REQUEST FOR PROPOSALS FOR PROFESSIONAL SERVICES
DSP EMPLOYMENT TESTING SERVICES
ISSUED BY GOVERNMENT SUPPORT SERVICES
CONTRACT NUMBER GSS20730-DSP_TEST

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I. Overview
The State of Delaware Department of Government Support Services seeks professional services to provide a competitive testing process to screen and identify successful applicants for entree level and promotional positions. This request for proposals ("RFP") is issued pursuant to 29 Del. C. §§ 6981 and 6982.

The proposed schedule of events subject to the RFP is outlined below:

- **Public Notice**  
  Date: March 2, 2020

- **Deadline for Questions**  
  Date: March 11, 2020 4:00 p.m. (Local Time)

- **Response to Questions Posted by**  
  Date: March 25, 2020

- **Deadline for Receipt of Proposals**  
  Date: April 2, 2020 at 3:00 PM (Local Time)

- **Estimated Notification of Award**  
  Date: July 2, 2020
Each proposal must be accompanied by a transmittal letter which briefly summarizes the proposing firm's interest in providing the required professional services. The transmittal letter must also clearly state and justify any exceptions to the requirements of the RFP which the applicant may have taken in presenting the proposal. (Applicant exceptions must also be recorded on Attachment 3).

The State of Delaware reserves the right to deny any and all exceptions taken to the RFP requirements.

**MANDATORY PREBID MEETING**

A mandatory pre-bid meeting has not been established for this Request for Proposal.

**II. Scope of Services**

The Division of State Police is seeking a responsible vendor to develop testing processes. The vendor will screen and identify entry level applicants who have the aptitude to successfully complete the rigorous training and perform the functions of an entry level Delaware State Trooper and a competitive testing process to screen and identify troopers who have the aptitude to perform in the supervisory ranks of Sergeant, Lieutenant, and Captain. Tasks will include, but not limited to, analyzing data, creating examinations and their score sheets, creating oral board exercises, providing test results, and providing litigation support and training to the staff of Delaware State Police administration. The vendor will also be responsible for producing preparation guides, study guides, reading list, and test reviews for the examinees. The vendor will be required to attend a portion of the oral board examination, administer all written portions and in basket portions of the examinations.

For **Applicant Testing**, deliver a defensible mechanism representative of industry best practices to screen and identify applicants who have the aptitude to successfully complete the rigorous training and perform the function of an entry level Delaware State Trooper based on the job task analysis that includes, but not limited to, a written test and oral board assessment within 45 days of the contract award date.

For **Promotion Testing**, deliver a defensible mechanism representative of industry best practices of a competitive testing process to screen and identify troopers who have the aptitude to perform in each of the supervisory ranks of Sergeant, Lieutenant, or Captain based on the job task analyses. This process may include a combination of, but not limited to, a written test, in-basket, career experience board, and writing and oral board assessments and delivered within one hundred twenty (120) days of the contract award date.

*See Appendix B for the full scope of services details.*
III. Required Information

The following information shall be provided in each proposal in the order listed below. Failure to respond to any request for information within this proposal may result in rejection of the proposal at the sole discretion of the State.

A. Minimum Requirements
   1. Provide Delaware license(s) and/or certification(s) necessary to perform services as identified in the scope of work.
   
   2. Vendor shall provide responses to the Request for Proposal (RFP) scope of work and clearly identify capabilities as presented in the General Evaluation Requirements below.
   
   3. Complete all appropriate attachments and forms as identified within the RFP.
   
   4. Proof of insurance and amount of insurance shall be furnished to the Agency prior to the start of the contract period and shall be no less than as identified in the bid solicitation, Section D, Item 7, subsection g (insurance).

B. General Evaluation Requirements
   1. Experience and Reputation
   2. Expertise
   3. Capacity to meet requirements (size, financial condition, etc.)
   4. Location (geographical)
   5. Demonstrated ability
   6. Familiarity with public work and its requirements
   7. Distribution of work to individuals and firms or economic considerations
   8. Other criteria necessary for a quality cost-effective project

IV. Professional Services RFP Administrative Information

A. RFP Issuance
   1. Public Notice
      Public notice has been provided in accordance with 29 Del. C. §6981.
   
   2. Obtaining Copies of the RFP
      This RFP is available in electronic form through the State of Delaware Procurement website at www.bids.delaware.gov. Paper copies of this RFP will not be available.
   
   3. Assistance to Vendors with a Disability
      Vendors with a disability may receive accommodation regarding the means of communicating this RFP or participating in the procurement process. For more information, contact the Designated Contact no later than ten days prior to the deadline for receipt of proposals.
   
   4. RFP Designated Contact
      All requests, questions, or other communications about this RFP shall be made in writing to the State of Delaware. Address all communications to the person listed below; communications made to other State of Delaware personnel or attempting to ask questions by phone or in person will not be allowed or recognized as valid and
may disqualify the vendor. Vendors should rely only on written statements issued by the RFP designated contact.

WALT GORMAN  
GOVERNMENT SUPPORT SERVICES  
100 ENTERPRISE PLACE, SUITE 4  
DOVER, DE 19904  
WALT.GORMAN@DELAWARE.GOV

To ensure that written requests are received and answered in a timely manner, electronic mail (e-mail) correspondence is acceptable, but other forms of delivery, such as postal and courier services can also be used.

5. Consultants and Legal Counsel
The State of Delaware may retain consultants or legal counsel to assist in the review and evaluation of this RFP and the vendors’ responses. Bidders shall not contact the State’s consultant or legal counsel on any matter related to the RFP.

6. Contact with State Employees
Direct contact with State of Delaware employees other than the State of Delaware Designated Contact regarding this RFP is expressly prohibited without prior consent. Vendors directly contacting State of Delaware employees risk elimination of their proposal from further consideration. Exceptions exist only for organizations currently doing business in the State who require contact in the normal course of doing that business.

7. Organizations Ineligible to Bid
Any individual, business, organization, corporation, consortium, partnership, joint venture, or any other entity including subcontractors currently debarred or suspended is ineligible to bid. Any entity ineligible to conduct business in the State of Delaware for any reason is ineligible to respond to the RFP.

8. Exclusions
The Proposal Evaluation Team reserves the right to refuse to consider any proposal from a vendor who:
  a. Has been convicted for commission of a criminal offense as an incident to obtaining or attempting to obtain a public or private contract or subcontract, or in the performance of the contract or subcontract:
  b. Has been convicted under State or Federal statutes of embezzlement, theft, forgery, bribery, falsification or destruction of records, receiving stolen property, or other offense indicating a lack of business integrity or business honesty that currently and seriously affects responsibility as a State contractor:
  c. Has been convicted or has had a civil judgment entered for a violation under State or Federal antitrust statutes:
  d. Has violated contract provisions such as;
     1) Known failure without good cause to perform in accordance with the specifications or within the time limit provided in the contract; or
     2) Failure to perform or unsatisfactory performance in accordance with terms of one or more contracts;
  e. Has violated ethical standards set out in law or regulation; and
B. RFP Submissions

1. Acknowledgement of Understanding of Terms

By submitting a bid, each vendor shall be deemed to acknowledge that it has carefully read all sections of this RFP, including all forms, schedules and exhibits hereto, and has fully informed itself as to all existing conditions and limitations.

2. Proposals

To be considered, all proposals must be submitted in writing and respond to the items outlined in this RFP. The State reserves the right to reject any non-responsive or non-conforming proposals. Each proposal must be submitted with two (2) paper copies and one (1) electronic copy on CD or DVD media disk, or USB memory drive. Please provide a separate electronic pricing file in excel format from the rest of the RFP proposal responses.

All properly sealed and marked proposals are to be sent to the State of Delaware and received no later than 3:00 PM (Local Time) on April 2, 2020. The Proposals may be delivered by Express Delivery (e.g., FedEx, UPS, etc.), US Mail, or by hand to:

Walt Gorman
Government Support Services
100 Enterprise Place, Suite 4
Dover, DE  19904

Vendors are directed to clearly print “BID ENCLOSED” and “CONTRACT NO. GSS20730-DSP_TEST” on the outside of the bid submission package.

Any proposal received after the Deadline for Receipt of Proposals date shall not be considered and shall be returned unopened. The proposing vendor bears the risk of delays in delivery and any delivery costs for returned proposals. The contents of any proposal shall not be disclosed as to be made available to competing entities during the negotiation process.

Upon receipt of vendor proposals, each vendor shall be presumed to be thoroughly familiar with all specifications and requirements of this RFP. The failure or omission to examine any form, instrument or document shall in no way relieve vendors from any obligation in respect to this RFP.

3. Proposal Modifications

Any changes, amendments or modifications to a proposal must be made in writing, submitted in the same manner as the original response and conspicuously labeled as a change, amendment or modification to a previously submitted proposal. Changes, amendments or modifications to proposals shall not be accepted or considered after the hour and date specified as the deadline for submission of proposals.
4. Proposal Costs and Expenses
The State of Delaware will not pay any costs incurred by any Vendor associated with any aspect of responding to this solicitation, including proposal preparation, printing or delivery, attendance at vendor’s conference, system demonstrations or negotiation process.

5. Proposal Expiration Date
Prices quoted in the proposal shall remain fixed and binding on the bidder at least through the end of the Contract’s initial term. The State of Delaware reserves the right to ask for an extension of time if needed.

6. Late Proposals
Proposals received after the specified date and time will not be accepted or considered. To guard against premature opening, sealed proposals shall be submitted, plainly marked with the proposal title, vendor name, and time and date of the proposal opening. Evaluation of the proposals is expected to begin shortly after the proposal due date. To document compliance with the deadline, the proposal will be date and time stamped upon receipt.

7. Proposal Opening
The State of Delaware will receive proposals until the date and time shown in this RFP. Proposals will be opened in the presence of State of Delaware personnel. Any unopened proposals will be returned to the submitting Vendor.

The Agency will conduct a public opening of proposals and complete a public log of the names of all vendor organizations that submitted proposals. The contents of any proposal shall not be disclosed in accordance with Executive Order # 31 and Title 29, Delaware Code, Chapter 100.

