such breach or intrusion and the assets that might have been breached or disclosed.

7. It is understood that we are bound by and must comply with all applicable State and Federal laws relating to confidentiality, privacy, and non-disclosure. We further understand that the State may seek any remedy available to it to enforce this agreement, including, but not limited to, application for a Court order prohibiting disclosure of information in breach of this agreement. Nothing in this agreement shall affect the applicability or enforcement of the Delaware Return Secrecy Statute (30 Del. C. § 368) or corresponding provisions of Federal law (26 U.S.C. § 6103(i)(1)); Delaware Bank Franchise Tax Return secrecy statute (5 Del. C. §1113); Delaware Department of Labor confidentiality statute (19 Del. C. § 3125); Delaware Department of Technology and Information Internal Policy on Confidentiality (Non-disclosure) and Integrity of Data dated 11/1/16 (Doc. Ref. No. DTI-0065); Delaware Department of Transportation confidentiality statute regarding the release of motor vehicle driving history and license records (21 Del. C. § 305); Health Insurance Profitability and Accountability Act (“HIPAA”) and the accompanying implementing Administrative Simplification regulations (45 C.F.R. parts 142, 160, 162, and 164) to the extent those laws, regulations, and policies apply to the information covered by this agreement.

8. Without limitation of additional legal bases, pursuant to Delaware Law, the State of Delaware is not at all permitted to agree to any limitation on liability.
9. We understand that we shall promptly contact DOS, in writing, unless prohibited by law from providing such notice, upon receipt of any electronic discovery, litigation holds, discovery searches, and expert testimonies related to, or which in any way might reasonably require access to, State data. Further, we shall not respond to subpoenas, service of process, and other legal requests related to the State without first notifying DOS, in writing, unless prohibited by law from providing such notice.

10. We understand that our staff may be subject to clearance through the State’s Security Clearance Program.

11. We agree to safeguard any password or security codes provided to us during the course of this engagement.

12. We agree to follow the State’s security procedures and ensure that all data and information relative to this engagement is properly stored, encrypted on portable devices, and password protected at all times.

13. We understand our liability for any losses experienced by the State or any remediation costs associated with a breach and that the State will pursue whatever legal means necessary to recover all such losses and costs, as well as any appropriate equitable relief to prevent unauthorized disclosures.

14. We understand that data shall be permanently deleted in accordance with the terms of the Contract and shall not be recoverable, according to the National Institute of Standards and Technology (NIST) approved methods except for copies retained in work paper files or records, anything that may be stored in back up media or other electronic data storage systems, latent data and metadata. Certificates of destruction must be provided to the DOS.

15. The obligations imposed herein do not extend to information or data which:
   a) is in the public domain at the time of receipt or which comes into the public domain thereafter through no fault of the Vendor;
   b) is disclosed with the prior written approval of DOS;
   c) is determined to have been developed by the Vendor independently of disclosures made hereunder; or
   d) is disclosed pursuant to Court order after prior notification to DOS.

16. If we subcontract with a Service Provider for cloud or offsite hosting of State data, we agree to assume liability for any noncompliance by the Service Provider. Nothing contained herein or in any subcontractor agreement with the Service Provider shall be construed as creating any contractual relationship between the Service Provider and the State.
Our signature below represents our agreement with the items above for the duration of the Contract and until engagement work papers are properly destroyed under the terms of the Contract. The signature of the authorized representative is of an individual who legally may enter his/her organization into a formal contract with the State of Delaware, Department of State.

Vendor:

------------------------------------------
Print Name                              Title       Signature

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Date

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NON-DISCLOSURE & DATA SECURITY AGREEMENT FOR INDIVIDUAL CONTRACTOR EMPLOYEES WORKING ON THE ENGAGEMENT

Contract No. STA17123-GVTAFFCONS

I, ________________________, am performing certain professional services on behalf of [Name of Vendor] (the “Vendor”) under its contract with the State of Delaware (“State”) through the Office of the Department of State (“DOS”) captioned as DOS Original Contract Number [Contract Number] (the “Contract”) to perform and complete the [Description of Engagement]. In that capacity, and in the performance of my service and/or related duties, I acknowledge and understand the following:

1. The State shall at all times own all right, title, and interest in data and information, regardless of format, as set forth in the Contract. I shall not access State user accounts or State data except as required by the express terms of the Contract. I acknowledge and agree that I shall have no right, title, or interest in such data and information.

