



STATE OF DELAWARE  
DEPARTMENT OF NATURAL RESOURCES & ENVIRONMENTAL CONTROL

Delaware National Estuarine  
Research Reserve

818 KITTS HUMMOCK ROAD  
DOVER, DELAWARE 19901

Phone: (302) 739- 6377  
Fax: (302) 739-3446

April 29, 2015

Dr. Owen Michael Doherty  
Eagle Rock Analytics  
3119 63<sup>rd</sup> Street  
Sacramento, CA 95820

Dear Dr. Doherty:

I am pleased to inform you that Eagle Rock Analytics has been awarded Contract Number NAT-2015-001-DNERRSWMP Analysis of System wide Monitoring Program.

Enclosed are two (2) copies of our contract form that must be completed and returned to my attention. The contract form **MUST** have the signature of a representative who has the legal capacity to enter your organization into a formal contract with the State of Delaware, Department of Natural Resources and Environmental Control. One copy of the fully executed contract form will be returned for your records.

The awarded vendor(s) will be required to complete the new W-9 Form by visiting the Division of Accounting's website: <http://accounting.delaware.gov/> . It is the vendor's responsibility to act upon this instruction for submitting a new W-9 form, agencies will not be able to purchase if this is not completed and accepted by the Division of Accounting. If you need assistance or have questions, please contact 302-734-6827 or fax your inquiry to 302-736-7909.

We appreciate your interest and look forward to working with you.

Sincerely,

*Original on File*

/  
Kimberly Cole  
Environmental Program Manager

*Delaware's good nature depends on you!*