8. Non-Conforming Proposals
Non-conforming proposals will not be considered. Non-conforming proposals are defined as those that do not meet the requirements of this RFP. The determination of whether an RFP requirement is substantive or a mere formality shall reside solely within the State of Delaware.

9. Concise Proposals
The State of Delaware discourages overly lengthy and costly proposals. It is the desire that proposals be prepared in a straightforward and concise manner. Unnecessarily elaborate brochures or other promotional materials beyond those sufficient to present a complete and effective proposal are not desired. The State of Delaware’s interest is in the quality and responsiveness of the proposal.

10. Realistic Proposals
It is the expectation of the State of Delaware that vendors can fully satisfy the obligations of the proposal in the manner and timeframe defined within the proposal. Proposals must be realistic and must represent the best estimate of time, materials and other costs including the impact of inflation and any economic or other factors that are reasonably predictable.
The State of Delaware shall bear no responsibility or increase obligation for a vendor’s failure to accurately estimate the costs or resources required to meet the obligations defined in the proposal.

11. Confidentiality of Documents
Subject to applicable law or the order of a court of competent jurisdiction to the contrary, all documents submitted as part of the vendor’s proposal will be treated as confidential during the evaluation process. As such, vendor proposals will not be available for review by anyone other than the State of Delaware/Proposal Evaluation Team or its designated agents. There shall be no disclosure of any vendor’s information to a competing vendor prior to award of the contract unless such disclosure is required by law or by order of a court of competent jurisdiction.

The State of Delaware and its constituent agencies are required to comply with the State of Delaware Freedom of Information Act, 29 Del. C. § 10001, et seq. (“FOIA”). FOIA requires that the State of Delaware’s records are public records (unless otherwise declared by FOIA or other law to be exempt from disclosure) and are subject to inspection and copying by any person upon a written request. Once a proposal is received by the State of Delaware and a decision on contract award is made, the content of selected and non-selected vendor proposals will likely become subject to FOIA’s public disclosure obligations.

The State of Delaware wishes to create a business-friendly environment and procurement process. As such, the State respects the vendor community’s desire to protect its intellectual property, trade secrets, and confidential business information (collectively referred to herein as “confidential business information”). Proposals must contain sufficient information to be evaluated. If a vendor feels that they cannot submit their proposal without including confidential business information, they must adhere to the following procedure or their proposal may be deemed unresponsive, may not be recommended for selection, and any applicable protection for the vendor’s confidential business information may be lost.

In order to allow the State to assess its ability to protect a vendor’s confidential business information, vendors will be permitted to designate appropriate portions of their proposal as confidential business information.

Vendor(s) may submit portions of a proposal considered to be confidential business information in a separate, sealed envelope labeled “Confidential Business Information” and include the specific RFP number. The envelope must contain a letter from the Vendor’s legal counsel describing the documents in the envelope, representing in good faith that the information in each document is not “public record” as defined by 29 Del. C. § 10002, and briefly stating the reasons that each document meets the said definitions.

Upon receipt of a proposal accompanied by such a separate, sealed envelope, the State of Delaware will open the envelope to determine whether the procedure described above has been followed. A vendor’s allegation as to its confidential business information shall not be binding on the State. The State shall independently determine the validity of any vendor designation as set forth in this section. Any vendor submitting a proposal or using the procedures discussed herein expressly accepts the State’s absolute right and duty to independently assess the legal and factual validity
12. Price Not Confidential
Vendors shall be advised that as a publicly bid contract, no Vendor shall retain the right to declare their pricing confidential.

13. Multi-Vendor Solutions (Joint Ventures)
Multi-vendor solutions (joint ventures) will be allowed only if one of the venture partners is designated as the “prime contractor”. The “prime contractor” must be the joint venture’s contact point for the State of Delaware and be responsible for the joint venture’s performance under the contract, including all project management, legal and financial responsibility for the implementation of all vendor systems. If a joint venture is proposed, a copy of the joint venture agreement clearly describing the responsibilities of the partners must be submitted with the proposal. Services specified in the proposal shall not be subcontracted without prior written approval by the State of Delaware, and approval of a request to subcontract shall not in any way relieve Vendor of responsibility for the professional and technical accuracy and adequacy of the work. Further, vendor shall be and remain liable for all damages to the State of Delaware caused by negligent performance or non-performance of work by its subcontractor or its sub-subcontractor.

Multi-vendor proposals must be a consolidated response with all cost included in the cost summary. Where necessary, RFP response pages are to be duplicated for each vendor.

a. Primary Vendor
The State of Delaware expects to negotiate and contract with only one “prime vendor”. The State of Delaware will not accept any proposals that reflect an equal teaming arrangement or from vendors who are co-bidding on this RFP. The prime vendor will be responsible for the management of all subcontractors.

Any contract that may result from this RFP shall specify that the prime vendor is solely responsible for fulfillment of any contract with the State as a result of this procurement. The State will make contract payments only to the awarded vendor. Payments to any-subcontractors are the sole responsibility of the prime vendor (awarded vendor).

Nothing in this section shall prohibit the State of Delaware from the full exercise of its options under Section IV.B.18 regarding multiple source contracting.

b. Sub-contracting
The vendor selected shall be solely responsible for contractual performance and management of all subcontract relationships. This contract allows subcontracting assignments; however, vendors assume all responsibility for work quality, delivery, installation, maintenance, and any supporting services required by a subcontractor.

Use of subcontractors must be clearly explained in the proposal, and major subcontractors must be identified by name. The **prime vendor shall be wholly responsible for the entire contract performance whether or not**
subcontractors are used. Any sub-contractors must be approved by State of Delaware.

c. Multiple Proposals
A primary vendor may not participate in more than one proposal in any form. Sub-contracting vendors may participate in multiple joint venture proposals.

14. Sub-Contracting
The vendor selected shall be solely responsible for contractual performance and management of all subcontract relationships. This contract allows subcontracting assignments; however, vendors assume all responsibility for work quality, delivery, installation, maintenance, and any supporting services required by a subcontractor.

Use of subcontractors must be clearly explained in the proposal, and subcontractors must be identified by name. Any sub-contractors must be approved by State of Delaware.

15. Discrepancies and Omissions
Vendor is fully responsible for the completeness and accuracy of their proposal, and for examining this RFP and all addenda. Failure to do so will be at the sole risk of vendor. Should vendor find discrepancies, omissions, unclear or ambiguous intent or meaning, or should any questions arise concerning this RFP, vendor shall notify the State of Delaware’s Designated Contact, in writing, of such findings at least ten (10) days before the proposal opening. This will allow issuance of any necessary addenda. It will also help prevent the opening of a defective proposal and exposure of vendor’s proposal upon which award could not be made. All unresolved issues should be addressed in the proposal.

Protests based on any omission or error, or on the content of the solicitation, will be disallowed if these faults have not been brought to the attention of the Designated Contact, in writing, at least ten (10) calendar days prior to the time set for opening of the proposals.

a. RFP Question and Answer Process
The State of Delaware will allow written requests for clarification of the RFP. All questions shall be received no later than 3:00 PM (Local Time) March 11, 2020. All questions will be consolidated into a single set of responses and posted on the State’s website at www.bids.delaware.gov by the date of March 25, 2020. Vendor names will be removed from questions in the responses released. Questions should be submitted in the following format. Deviations from this format will not be accepted.

Section number
Paragraph number
Page number
Text of passage being questioned

Questions not submitted electronically shall be accompanied by a CD and questions shall be formatted in Microsoft Word.
16. State’s Right to Reject Proposals
The State of Delaware reserves the right to accept or reject any or all proposals or any part of any proposal, to waive defects, technicalities or any specifications (whether they be in the State of Delaware’s specifications or vendor’s response), to sit and act as sole judge of the merit and qualifications of each product offered, or to solicit new proposals on the same project or on a modified project which may include portions of the originally proposed project as the State of Delaware may deem necessary in the best interest of the State of Delaware.

17. State’s Right to Cancel Solicitation
The State of Delaware reserves the right to cancel this solicitation at any time during the procurement process, for any reason or for no reason. The State of Delaware makes no commitments expressed or implied, that this process will result in a business transaction with any vendor.

This RFP does not constitute an offer by the State of Delaware. Vendor’s participation in this process may result in the State of Delaware selecting your organization to engage in further discussions and negotiations toward execution of a contract. The commencement of such negotiations does not, however, signify a commitment by the State of Delaware to execute a contract nor to continue negotiations. The State of Delaware may terminate negotiations at any time and for any reason, or for no reason.

18. State’s Right to Award Multiple Source Contracting
Pursuant to 29 Del. C. § 6986, the State of Delaware may award a contract for a particular professional service to two or more vendors if the agency head makes a determination that such an award is in the best interest of the State of Delaware.

19. Potential Contract Overlap
Vendors shall be advised that the State, at its sole discretion, shall retain the right to solicit for goods and/or services as required by its agencies and as it serves the best interest of the State. As needs are identified, there may exist instances where contract deliverables, and/or goods or services to be solicited and subsequently awarded, overlap previous awards. The State reserves the right to reject any or all bids in whole or in part, to make partial awards, to award to multiple vendors during the same period, to award by types, on a zone-by-zone basis or on an item-by-item or lump sum basis item by item, or lump sum total, whichever may be most advantageous to the State of Delaware.

20. Supplemental Solicitation
The State reserves the right to advertise a supplemental solicitation during the term of the Agreement if deemed in the best interest of the State.

21. Notification of Withdrawal of Proposal
Vendor may modify or withdraw its proposal by written request, provided that both proposal and request is received by the State of Delaware prior to the proposal due date. Proposals may be re-submitted in accordance with the proposal due date in order to be considered further.

Proposals become the property of the State of Delaware at the proposal submission deadline. All proposals received are considered firm offers at that time.
22. Revisions to the RFP

If it becomes necessary to revise any part of the RFP, an addendum will be posted on the State of Delaware’s website at www.bids.delaware.gov. The State of Delaware is not bound by any statement related to this RFP made by any State of Delaware employee, contractor or its agents.

23. Exceptions to the RFP

Any exceptions to the RFP, or the State of Delaware’s terms and conditions, must be recorded on Attachment 3. Acceptance of exceptions is within the sole discretion of the evaluation committee.