2. I shall protect confidential information and proprietary information to ensure that there is no inappropriate or unauthorized use or disclosure of State information at any time. To this end, I shall safeguard the confidentiality, integrity, and availability of confidential information and proprietary information and comply with the following conditions:

a) Personally identifiable information (PII) obtained by me is and shall remain property of the State.

b) At no time shall any data or processes which either belongs to or are intended for the use of the State or its officers, agents, or employees, be copied, disclosed, or retained by me for subsequent use in any transaction that does not include the State.

c) No use shall be made of any information collected in connection with the services provided under the Contract except as necessary to fulfill the services required under the Contract.

d) PII, confidential information, and proprietary information shall be safeguarded from loss, theft, or inadvertent disclosure at all times.

e) Desktop computers, laptops, tablets, cell phones and all other portable electronic devices/media containing PII and/or confidential information and/or proprietary information shall be encrypted and/or password protected.

f) The disclosure of information and details relating to a PII loss shall be limited to those who need to know for purposes contemplated under the Contract.

4 “State” as used here (and hereinafter) shall mean the State of Delaware and any agency or instrumentality of the State of Delaware, including, but without limitation, the Delaware Department of State and the Office of the Governor.

5 “Proprietary Information” includes, without limitation, cost or pricing data, government spending plan data, contractor technical proposal data, independent government cost estimates, negotiation strategies and contractor data presented in negotiations, contracting plans, statements of work, together with information about the design and configuration of system, application, network and access information.

6 Personally identifiable information is defined in 6 Del. C. § 12B-101(4), and includes a resident’s name in combination with the resident’s Social Security Number, Driver’s License number, Identification Card number or bank account or credit or debit card numbers.
g) All State, non-public data in transit shall be encrypted, including data that resides on mobile devices.

h) Clarification shall be obtained from the Contractor’s management (up to and including the engagement partner) on what may represent PII or sensitive data/information and how to ensure adequate safeguards are in place to protect such information.

3. State data shall not be stored or transferred outside of the United States except to the extent permitted in the Contract. This includes backup data and data stored at disaster recovery locations.

4. I shall account for all copies of State data that I obtain during the course of the engagement, and I shall not disclose such data to any person or entity except to the extent the Contractor is permitted to disclose information as provided in the Contract.

5. I understand my responsibilities under 6 Del. C. Ch. 12B (“Computer Security Breach”) and the importance of compliance with the notification provisions of that chapter in the event that a data breach occurs. I further acknowledge that I have read 6 Del. C. § 12B-104 that sets forth the enforcement procedures available to the Attorney General in the event of a violation of chapter 12B.

6. Within 24 hours of the discovery of any security breach or suspicious intrusion involving State data, I shall disclose to the Contractor engagement partner and to DOS, in writing, the occurrence of such breach or intrusion and the assets that might have been breached or disclosed.

7. It is understood I am bound by and must comply with all applicable State and Federal laws relating to confidentiality, privacy and non-disclosure. I further understand that the State may seek any remedy available to it to enforce this agreement, including, but not limited to, application for a Court order prohibiting disclosure of information in breach of this agreement. Nothing in this agreement shall affect the applicability or enforcement of the Delaware Return Secrecy Statute (30 Del. C. § 368) or corresponding provisions of Federal law (26 U.S.C. § 6103(i)(1)); Delaware Bank Franchise Tax Return secrecy statute (5 Del. C. § 1113); Delaware Department of Labor confidentiality statute (19 Del. C. § 3125); Delaware Department of Technology and Information Internal Policy on Confidentiality (Non-disclosure) and Integrity of Data dated 11/1/16 (Doc. Ref. No. DTI-0065); Delaware Department of Transportation confidentiality statute regarding the release of motor vehicle driving history and license records (21 Del.C. § 305); Health Insurance Portability and Accountability Act (“HIPAA”) and the accompanying implementing Administrative Simplification regulations (45 C.F.R. parts 142, 160, 162, and 164) to the extent those laws, regulations, and policies apply to the information covered by this agreement.

8. Without limitation of additional legal bases, pursuant to Delaware Law, the State of Delaware is not at all permitted to agree to any limitation on liability.

