

## ABSTRACT

The State of Delaware seeks Model Design funding from CMMI to develop a comprehensive State Health Care Innovation Plan to transform Delaware's health system with new payment and service delivery models, ready to test in 2013, delivering improved health and health care for Delawareans, and reduced health care costs.

With Model Design funding, Delaware will accelerate the adoption of payment and service delivery models across public and private payers; extend the technology base for care coordination and outcomes-based payment models; and integrate workforce planning, behavioral health and public health initiatives. As a microcosm of the nation, Delaware's transformation can serve as a scalable model for the nation.

Delaware has the foundation and support for transformation, including: (1) a population and health care landscape in which the models can impact nearly 80% of residents; (2) advanced Health IT infrastructure to support care coordination and value-based purchasing; (3) data analytics sophistication; (4) health policy leadership, innovation and experience; (5) educational alliances supporting workforce transformation; (6) broad support from stakeholders, including nearly sixty letters of participation, and a tested engagement strategy; and (7) strong state and private payer relationships. Participants include the six hospital systems, two CMMI innovation grantees (Christiana and AI Dupont/Nemours), Highmark BCBS Delaware and many others.

The Model Design process will occur in six key areas: (1) payment reform; (2) health care delivery system transformation; (3) enhanced health data collection and analytic capacity; (4) health policy and purchasing redesign and alignment; (5) workforce transformation; and (6) population-based approaches to health promotion including behavioral health. Working groups will work in parallel with supporting technical assistance and expertise and a leadership team will provide strategic integration across work streams.

Each work stream will be critical to development of a sustainable, affordable and self-reinforcing system of health. Developing new payment models that focus on value and outcomes, rather than simply fee-for-service, is one component of a comprehensive health system transformation plan that recognizes the need for a work force that is capable of delivering care more efficiently and effectively; a streamlined population health data system; data and analytics that improve care coordination, drive quality improvements, support new payment models and reduce duplication of services; alignment of public health care purchasing strategies across state agencies; active involvement and support from the business community and commercial insurers; and a broader population-based approach to health and wellness, including behavioral health. Together, the work streams comprise a common platform and overarching strategic approach which Delaware will be prepared to test in 2013.

Delaware's commitment to access to quality cost-effective health care, includes: (1) close collaboration with HHS on the ACA Exchange Partnership, including an extensive stakeholder process; (2) planned expansion of Medicaid to 138% FPL; (3) the Delaware Health Information Network, Delaware's nationally-recognized statewide health information exchange; (4) ongoing work and recommendations of the Governor's Council on Health Promotion and Disease Prevention that incorporate the Healthy People 2020 and National Prevention and National Quality Strategies; and (5) proven success of the Delaware Cancer Consortium.

By awarding Delaware a Model Design grant, CMMI will leverage Delaware's assets and commitment and maximize CMMI investments in Delaware by developing the scalable payment and delivery system transformations necessary to sustain value-based care initiatives.