24. Business References

Provide at least three (3) business references consisting of current or previous customers of similar scope and value using Attachment 5. Include business name, mailing address, contact name and phone number, number of years doing business with, and type of work performed. Personal references cannot be considered.

25. Award of Contract

The final award of a contract is subject to approval by the State of Delaware. The State of Delaware has the sole right to select the successful vendor(s) for award, to reject any proposal as unsatisfactory or non-responsive, to award a contract to other than the lowest priced proposal, to award multiple contracts, or not to award a contract, as a result of this RFP.

Notice in writing to a vendor of the acceptance of its proposal by the State of Delaware and the subsequent full execution of a written contract will constitute a contract, and no vendor will acquire any legal or equitable rights or privileges until the occurrence of both such events.

a. RFP Award Notifications

After reviews of the evaluation committee report and its recommendation, and once the contract terms and conditions have been finalized, the State of Delaware will award the contract.

The contract shall be awarded to the vendor whose proposal is most advantageous, taking into consideration the evaluation factors set forth in the RFP.

It should be explicitly noted that the State of Delaware is not obligated to award the contract to the vendor who submits the lowest bid or the vendor who receives the highest total point score, rather the contract will be awarded to the vendor whose proposal is the most advantageous to the State of Delaware. The award is subject to the appropriate State of Delaware approvals.

After a final selection is made, the winning vendor will be invited to negotiate a contract with the State of Delaware; remaining vendors will be notified in writing of their selection status.
26. Cooperatives
Vendors, who have been awarded similar contracts through a competitive bidding process with a cooperative, are welcome to submit the cooperative pricing for this solicitation. **State of Delaware terms will take precedence.**

C. RFP Evaluation Process
An evaluation team composed of representatives of the State of Delaware will evaluate proposals on a variety of quantitative criteria. Neither the lowest price nor highest scoring proposal will necessarily be selected.

The State of Delaware reserves full discretion to determine the competence and responsibility, professionally and/or financially, of vendors. Vendors are to provide in a timely manner any and all information that the State of Delaware may deem necessary to make a decision.

1. Proposal Evaluation Team
The Proposal Evaluation Team shall be comprised of representatives of the State of Delaware. The Team shall determine which vendors meet the minimum requirements pursuant to selection criteria of the RFP and procedures established in 29 Del. C. §§ 6981 and 6982. Professional services for this solicitation are considered under 29 Del. C. §6982(b). The Team may negotiate with one or more vendors during the same period and may, at its discretion, terminate negotiations with any or all vendors. The Team shall make a recommendation regarding the award to the Director, Government Support Services, who shall have final authority, subject to the provisions of this RFP and 29 Del. C. § 6982(b), to award a contract to the successful vendor in the best interests of the State of Delaware.

2. Proposal Selection Criteria
The Proposal Evaluation Team shall assign up to the maximum number of points for each Evaluation Item to each of the proposing vendor’s proposals. All assignments of points shall be at the sole discretion of the Proposal Evaluation Team.

The proposals shall contain the essential information on which the award decision shall be made. The information required to be submitted in response to this RFP has been determined by the State of Delaware to be essential for use by the Team in the bid evaluation and award process. Therefore, all instructions contained in this RFP shall be met in order to qualify as a responsive and responsible contractor and participate in the Proposal Evaluation Team’s consideration for award. Proposals which do not meet or comply with the instructions of this RFP may be considered non-conforming and deemed non-responsive and subject to disqualification at the sole discretion of the Team.

The Team reserves the right to:
- Select for contract or for negotiations a proposal other than that with lowest costs.
- Reject any and all proposals or portions of proposals received in response to this RFP or to make no award or issue a new RFP.
- Waive or modify any information, irregularity, or inconsistency in proposals received.
• Request modification to proposals from any or all vendors during the contract review and negotiation.
• Negotiate any aspect of the proposal with any vendor and negotiate with more than one vendor at the same time.
• Select more than one vendor pursuant to 29 Del. C. §6986. Such selection will be based on the following criteria:

Criteria Weight
All proposals shall be evaluated using the same criteria and scoring process. The following criteria shall be used by the Evaluation Team to evaluate proposals:

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Weight</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Experience and Reputation</strong></td>
<td>15</td>
</tr>
<tr>
<td>The qualifications and experience of the persons to be assigned to the project</td>
<td></td>
</tr>
<tr>
<td><strong>Expertise</strong></td>
<td>25</td>
</tr>
<tr>
<td>Familiarity and experience creating and running similar projects, company oversight and on-going project support and maintenance</td>
<td></td>
</tr>
<tr>
<td><strong>References</strong></td>
<td>10</td>
</tr>
<tr>
<td>Special notification must be made of similar or related programs performed and must include organizational names, addresses, names of contact persons, and telephone numbers of such references. A minimum of three (3) references are requested. Submitted using Attachment 3.</td>
<td></td>
</tr>
<tr>
<td><strong>Efficiency</strong></td>
<td>20</td>
</tr>
<tr>
<td>Demonstrated ability in proposal response to meet deliverables as presented in the Scope of Work, Appendix B and throughout the Request for Proposals.</td>
<td></td>
</tr>
<tr>
<td><strong>Pricing</strong></td>
<td>30</td>
</tr>
<tr>
<td>Evaluation of fixed pricing as submitted in Appendix D.</td>
<td></td>
</tr>
</tbody>
</table>

Vendors are encouraged to review the evaluation criteria and to provide a response that addresses each of the scored items. Evaluators will not be able to make assumptions about a vendor’s capabilities so the responding vendor should be detailed in their proposal responses.

3. Proposal Clarification
The Evaluation Team may contact any vendor in order to clarify uncertainties or eliminate confusion concerning the contents of a proposal. Proposals may not be modified as a result of any such clarification request.

4. References
The Evaluation Team may contact any customer of the vendor, whether or not included in the vendor’s reference list, and use such information in the evaluation process. Additionally, the State of Delaware may choose to visit existing installations of comparable systems, which may or may not include vendor personnel. If the vendor
is involved in such site visits, the State of Delaware will pay travel costs only for State of Delaware personnel for these visits.

5. Oral Presentations

After initial scoring and a determination that vendor(s) are qualified to perform the required services, selected vendors may be invited to make oral presentations to the Evaluation Team. All vendor(s) selected will be given an opportunity to present to the Evaluation Team.

The selected vendors will have their presentations scored or ranked based on their ability to successfully meet the needs of the contract requirements, successfully demonstrate their product and/or service, and respond to questions about the solution capabilities.

The vendor representative(s) attending the oral presentation shall be technically qualified to respond to questions related to the proposed system and its components. All of the vendor's costs associated with participation in oral discussions and system demonstrations conducted for the State of Delaware are the vendor's responsibility.

V. Contract Terms and Conditions

1. Mandatory Contract Use

REF: Title 29, Chapter 6911(d) Delaware Code. All Covered Agencies as defined in 29 Del. C. §6902(6) shall procure all material, equipment and nonprofessional services through the statewide contracts administered by Government Support Services, Office of Management and Budget. Delaware State University, Delaware Technical and Community College, school districts, and the Legislative Branch are specifically exempted from the mandatory use requirements of this subchapter. In addition, the Delaware Transit Corporation is exempt from the entire procurement chapter. Pursuant to 29 Del. C. §6904(l) and (n) respectively, the Department of Elections and the Board of Pension Trustees have certain exemptions from the procurement chapter which may or may not apply to this Request for Proposals.

This contract shall be accessible to any School District, Political Subdivision, Municipality, Volunteer Fire Company or higher education entity receiving state funds. Furthermore, this contract shall be accessible to all other entities as identified by Del. Code, Chapter 69, Title 29 § 6910.

2. Cooperative Use of Award

As a publicly competed contract awarded in compliance with 29 DE Code Chapter 69, this contract is available for use by other states and/or governmental entities through a participating addendum. Interested parties should contact the State Contract Procurement Officer identified in the contract for instruction. Final approval for permitting participation in this contract resides with the Director of Government Support Services and in no way places any obligation upon the awarded vendor(s).
3. General Information
   a. The term of the contract between the successful bidder and the State shall be for five (5) years from October 1, 2020 through September 30, 2025 with two (2) optional extensions for a period of one (1) year for each extension.
   b. As a Service subscription license costs shall be incurred at the individual license level only as the individual license is utilized within a fully functioning solution. Subscription costs will not be applicable during periods of implementation and solution development prior to the State’s full acceptance of a working solution. Additional subscription license requests above actual utilization may not exceed 5% of the total and are subject to Delaware budget and technical review.
   c. The selected vendor will be required to enter into a written agreement with the State of Delaware. The State of Delaware reserves the right to incorporate standard State contractual provisions into any contract negotiated as a result of a proposal submitted in response to this RFP. Any proposed modifications to the terms and conditions of the standard contract are subject to review and approval by the State of Delaware. Vendors will be required to sign the contract for all services and may be required to sign additional agreements.
   d. The selected vendor or vendors will be expected to enter negotiations with the State of Delaware, which will result in a formal contract between parties. Procurement will be in accordance with subsequent contracted agreement. This RFP and the selected vendor’s response to this RFP will be incorporated as part of any formal contract.
   e. The State of Delaware’s standard contract will most likely be supplemented with the vendor’s software license, support/maintenance, source code escrow agreements, and any other applicable agreements. The terms and conditions of these agreements will be negotiated with the finalist during actual contract negotiations.
   f. The successful vendor shall promptly execute a contract incorporating the terms of this RFP within twenty (20) days after award of the contract. No vendor is to begin any service prior to receipt of a State of Delaware purchase order signed by two authorized representatives of the agency requesting service, properly processed through the State of Delaware Accounting Office and the Department of Finance. A purchase order, telephone call, email, fax or State credit card shall serve as the authorization to proceed with work in accordance with the bid specifications and the special instructions, once it is received by the awarded vendor.
   g. If the vendor to whom the award is made fails to enter into the agreement as herein provided, the award will be annulled, and an award may be made to another vendor. Such vendor shall fulfill every stipulation embraced herein as if they were the party to whom the first award was made.
   h. The State reserves the right to extend this contract on a month-to-month basis for a period of up to three months after the term of the full contract has been completed.
   i. Vendors are not restricted from offering lower pricing at any time during the contract term.