9. I understand that I shall promptly contact the Contractor engagement partner and DOS, in writing, unless prohibited by law from providing such notice, upon receipt of any electronic discovery, litigation holds, discovery searches, and expert testimonies related to, or which in any way might reasonably require access to, State data. Further, I shall not respond to subpoenas, service of process, and other legal requests related to the State without first notifying the Contractor engagement partner and DOS, in writing, unless prohibited by law from providing such notice.

10. I understand that I may be subject to clearance through the State’s Security Clearance Program prior to the review of any State data.

11. I agree to safeguard any password or security codes provided to me during the course of this engagement.
12. I agree to follow the Contractor’s security procedures and ensure that all data and information relative to this engagement is properly stored, encrypted on portable devices, and password protected at all times.

13. In the event my acts or omissions result in the unauthorized disclosure of confidential information, proprietary information, or personally identifiable information, I understand my potential criminal liability under 12 Del. C. § 1189 as well as my potential civil liability for any losses or remediation costs incurred by the State associated with such unauthorized disclosure. I further understand that the State will pursue all legal means available in response to my unauthorized disclosure and may pursue equitable relief to prevent unauthorized disclosures by me.

15. The obligations imposed herein do not extend to information or data which:
   a) is in the public domain at the time of receipt or which comes into the public domain thereafter through no fault of the Contractor;
   b) is disclosed with the prior written approval of the designated DOS;
   c) is determined to have been developed by the Contractor independently of disclosures made hereunder; or
   d) is disclosed pursuant to Court order after prior notification to the designated Contracting Officer of the applicable State entity.

My signature below represents my agreement with the items above for the duration of my assignment and until engagement work papers are properly destroyed under the terms of the Contract.

Printed Name: 
Position: 
Signature and Date: 
Attachment 8

State of Delaware
Office of Supplier Diversity
Certification Application

The most recent application can be downloaded from the following site:
http://gss.omb.delaware.gov/osd/certify.shtml

Submission of a completed Office of Supplier Diversity (OSD) application is optional and does not influence the outcome of any award decision.

The minimum criteria for certification require the entity must be at least 51% owned and actively managed by a person or persons who are eligible: minorities, women, veterans, and/or service disabled veterans. Any one or all of these categories may apply to a 51% owner.

Complete application and mail, email or fax to:

Office of Supplier Diversity (OSD)
100 Enterprise Place, Suite 4
Dover, DE 19904-8202
Telephone: (302) 857-4554 Fax: (302) 677-7086
Email: osd@state.de.us
Appendix A - MINIMUM MANDATORY SUBMISSION REQUIREMENTS

Each vendor solicitation response should contain at a minimum the following information:

1. Cover Letter as specified on page 1 of the Request for Proposal including an Applicant's experience, if any, providing similar services.

2. The remaining Vendor proposal package shall identify how the Vendor proposes meeting the contract requirements and shall include pricing. Vendors are encouraged to review the Evaluation criteria identified to see how the proposals will be scored and verify that the response has sufficient documentation to support each criteria listed.

3. Pricing as identified in the solicitation

4. One (1) complete, signed and notarized copy of the non-collusion agreement (See Attachment 2). Bid marked “ORIGINAL”, **MUST HAVE ORIGINAL SIGNATURES AND NOTARY MARK**. All other copies may have reproduced or copied signatures – Form must be included.

5. One (1) completed RFP Exception form (See Attachment 3) – please check box if no information – Form must be included.

6. One (1) completed Confidentiality Form (See Attachment 4) – please check if no information is deemed confidential – Form must be included.

7. One (1) completed Business Reference form (See Attachment 5) – please provide references other than State of Delaware contacts – Form must be included.

8. One (1) completed Non-Disclosure & Data Security agreement (See Attachment 6) – Form must be included.

9. One (1) completed Non-Disclosure & Data Security Agreement for Individual Contract Employees (See Attachment 7) – Form must be included.

The items listed above provide the basis for evaluating each Vendor's proposal. **Failure to provide all appropriate information may deem the submitting vendor as “non-responsive” and exclude the Vendor from further consideration.** If an item listed above is not applicable to your company or proposal, please make note in your submission package.

Vendors shall provide proposal packages in the following formats:

1. Five (5) paper copies of the vendor proposal paperwork. **One (1) paper copy must be an original copy, marked “ORIGINAL” on the cover, and contain original signatures.**