4. Transition Period
   Any vendor(s) awarded under this solicitation who does not bid, or for any reason whatsoever is not awarded a subsequent contract that has active screening tasks assigned shall have a requirement to complete these screening tasks within a reasonable time to be determined by the State. During that period of time, vendors
shall perform in accordance with the terms and conditions of the original contract award.

5. **Collusion or Fraud**

Any evidence of agreement or collusion among vendor(s) and prospective vendor(s) acting to illegally restrain freedom from competition by agreement to offer a fixed price, or otherwise, will render the offers of such vendor(s) void.

By responding, the vendor shall be deemed to have represented and warranted that its proposal is not made in connection with any competing vendor submitting a separate response to this RFP, and is in all respects fair and without collusion or fraud; that the vendor did not participate in the RFP development process and had no knowledge of the specific contents of the RFP prior to its issuance; and that no employee or official of the State of Delaware participated directly or indirectly in the vendor’s proposal preparation.

Advance knowledge of information which gives any particular vendor advantages over any other interested vendor(s), in advance of the opening of proposals, whether in response to advertising or an employee or representative thereof, will potentially void that particular proposal.

6. **Lobbying and Gratuities**

Lobbying or providing gratuities shall be strictly prohibited. Vendors found to be lobbying, providing gratuities to, or in any way attempting to influence a State of Delaware employee or agent of the State of Delaware concerning this RFP or the award of a contract resulting from this RFP shall have their proposal immediately rejected and shall be barred from further participation in this RFP.

The selected vendor will warrant that no person or selling agency has been employed or retained to solicit or secure a contract resulting from this RFP upon agreement or understanding for a commission, or a percentage, brokerage or contingent fee. For breach or violation of this warranty, the State of Delaware shall have the right to annul any contract resulting from this RFP without liability or at its discretion deduct from the contract price or otherwise recover the full amount of such commission, percentage, brokerage or contingent fee.

All contact with State of Delaware employees, contractors or agents of the State of Delaware concerning this RFP shall be conducted in strict accordance with the manner, forum and conditions set forth in this RFP.

7. **Solicitation of State Employees**

Until contract award, vendors shall not, directly or indirectly, solicit any employee of the State of Delaware to leave the State of Delaware’s employ in order to accept employment with the vendor, its affiliates, actual or prospective contractors, or any person acting in concert with vendor, without prior written approval of the State of Delaware’s contracting officer. Solicitation of State of Delaware employees by a vendor may result in rejection of the vendor’s proposal.

This paragraph does not prevent the employment by a vendor of a State of Delaware employee who has initiated contact with the vendor. However, State of Delaware employees may be legally prohibited from accepting employment with the contractor.
or subcontractor under certain circumstances. Vendors may not knowingly employ a person who cannot legally accept employment under state or federal law. If a vendor discovers that they have done so, they must terminate that employment immediately.

8. General Contract Terms
   a. Independent Contractors
      The parties to the contract shall be independent contractors to one another, and nothing herein shall be deemed to cause this agreement to create an agency, partnership, joint venture or employment relationship between parties. Each party shall be responsible for compliance with all applicable workers compensation, unemployment, disability insurance, social security withholding and all other similar matters. Neither party shall be liable for any debts, accounts, obligations or other liability whatsoever of the other party or any other obligation of the other party to pay on the behalf of its employees or to withhold from any compensation paid to such employees any social benefits, workers compensation insurance premiums or any income or other similar taxes.

      It may be at the State of Delaware’s discretion as to the location of work for the contractual support personnel during the project period. The State of Delaware may provide working space and sufficient supplies and material to augment the Contractor’s services.

   b. Temporary Personnel are Not State Employees Unless and Until They are Hired
      Vendor agrees that any individual or group of temporary staff person(s) provided to the State of Delaware pursuant to this Solicitation shall remain the employee(s) of Vendor for all purposes including any required compliance with the Affordable Care Act by the Vendor. Vendor agrees that it shall not allege, argue, or take any position that individual temporary staff person(s) provided to the State pursuant to this Solicitation must be provided any benefits, including any healthcare benefits by the State of Delaware and Vendor agrees to assume the total and complete responsibility for the provision of any healthcare benefits required by the Affordable Care Act to aforesaid individual temporary staff person(s). In the event that the Internal Revenue Service, or any other third party governmental entity determines that the State of Delaware is a dual employer or the sole employer of any individual temporary staff person(s) provided to the State of Delaware pursuant to this Solicitation, Vendor agrees to hold harmless, indemnify, and defend the State to the maximum extent of any liability to the State arising out of such determinations.

      Notwithstanding the content of the preceding paragraph, should the State of Delaware subsequently directly hire any individual temporary staff employee(s) provided pursuant to this Solicitation, the aforementioned obligations to hold harmless, indemnify, and defend the State of Delaware shall cease and terminate for the period following the date of hire. Nothing herein shall be deemed to terminate the Vendor’s obligation to hold harmless, indemnify, and defend the State of Delaware for any liability that arises out of compliance with the ACA prior to the date of hire by the State of Delaware. Vendor will waive any separation fee provided an employee works for both the vendor and hiring agency, continuously, for a three (3) month period and is provided thirty (30) days written notice of intent to hire from the agency. Notice can be issued at second month if it is the State’s intention to hire.
c. **ACA Safe Harbor**

The State and its utilizing agencies are not the employer of temporary or contracted staff. However, the State is concerned that it could be determined to be a Common-law Employer as defined by the Affordable Care Act (“ACA”). Therefore, the State seeks to utilize the “Common-law Employer Safe Harbor Exception” under the ACA to transfer health benefit insurance requirements to the staffing company. The Common-law Employer Safe Harbor Exception can be attained when the State and/or its agencies are charged and pay for an “Additional Fee” with respect to the employees electing to obtain health coverage from the Vendor.

The Common-law Employer Safe Harbor Exception under the ACA requires that an Additional Fee must be charged to those employees who obtain health coverage from the Vendor, but does not state the required amount of the fee. The State requires that all Vendors shall identify the Additional Fee to obtain health coverage from the Vendor and delineate the Additional Fee from all other charges and fees. The Vendor shall identify both the Additional Fee to be charged and the basis of how the fee is applied (i.e. per employee, per invoice, etc.). The State will consider the Additional Fee and prior to award reserves the right to negotiate any fees offered by the Vendor. Further, the Additional Fee shall be separately scored in the proposal to ensure that neither prices charged nor the Additional Fee charged will have a detrimental effect when selecting vendor(s) for award.

d. **Licenses and Permits**

In performance of the contract, the vendor will be required to comply with all applicable federal, state and local laws, ordinances, codes, and regulations. The cost of permits and other relevant costs required in the performance of the contract shall be borne by the successful vendor. The vendor shall be properly licensed and authorized to transact business in the State of Delaware as provided in 30 Del. C. § 2502.

Prior to receiving an award, the successful vendor shall either furnish the State of Delaware with proof of State of Delaware Business Licensure or initiate the process of application where required. An application may be requested in writing to: Division of Revenue, Carvel State Building, P.O. Box 8750, 820 N. French Street, Wilmington, DE 19899 or by telephone to one of the following numbers: (302) 577-8200—Public Service, (302) 577-8205—Licensing Department.

Information regarding the award of the contract will be given to the Division of Revenue. Failure to comply with the State of Delaware licensing requirements may subject vendor to applicable fines and/or interest penalties.

e. **Notice**

Any notice to the State of Delaware required under the contract shall be sent by registered mail to:

**Government Support Services**  
100 Enterprise Place, Suite 4  
Dover, DE 19904  
DSP Employment Testing Services
f. **Indemnification**

   1. **General Indemnification**
      By submitting a proposal, the proposing vendor agrees that in the event it is awarded a contract, it will indemnify and otherwise hold harmless the State of Delaware, its agents and employees from any and all liability, suits, actions, or claims, together with all costs, expenses for attorney’s fees, arising out of the vendor’s, its agents and employees’ performance work or services in connection with the contract.

   2. **Proprietary Rights Indemnification**
      Vendor shall warrant that all elements of its solution, including all equipment, software, documentation, services and deliverables, do not and will not infringe upon or violate any patent, copyright, trade secret or other proprietary rights of any third party. In the event of any claim, suit or action by any third party against the State of Delaware, the State of Delaware shall promptly notify the vendor in writing and vendor shall defend such claim, suit or action at vendor’s expense, and vendor shall indemnify the State of Delaware against any loss, cost, damage, expense or liability arising out of such claim, suit or action (including, without limitation, litigation costs, lost employee time, and counsel fees) whether or not such claim, suit or action is successful.

      If any equipment, software, services (including methods) products or other intellectual property used or furnished by the vendor (collectively “Products”) is or in vendor’s reasonable judgment is likely to be, held to constitute an infringing product, vendor shall at its expense and option either:

      a. Procure the right for the State of Delaware to continue using the Product(s);
      b. Replace the product with a non-infringing equivalent that satisfies all the requirements of the contract; or
      c. Modify the Product(s) to make it or them non-infringing, provided that the modification does not materially alter the functionality or efficacy of the product or cause the Product(s) or any part of the work to fail to conform to the requirements of the Contract, or only alters the Product(s) to a degree that the State of Delaware agrees to and accepts in writing.

   g. **Insurance**

      1. Vendor recognizes that it is operating as an independent contractor and that it is liable for any and all losses, penalties, damages, expenses, attorney’s fees, judgments, and/or settlements incurred by reason of injury to or death of any and all persons, or injury to any and all property, of any nature, arising out of the vendor’s negligent performance under this contract, and particularly without limiting the foregoing, caused by, resulting from, or arising out of any act of omission on the part of the vendor in their negligent performance under this contract.

      2. The vendor shall maintain such insurance as will protect against claims under Worker’s Compensation Act and from any other claims for damages for personal injury, including death, which may arise from operations under this contract. The vendor is an independent contractor and is not an employee of the State of Delaware.
3. As a part of the contract requirements, the contractor must obtain at its own cost and expense and keep in force and effect during the term of this contract, including all extensions, the minimum coverage limits specified below with a carrier satisfactory to the State. All contractors must carry the following coverage depending on the type of service or product being delivered.

   a. Worker’s Compensation and Employer’s Liability Insurance in accordance with applicable law.

   b. Commercial General Liability - $1,000,000 per occurrence/$3,000,000 per aggregate.

   c. Automotive Liability Insurance covering all automotive units used in the work (including all units leased from and/or provided by the State to Vendor pursuant to this Agreement as well as all units used by Vendor, regardless of the identity of the registered owner, used by Vendor for completing the Work required by this Agreement to include but not limited to transporting Delaware clients or staff), providing coverage on a primary non-contributory basis with limits of not less than:

      1. $1,000,000 combined single limit each accident, for bodily injury;
      
      2. $250,000 for property damage to others;
      
      3. $25,000 per person per accident Uninsured/Underinsured Motorists coverage;
      
      4. $25,000 per person, $300,000 per accident Personal Injury Protection (PIP) benefits as provided for in 21 Del. C. §2118; and
      
      5. Comprehensive coverage for all leased vehicles, which shall cover the replacement cost of the vehicle in the event of collision, damage or other loss.

The successful vendor must carry at least one of the following depending on the scope of work being performed.

   a. Medical/Professional Liability - $1,000,000 per occurrence/$3,000,000 per aggregate
   
   b. Miscellaneous Errors and Omissions - $1,000,000 per occurrence/$3,000,000 per aggregate
   
   c. Product Liability - $1,000,000 per occurrence/$3,000,000 aggregate

Should any of the above described policies be cancelled before expiration date thereof, notice will be delivered in accordance with the policy provisions.
Before any work is done pursuant to this Agreement, the Certificate of Insurance and/or copies of the insurance policies, referencing the contract number stated herein, shall be filed with the State. The certificate holder is as follows:

State of Delaware  
Government Support Services  
Contract No: GSS20730-DSP_TEST  
100 Enterprise Place, Suite 4  
Dover, DE 19904-8202

Nothing contained herein shall restrict or limit the Vendor’s right to procure insurance coverage in amounts higher than those required by this Agreement. To the extent that the Vendor procures insurance coverage in amounts higher than the amounts required by this Agreement, all said additionally procured coverages will be applicable to any loss or claim and shall replace the insurance obligations contained herein.

To the extent that Vendor has complied with the terms of this Agreement and has procured insurance coverage for all vehicles Leased and/or operated by Vendor as part of this Agreement, the State of Delaware’s self-insured insurance program shall not provide any coverage whether coverage is sought as primary, co-primary, excess or umbrella insurer or coverage for any loss of any nature.

In no event shall the State of Delaware be named as an additional insured on any policy required under this agreement.

4. The vendor shall provide a Certificate of Insurance (COI) as proof that the vendor has the required insurance. The COI shall be provided to agency contact prior to any work being completed by the awarded vendor(s).

5. The State of Delaware shall not be named as an additional insured.

6. Should any of the above described policies be cancelled before expiration date thereof, notice will be delivered in accordance with the policy provisions.

h. Performance Requirements

The selected Vendor will warrant that it possesses, or has arranged through subcontractors, all capital and other equipment, labor, materials, and licenses necessary to carry out and complete the work hereunder in compliance with any and all Federal and State laws, and County and local ordinances, regulations and codes.

i. Bid Bond

The Bid Bond requirement has been waived.

j. Performance Bond

The Performance Bond requirement has been waived.

k. Vendor Emergency Response Point of Contact
The awarded vendor(s) shall provide the name(s), telephone, or cell phone number(s) of those individuals who can be contacted twenty four (24) hours a day, seven (7) days a week where there is a critical need for commodities or services when the Governor of the State of Delaware declares a state of emergency under the Delaware Emergency Operations Plan or in the event of a local emergency or disaster where a state governmental entity requires the services of the vendor. Failure to provide this information could render the proposal as non-responsive.

In the event of a serious emergency, pandemic or disaster outside the control of the State, the State may negotiate, as may be authorized by law, emergency performance from the Contractor to address the immediate needs of the State, even if not contemplated under the original Contract or procurement. Payments are subject to appropriation and other payment terms.

i. Warranty
The Vendor will provide a warranty that the deliverables provided pursuant to the contract will function as designed for a period of no less than one (1) year from the date of system acceptance. The warranty shall require the Vendor correct, at its own expense, the setup, configuration, customizations or modifications so that it functions according to the State’s requirements.

m. Costs and Payment Schedules
All contract costs must be as detailed specifically in the Vendor’s cost proposal. No charges other than as specified in the proposal shall be allowed without written consent of the State of Delaware. The proposal costs shall include full compensation for all taxes that the selected vendor is required to pay.

The State of Delaware will require a payment schedule based on defined and measurable milestones. Payments for services will not be made in advance of work performed. The State of Delaware may require holdback of contract monies until acceptable performance is demonstrated (as much as 25%).

n. Liquidated Damages
The State of Delaware may include in the final contract liquidated damages provisions for non-performance.

o. Dispute Resolution
At the option of the parties, they shall attempt in good faith to resolve any dispute arising out of or relating to this Agreement promptly by negotiation between executives who have authority to settle the controversy and who are at a higher level of management than the persons with direct responsibility for administration of this Agreement. All offers, promises, conduct and statements, whether oral or written, made in the course of the negotiation by any of the parties, their agents, employees, experts and attorneys are confidential, privileged and inadmissible for any purpose, including impeachment, in arbitration or other proceeding involving the parties, provided evidence that is otherwise admissible or discoverable shall not be rendered inadmissible.

If the matter is not resolved by negotiation, as outlined above, or, alternatively, OMB elects to proceed directly to mediation, then the matter will proceed to mediation as set forth below. Any disputes, claims or controversies arising out of
or relating to this Agreement shall be submitted to mediation by a mediator selected by the parties. If the matter is not resolved through mediation, it may be submitted for arbitration or litigation. OMB reserves the right to proceed directly to arbitration or litigation without negotiation or mediation. Any such proceedings held pursuant to this provision shall be governed by Delaware law and venue shall be in Delaware. Each party shall bear its own costs of mediation, arbitration or litigation, including attorneys’ fees.

p. Remedies
Except as otherwise provided in this solicitation, including but not limited to Section 7.o above, all claims, counterclaims, disputes, and other matters in question between the State of Delaware and the Contractor arising out of, or relating to, this solicitation, or a breach of it may be decided by arbitration if the parties mutually agree, or in a court of competent jurisdiction within the State of Delaware.

q. Termination of Contract
The contract resulting from this RFP may be terminated as follows by Government Support Services.

1. **Termination for Cause**: If, for any reasons, or through any cause, the Vendor fails to fulfill in timely and proper manner its obligations under this Contract, or if the Vendor violates any of the covenants, agreements, or stipulations of this Contract, the State shall thereupon have the right to terminate this contract by giving written notice to the Vendor of such termination and specifying the effective date thereof, at least twenty (20) days before the effective date of such termination. In that event, all finished or unfinished documents, data, studies, surveys, drawings, maps, models, photographs, and reports or other material prepared by the Vendor under this Contract shall, at the option of the State, become its property, and the Vendor shall be entitled to receive just and equitable compensation for any satisfactory work completed on such documents and other materials which is usable to the State.

On receipt of the contract cancellation notice from the State, the Vendor shall have no less than five (5) days to provide a written response and may identify a method(s) to resolve the violation(s). A vendor response shall not effect or prevent the contract cancellation unless the State provides a written acceptance of the vendor response. If the State does accept the Vendor’s method and/or action plan to correct the identified deficiencies, the State will define the time by which the Vendor must fulfill its corrective obligations. Final retraction of the State’s termination for cause will only occur after the Vendor successfully corrects the original violation(s). At its discretion the State may reject in writing the Vendor’s proposed action plan and proceed with the original contract cancellation timeline.

2. **Termination for Convenience**: The State may terminate this Contract at any time by giving written notice of such termination and specifying the effective date thereof, at least twenty (20) days before the effective date of such termination. In that event, all finished or unfinished documents, data, studies, surveys, drawings, models, photographs, reports, supplies, and other materials shall, at the option of the State, become its property and the Vendor shall be entitled to receive compensation for any satisfactory work completed on such documents and other materials, and which is usable to the State.
3. **Termination for Non-Appropriations:** In the event the General Assembly fails to appropriate the specific funds necessary to enter into or continue the contractual agreement, in whole or part, the agreement shall be terminated as to any obligation of the State requiring the expenditure of money for which no specific appropriation is available at the end of the last fiscal year for which no appropriation is available or upon the exhaustion of funds. This is not a termination for convenience and will not be converted to such.

**r. Non-discrimination**

In performing the services subject to this RFP the vendor, as set forth in Title 19 Delaware Code Chapter 7 section 711, will agree that it will not discriminate against any employee or applicant with respect to compensation, terms, conditions or privileges of employment because of such individual's race, marital status, genetic information, color, age, religion, sex, sexual orientation, gender identity, or national origin. The successful vendor shall comply with all federal and state laws, regulations and policies pertaining to the prevention of discriminatory employment practice. Failure to perform under this provision constitutes a material breach of contract.

**s. Covenant against Contingent Fees**

The successful vendor will warrant that no person or selling agency has been employed or retained to solicit or secure this contract upon an agreement of understanding for a commission or percentage, brokerage or contingent fee excepting bona-fide employees, bona-fide established commercial or selling agencies maintained by the Vendor for the purpose of securing business. For breach or violation of this warranty the State of Delaware shall have the right to annul the contract without liability or at its discretion to deduct from the contract price or otherwise recover the full amount of such commission, percentage, brokerage or contingent fee.

**t. Vendor Activity**

No activity is to be executed in an off shore facility, either by a subcontracted firm or a foreign office or division of the vendor. The vendor must attest to the fact that no activity will take place outside of the United States in its transmittal letter. Failure to adhere to this requirement is cause for elimination from future consideration.

**u. Vendor Responsibility**

The State will enter into a contract with the successful Vendor(s). The successful Vendor(s) shall be responsible for all products and services as required by this RFP whether or not the Vendor or its subcontractor provided final fulfillment of the order. Subcontractors, if any, shall be clearly identified in the Vendor’s proposal by completing Attachment 6, and are subject the approval and acceptance of Government Support Services.

**v. Personnel, Equipment and Services**

1. The Vendor represents that it has, or will secure at its own expense, all personnel required to perform the services required under this contract.

2. All of the equipment and services required hereunder shall be provided by or performed by the Vendor or under its direct supervision, and all personnel,
including subcontractors, engaged in the work shall be fully qualified and shall be authorized under State and local law to perform such services.

3. None of the equipment and/or services covered by this contract shall be subcontracted without the prior written approval of the State. Only those subcontractors identified in Attachment 6 are considered approved upon award. Changes to those subcontractor(s) listed in Attachment 6 must be approved in writing by the State.
w. **Fair Background Check Practices**  
Pursuant to 29 Del. C. §6909B, the State does not consider the criminal record, criminal history, credit history or credit score of an applicant for state employment during the initial application process unless otherwise required by state and/or federal law. Vendors doing business with the State are encouraged to adopt fair background check practices. Vendors can refer to 19 Del. C. §711(g) for applicable established provisions.

x. **Vendor Background Check Requirements**  
Vendor(s) selected for an award that access state property or come in contact with vulnerable populations, including children and youth, shall be required to complete background checks on employees serving the State’s on premises contracts. Unless otherwise directed, at a minimum, this shall include a check of the following registry:

- Delaware Sex Offender Central Registry at:  
  https://sexoffender.dsp.delaware.gov/

Individuals that are listed in the registry shall be prevented from direct contact in the service of an awarded state contract, but may provide support or off-site premises service for contract vendors. Should an individual be identified and the Vendor(s) believes their employee’s service does not represent a conflict with this requirement, may apply for a waiver to the primary agency listed in the solicitation. The Agency’s decision to allow or deny access to any individual identified on a registry database is final and at the Agency’s sole discretion.

By Agency request, the Vendor(s) shall provide a list of all employees serving an awarded contract, and certify adherence to the background check requirement. Individual(s) found in the central registry in violation of the terms stated, shall be immediately prevented from a return to state property in service of a contract award. A violation of this condition represents a violation of the contract terms and conditions, and may subject the Vendor to penalty, including contract cancellation for cause.

Individual contracts may require additional background checks and/or security clearance(s), depending on the nature of the services to be provided or locations accessed, but any other requirements shall be stated in the contract scope of work or be a matter of common law. The Vendor(s) shall be responsible for the background check requirements of any authorized Subcontractor providing service to the Agency’s contract.

y. **Drug Testing Requirements for Large Public Works**  
Pursuant to 29 Del. C. §6908(a)(6), effective as of January 1, 2016, OMB has established regulations that require Contractors and Subcontractors to implement a program of mandatory drug testing for Employees who work on Large Public Works Contracts funded all or in part with public funds. The regulations establish the mechanism, standards and requirements of a Mandatory Drug Testing Program that will be incorporated by reference into all Large Public Works Contracts awarded pursuant to 29 Del. C. §6962.
Final publication of the identified regulations can be found at the following:

4104 Regulations for the Drug Testing of Contractor and Subcontractor Employees Working on Large Public Works Projects

**z. Work Product**

All materials and products developed under the executed contract by the vendor are the sole and exclusive property of the State. The vendor will seek written permission to use any product created under the contract.

**aa. Contract Documents**

The RFP, the purchase order, the executed contract and any supplemental documents between the State of Delaware and the successful vendor shall constitute the contract between the State of Delaware and the vendor. In the event there is any discrepancy between any of these contract documents, the following order of documents governs so that the former prevails over the latter: contract, State of Delaware’s RFP, Vendor’s response to the RFP and purchase order. No other documents shall be considered. These documents will constitute the entire agreement between the State of Delaware and the vendor.

**bb. Applicable Law**

The laws of the State of Delaware shall apply, except where Federal Law has precedence. The successful vendor consents to jurisdiction and venue in the State of Delaware.

In submitting a proposal, Vendors certify that they comply with all federal, state and local laws applicable to its activities and obligations including:

1. the laws of the State of Delaware;
2. the applicable portion of the Federal Civil Rights Act of 1964;
3. the Equal Employment Opportunity Act and the regulations issued there under by the federal government;
4. a condition that the proposal submitted was independently arrived at, without collusion, under penalty of perjury; and
5. that programs, services, and activities provided to the general public under resulting contract conform with the Americans with Disabilities Act of 1990, and the regulations issued there under by the federal government.

If any vendor fails to comply with (1) through (5) of this paragraph, the State of Delaware reserves the right to disregard the proposal, terminate the contract, or consider the vendor in default.

The selected vendor shall keep itself fully informed of and shall observe and comply with all applicable existing Federal and State laws, and County and local ordinances, regulations and codes, and those laws, ordinances, regulations, and codes adopted during its performance of the work.

**cc. Severability**

If any term or provision of this Agreement is found by a court of competent jurisdiction to be invalid, illegal or otherwise unenforceable, the same shall not affect the other terms or provisions hereof or the whole of this Agreement, but such
term or provision shall be deemed modified to the extent necessary in the court's opinion to render such term or provision enforceable, and the rights and obligations of the parties shall be construed and enforced accordingly, preserving to the fullest permissible extent the intent and agreements of the parties herein set forth.

dd. Assignment Of Antitrust Claims
As consideration for the award and execution of this contract by the State, the Vendor hereby grants, conveys, sells, assigns, and transfers to the State of Delaware all of its right, title and interest in and to all known or unknown causes of action it presently has or may now or hereafter acquire under the antitrust laws of the United States and the State of Delaware, regarding the specific goods or services purchased or acquired for the State pursuant to this contract. Upon either the State's or the Vendor notice of the filing of or reasonable likelihood of filing of an action under the antitrust laws of the United States or the State of Delaware, the State and Vendor shall meet and confer about coordination of representation in such action.

e. Scope of Agreement
If the scope of any provision of the contract is determined to be too broad in any respect whatsoever to permit enforcement to its full extent, then such provision shall be enforced to the maximum extent permitted by law, and the parties hereto consent and agree that such scope may be judicially modified accordingly and that the whole of such provisions of the contract shall not thereby fail, but the scope of such provisions shall be curtailed only to the extent necessary to conform to the law.

ff. Affirmation
The Vendor must affirm that within the past five (5) years the firm or any officer, controlling stockholder, partner, principal, or other person substantially involved in the contracting activities of the business is not currently suspended or debarred and is not a successor, subsidiary, or affiliate of a suspended or debarred business.

gg. Audit Access to Records
The Vendor shall maintain books, records, documents, and other evidence pertaining to this Contract to the extent and in such detail as shall adequately reflect performance hereunder. The Vendor agrees to preserve and make available to the State, upon request, such records for a period of five (5) years from the date services were rendered by the Vendor. Records involving matters in litigation shall be retained for one (1) year following the termination of such litigation. The Vendor agrees to make such records available for inspection, audit, or reproduction to any official State representative in the performance of their duties under the Contract. Upon notice given to the Vendor, representatives of the State or other duly authorized State or Federal agency may inspect, monitor, and/or evaluate the cost and billing records or other material relative to this Contract. The cost of any Contract audit disallowances resulting from the examination of the Vendor's financial records will be borne by the Vendor. Reimbursement to the State for disallowances shall be drawn from the Vendor's own resources and not charged to Contract cost or cost pools indirectly charging Contract costs.
1. Performance

In performance of this contract, the Contractor agrees to comply with and assume responsibility for compliance by his or her employees with the following requirements:

All work will be performed under the supervision of the contractor or the contractor’s responsible employees.

The contractor and the contractor’s employees with access to or who use FTI must meet the background check requirements defined in IRS Publication 1075.

Any Federal tax returns or Federal tax return information (hereafter referred to as returns or return information) made available shall be used only for the purpose of carrying out the provisions of this contract. Information contained in such material shall be treated as confidential and shall not be divulged or made known in any manner to any person except as may be necessary in the performance of this contract. Inspection by or disclosure to anyone other than an officer or employee of the contractor is prohibited.

All returns and return information will be accounted for upon receipt and properly stored before, during, and after processing. In addition, all related output and products will be given the same level of protection as required for the source material.

No work involving returns and return information furnished under this contract will be subcontracted without prior written approval of the IRS.

The contractor will maintain a list of employees authorized access. Such list will be provided to the agency and, upon request, to the IRS reviewing office.

The agency will have the right to void the contract if the contractor fails to provide the safeguards described above.

The contractor shall comply with agency incident response policies and procedures for reporting unauthorized disclosures of agency data.

2. Criminal/Civil Sanctions

Each officer or employee of any person to whom returns or return information is or may be disclosed shall be notified in writing by such person that returns or return information disclosed to such officer or employee can be used only for a purpose and to the extent authorized herein, and that further disclosure of any such returns or return information for a purpose or to an extent unauthorized herein constitutes a felony punishable upon conviction by a fine of as much as $5,000 or imprisonment for as long as five years, or both, together with the costs of prosecution. Such person shall also notify each such officer and employee that any such unauthorized future disclosure of returns or return information may also result in an award of civil damages against the officer or employee in an amount
not less than $1,000 with respect to each instance of unauthorized disclosure. These penalties are prescribed by IRCs 7213 and 7431 and set forth at 26 CFR 301.6103(n)-1.

Each officer or employee of any person to whom returns or return information is or may be disclosed shall be notified in writing by such person that any return or return information made available in any format shall be used only for the purpose of carrying out the provisions of this contract. Information contained in such material shall be treated as confidential and shall not be divulged or made known in any manner to any person except as may be necessary in the performance of this contract. Inspection by or disclosure to anyone without an official need-to-know constitutes a criminal misdemeanor punishable upon conviction by a fine of as much as $1,000.00 or imprisonment for as long as 1 year, or both, together with the costs of prosecution. Such person shall also notify each such officer and employee that any such unauthorized inspection or disclosure of returns or return information may also result in an award of civil damages against the officer or employee [United States for Federal employees] in an amount equal to the sum of the greater of $1,000.00 for each act of unauthorized inspection or disclosure with respect to which such defendant is found liable or the sum of the actual damages sustained by the plaintiff as a result of such unauthorized inspection or disclosure plus in the case of a willful inspection or disclosure which is the result of gross negligence, punitive damages, plus the costs of the action. The penalties are prescribed by IRCs 7213A and 7431 and set forth at 26 CFR 301.6103(n)-1.

Additionally, it is incumbent upon the contractor to inform its officers and employees of the penalties for improper disclosure imposed by the Privacy Act of 1974, 5 U.S.C. 552a. Specifically, 5 U.S.C. 552a(i)(1), which is made applicable to contractors by 5 U.S.C. 552a(m)(1), provides that any officer or employee of a contractor, who by virtue of his/her employment or official position, has possession of or access to agency records which contain individually identifiable information, the disclosure of which is prohibited by the Privacy Act or regulations established thereunder, and who knowing that disclosure of the specific material is so prohibited, willfully discloses the material in any manner to any person or agency not entitled to receive it, shall be guilty of a misdemeanor and fined not more than $5,000.

Granting a contractor access to FTI must be preceded by certifying that each individual understands the agency’s security policy and procedures for safeguarding IRS information. Contractors must maintain their authorization to access FTI through annual recertification. The initial certification and recertification must be documented and placed in the agency’s files for review. As part of the certification and at least annually afterwards, contractors must be advised of the provisions of IRCs 7431, 7213, and 7213A (see Exhibit 4, Sanctions for Unauthorized Disclosure, and Exhibit 5, Civil Damages for Unauthorized Disclosure). The training provided before the initial certification and annually thereafter must also cover the incident response policy and procedure for reporting unauthorized disclosures and data breaches. (See Section 10 ) For both the initial certification and the annual certification, the contractor must sign, either with ink or electronic signature, a confidentiality statement certifying their understanding of the security requirements.
3. Inspection

The IRS and the Agency, with 24 hour notice, shall have the right to send its inspectors into the offices and plants of the contractor to inspect facilities and operations performing any work with FTI under this contract for compliance with requirements defined in IRS Publication 1075. The IRS' right of inspection shall include the use of manual and/or automated scanning tools to perform compliance and vulnerability assessments of information technology (IT) assets that access, store, process or transmit FTI. On the basis of such inspection, corrective actions may be required in cases where the contractor is found to be noncompliant with contract safeguards.

hh. Other General Conditions

1. Current Version – “Packaged” application and system software shall be the most current version generally available as of the date of the physical installation of the software.

2. Current Manufacture – Equipment specified and/or furnished under this specification shall be standard products of manufacturers regularly engaged in the production of such equipment and shall be the manufacturer’s latest design. All material and equipment offered shall be new and unused.

3. Volumes and Quantities – Activity volume estimates and other quantities have been reviewed for accuracy; however, they may be subject to change prior or subsequent to award of the contract.

4. Prior Use – The State of Delaware reserves the right to use equipment and material furnished under this proposal prior to final acceptance. Such use shall not constitute acceptance of the work or any part thereof by the State of Delaware.

5. Status Reporting – The selected vendor will be required to lead and/or participate in status meetings and submit status reports covering such items as progress of work being performed, milestones attained, resources expended, problems encountered and corrective action taken, until final system acceptance.

6. Regulations – All equipment, software and services must meet all applicable local, State and Federal regulations in effect on the date of the contract.

7. Assignment – Any resulting contract shall not be assigned except by express prior written consent from the Agency.

8. Changes – No alterations in any terms, conditions, delivery, price, quality, or specifications of items ordered will be effective without the written consent of the State of Delaware.

9. Billing - The successful vendor is required to "Bill as Shipped" to the respective ordering agency(s). Ordering agencies shall provide contract number, ship to and bill to address, contact name and phone number.

10. Payment - The State reserves the right to pay by Automated Clearing House (ACH), Purchase Card (P-Card), or check. The agencies will authorize and process for payment of each invoice within thirty (30) days after the date of receipt of a correct invoice. Vendors are invited to offer in their proposal value added discounts (i.e. speed to pay discounts for specific payment terms). Cash or separate discounts should be computed and incorporated as invoiced.

11. W-9 - The State of Delaware requires completion of the Delaware Substitute Form W-9 through the Supplier Public Portal at https://esupplier.erp.delaware.gov to make payments to vendors. Successful
completion of this form enables the creation of a State of Delaware vendor record.

12. **Purchase Orders** – Agencies that are part of the First State Financial (FSF) system are required to identify the contract number GSS20730-DSP.TEST on all Purchase Orders (P.O.) and shall complete the same when entering P.O. information in the state’s financial reporting system.

13. **Purchase Card** - The State of Delaware intends to maximize the use of the P-Card for payment for goods and services provided under contract. Vendors shall not charge additional fees for acceptance of this payment method and shall incorporate any costs into their proposals. Additionally there shall be no minimum or maximum limits on any P-Card transaction under the contract.

14. **Additional Terms and Conditions** – The State of Delaware reserves the right to add terms and conditions during the contract negotiations.

VI. RFP Miscellaneous Information

1. **No Press Releases or Public Disclosure**
   The State of Delaware reserves the right to pre-approve any news or broadcast advertising releases concerning this solicitation, the resulting contract, the work performed, or any reference to the State of Delaware with regard to any project or contract performance. Any such news or advertising releases pertaining to this solicitation or resulting contract shall require the prior express written permission of the State of Delaware.

   The State will not prohibit or otherwise prevent the awarded vendor(s) from direct marketing to the State of Delaware agencies, departments, municipalities, and/or any other political subdivisions, however, the Vendor shall not use the State’s seal or imply preference for the solution or goods provided.

2. **Definitions of Requirements**
   To prevent any confusion about identifying requirements in this RFP, the following definition is offered: The words *shall*, *will*, and/or *must* are used to designate a mandatory requirement. Vendors must respond to all mandatory requirements presented in the RFP. Failure to respond to a mandatory requirement may cause the disqualification of your proposal.

3. **Production Environment Requirements**
   The State of Delaware requires that all hardware, system software products, and application software products included in proposals be currently in use in a production environment by at least three other customers, have been in use for at least six months, and have been generally available from the manufacturers for a period of six months. Unreleased or beta test hardware, system software, or application software will not be acceptable.
VII. Attachments

The following attachments and appendixes shall be considered part of the solicitation:

- Attachment 1 – No Proposal Reply Form
- Attachment 2 – Non-Collusion Statement
- Attachment 3 – Exceptions
- Attachment 4 – Confidentiality and Proprietary Information
- Attachment 5 – Business References
- Attachment 6 – Subcontractor Information Form
- Attachment 7 – Monthly Usage Report
- Attachment 8 – Subcontracting (2nd Tier Spend) Report
- Attachment 9 – Office of Supplier Diversity Application
- Attachment 10 – Performance Bond - WAIVED
- Attachment 11 – Bid Bond - WAIVED
- Appendix A – Minimum Response Requirements
- Appendix B – Scope of Work / Technical Requirements
- Appendix C – Job Descriptions
- Appendix D - Pricing
IMPORTANT – PLEASE NOTE

- Attachments 2, 3, 4, and 5 must be included in your proposal
- Attachment 6 must be included in your proposal if subcontractors will be involved
- Attachments 7 and 8 represent required reporting on the part of awarded vendors. Those bidders receiving an award will be provided with active spreadsheets for reporting.

REQUIRED REPORTING

One of the primary goals in administering this contract is to keep accurate records regarding its actual value/usage. This information is essential in order to update the contents of the contract and to establish proper bonding levels if they are required. The integrity of future contracts revolves around our ability to convey accurate and realistic information to all interested parties.

A complete and accurate Usage Report (Attachment 7) shall be furnished in an Excel format and submitted electronically, no later than the 15th (or next business day after the 15th day) of each month, detailing the purchasing of all items and/or services on this contract. The reports shall be completed in Excel format, using the template provided, and submitted as an attachment to vendorusage@delaware.gov, with a copy going to the contract officer identified as your point of contact. Submitted reports shall cover the full month (Report due by January 15th will cover the period of December 1 – 31.), contain accurate descriptions of the products, goods or services procured, purchasing agency information, quantities procured and prices paid. Reports are required monthly, including those with “no spend”. Any exception to this mandatory requirement or failure to submit complete reports, or in the format required, may result in corrective action, up to and including the possible cancellation of the award. Failure to provide the report with the minimum required information may also negate any contract extension clauses. Additionally, Vendors who are determined to be in default of this mandatory report requirement may have such conduct considered against them, in assessment of responsibility, in the evaluation of future proposals.

In accordance with Executive Order 44, the State of Delaware is committed to supporting its diverse business industry and population. The successful Vendor will be required to accurately report on the participation by Diversity Suppliers which includes: minority (MBE), woman (WBE), veteran owned business (VOBE), or service disabled veteran owned business (SDVOBE) under this awarded contract. The reported data elements shall include but not be limited to; name of state contract/project, the name of the Diversity Supplier, Diversity Supplier contact information (phone, email), type of product or service provided by the Diversity Supplier and any minority, women, veteran, or service disabled veteran certifications for the subcontractor (State OSD certification, Minority Supplier Development Council, Women’s Business Enterprise Council, VetBiz.gov). The format used for Subcontracting 2nd Tier report is shown as in Attachment 8.

Accurate 2nd tier reports shall be submitted to the contracting Agency’s Office of Supplier Diversity at vendorusage@delaware.gov on the 15th (or next business day) of the month following each quarterly period. For consistency quarters shall be considered to end the last day of March, June, September and December of each calendar year. Contract spend during the covered periods shall result in a report even if the contract has expired by the report due date.
NO PROPOSAL REPLY FORM

Contract No. GSS20730-DSP_TEST  Contract Title: DSP Employment Testing Services

To assist us in obtaining good competition on our Request for Proposals, we ask that each firm that has received a proposal, but does not wish to bid, state their reason(s) below and return in a clearly marked envelope displaying the contract number. This information will not preclude receipt of future invitations unless you request removal from the Vendor’s List by so indicating below, or do not return this form or bona fide proposal.

Unfortunately, we must offer a "No Proposal" at this time because:

______ 1. We do not wish to participate in the proposal process.

2. We do not wish to bid under the terms and conditions of the Request for Proposal document. Our objections are:

________________________________________________________________________
________________________________________________________________________
________________________________________________________________________

______ 3. We do not feel we can be competitive.

4. We cannot submit a Proposal because of the marketing or franchising policies of the manufacturing company.

______ 5. We do not wish to sell to the State. Our objections are:

________________________________________________________________________
________________________________________________________________________

______ 6. We do not sell the items/services on which Proposals are requested.

______ 7. Other:___________________________________________________________________

________________________________________________________________________

FIRM NAME ____________________________________________  SIGNATURE ____________________________________________

______ We wish to remain on the Vendor’s List for these goods or services.

______ We wish to be deleted from the Vendor’s List for these goods or services.

PLEASE FORWARD NO PROPOSAL REPLY FORM TO THE CONTRACT OFFICER IDENTIFIED.
STATE OF DELAWARE
Government Support Services

CONTRACT NO.: GSS20730-DSP_TEST
CONTRACT TITLE: DSP Employment Testing Services
DEADLINE TO RESPOND: April 2, 2020 at 3:00 PM (Local Time)

NON-COLLUSION STATEMENT

This is to certify that the undersigned Vendor has neither directly nor indirectly, entered into any agreement, participated in any collusion or otherwise taken any action in restraint of free competitive bidding in connection with this proposal, and further certifies that it is not a sub-contractor to another Vendor who also submitted a proposal as a primary Vendor in response to this solicitation submitted this date to the State of Delaware, Government Support Services.

It is agreed by the undersigned Vendor that the signed delivery of this bid represents, subject to any express exceptions set forth at Attachment 3, the Vendor’s acceptance of the terms and conditions of this solicitation including all specifications and special provisions.

NOTE: Signature of the authorized representative MUST be of an individual who legally may enter his/her organization into a formal contract with the State of Delaware, Government Support Services.

COMPANY NAME ____________________________________________________________

NAME OF AUTHORIZED REPRESENTATIVE
(Please type or print)

SIGNATURE ___________________________ TITLE _____________________________

COMPANY ADDRESS _________________________________________________________

PHONE NUMBER ___________________________ FAX NUMBER ____________________

EMAIL ADDRESS _____________________________________________________________

FEDERAL E.I. NUMBER ___________________________ LICENSE NUMBER ________________

[The above table is for informational and statistical use only.]

PURCHASE ORDERS SHOULD BE SENT TO:

ADDRESS ________________________________________________________________

CONTACT ___________________________ PHONE NUMBER ______________________

EMAIL ADDRESS ___________________________ FAX NUMBER ___________________

AFFIRMATION: Within the past five years, has your firm, any affiliate, any predecessor company or entity, owner, Director, officer, partner or proprietor been the subject of a Federal, State, Local government suspension or debarment?

YES ________ NO ________ if yes, please explain __________________________________

THIS PAGE SHALL HAVE ORIGINAL SIGNATURE, BE NOTARIZED AND BE RETURNED WITH YOUR PROPOSAL

SWORN TO AND SUBSCRIBED BEFORE ME this ________ day of ________________, 20 __________

Notary Public ___________________________ My commission expires __________________

City of ___________________________ County of ___________________________ State of ______________
Proposals must include all exceptions to the specifications, terms or conditions contained in this RFP. If the vendor is submitting the proposal without exceptions, please state so below.

☐ By checking this box, the Vendor acknowledges that they take no exceptions to the specifications, terms or conditions found in this RFP.

<table>
<thead>
<tr>
<th>Paragraph # and page #</th>
<th>Exceptions to Specifications, terms or conditions</th>
<th>Proposed Alternative</th>
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Note: Vendor may use additional pages as necessary, but the format shall be the same as provided above.
## Confidentiality and Proprietary Information

Note: Vendor may use additional pages as necessary, but the format shall be the same as provided above.
List a minimum of three business references, including the following information:

- Business Name and Mailing address
- Contact Name and phone number
- Number of years doing business with
- Type of work performed

Please do not list any Personal References or State Employees as a business reference. If you have held a State contract within the last 5 years, please provide a separate list of the contract(s).

<table>
<thead>
<tr>
<th>Reference Number</th>
<th>Contact Name &amp; Title</th>
<th>Business Name</th>
<th>Address</th>
<th>Email</th>
<th>Phone # / Fax #</th>
<th>Current Vendor (YES or NO)</th>
<th>Years Associated &amp; Type of Work Performed</th>
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STATE OF DELAWARE PERSONNEL MAY NOT BE USED AS REFERENCES.
### PART I – STATEMENT BY PROPOSING VENDOR

<table>
<thead>
<tr>
<th>1. CONTRACT NO.</th>
<th>2. Proposing Vendor Name:</th>
<th>3. Mailing Address</th>
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<tbody>
<tr>
<td>GSS20730-DSP_TEST</td>
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#### 4. SUBCONTRACTOR

<table>
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<tr>
<th>a. NAME</th>
<th>4c. Company OSD Classification:</th>
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<tr>
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<td>Certification Number: ___________</td>
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<tr>
<th>b. Mailing Address:</th>
<th>4d. Women Business Enterprise</th>
<th>Yes</th>
<th>No</th>
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<td>4e. Minority Business Enterprise</td>
<td>Yes</td>
<td>No</td>
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<td>4f. Disadvantaged Business Enterprise</td>
<td>Yes</td>
<td>No</td>
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<td>4g. Veteran Owned Business Enterprise</td>
<td>Yes</td>
<td>No</td>
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<td>4h. Service Disabled Veteran Owned Business Enterprise</td>
<td>Yes</td>
<td>No</td>
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#### 5. DESCRIPTION OF WORK BY SUBCONTRACTOR

<table>
<thead>
<tr>
<th>6a. NAME OF PERSON SIGNING</th>
<th>7. BY (Signature)</th>
<th>8. DATE SIGNED</th>
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<tr>
<th>6b. TITLE OF PERSON SIGNING</th>
<th>10. BY (Signature)</th>
<th>11. DATE SIGNED</th>
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#### PART II – ACKNOWLEDGEMENT BY SUBCONTRACTOR

<table>
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<tr>
<th>9a. NAME OF PERSON SIGNING</th>
<th>10. BY (Signature)</th>
<th>11. DATE SIGNED</th>
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| 9b. TITLE OF PERSON SIGNING |                   |                |
|----------------------------|                   |                |

* Use a separate form for each subcontractor
**Note:** A copy of the Usage Report will be sent by electronic mail to the Awarded Vendor. The report shall be submitted electronically in **EXCEL** and sent as an attachment to **vendousage@delaware.gov**. It shall contain the six-digit department and organization code for each agency and school district.
### State of Delaware

**Subcontracting (2nd tier) Quarterly Report**

<table>
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<tr>
<th>Prime Name:</th>
<th>Report Start Date:</th>
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<tbody>
<tr>
<td>Contract Name/Number</td>
<td>Report End Date:</td>
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<tr>
<td>Contact Name:</td>
<td>Today's Date:</td>
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<tr>
<td>Contact Phone:</td>
<td>*Minimum Required</td>
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<tr>
<th>Vendor Name*</th>
<th>Vendor TaxID*</th>
<th>Contract Name/Number*</th>
<th>Vendor Name*</th>
<th>Vendor Contact Number*</th>
<th>Vendor Contact Name*</th>
<th>Vendor Contact Phone*</th>
<th>Report Start Date*</th>
<th>Report End Date*</th>
<th>Amount Paid to Subcontractor*</th>
<th>Work Performed by Subcontractor UNSPSC</th>
<th>M/WBE Certifying Agency</th>
<th>Veteran/Service Disabled Veteran Certifying Agency</th>
<th>2nd tier Supplier Name</th>
<th>2nd tier Supplier Address</th>
<th>2nd tier Supplier Phone Number</th>
<th>2nd tier Supplier Email</th>
<th>Description of Work Performed</th>
<th>2nd tier Supplier Tax Id</th>
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**Note:** A copy of the Subcontracting Quarterly Report will be sent by electronic mail to the Awarded Vendor.

Completed reports shall be saved in an Excel format, and submitted to the following email address: vendorusage@delaware.gov
The Office of Supplier Diversity (OSD) has moved to the Division of Small Business (DSB)

Supplier Diversity Applications can be found here:  
https://gss.omb.delaware.gov/osd/

Completed Applications can be emailed to: OSD@Delaware.gov

For more information, please send an email to OSD:  
OSD@Delaware.gov or call 302-577-8477

Self-Register to receive business development information here:  
http://directory.osd.gss.omb.delaware.gov/self-registration.shtml

New Address for OSD:
Office of Supplier Diversity (OSD)  
State of Delaware  
Division of Small Business  
820 N. French Street, 10th Floor  
Wilmington, DE 19801

Telephone: 302-577-8477 Fax: 302-736-7915  
Email: OSD@Delaware.gov  
Web site: https://gss.omb.delaware.gov/osd/

Dover address for the Division of Small Business
Local applicants may drop off applications here:
Division of Small Business  
99 Kings Highway  
Dover, DE 19901  
Phone: 302-739-4271

Submission of a completed Office of Supplier Diversity (OSD) application is optional and does not influence the outcome of any award decision.
BOND HAS BEEN WAIVED

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STATE OF DELAWARE
Government Support Services

Attachment 11

Bid Bond

BOND HAS BEEN WAIVED

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STATE OF DELAWARE
Government Support Services

Appendix A

MINIMUM MANDATORY SUBMISSION REQUIREMENTS

Each vendor solicitation response should contain at a minimum the following information:

1. Transmittal Letter as specified on page 1 of the Request for Proposal including an Applicant’s experience, if any, providing similar services.

2. The remaining vendor proposal package shall identify how the vendor proposes meeting the contract requirements and shall include pricing. Vendors are encouraged to review the Evaluation criteria identified to see how the proposals will be scored and verify that the response has sufficient documentation to support each criteria listed.

3. Pricing as identified in the solicitation

4. One (1) complete, signed and notarized copy of the non-collusion agreement (See Attachment 2). Bid marked “ORIGINAL”, **MUST HAVE ORIGINAL SIGNATURES AND NOTARY MARK**. All other copies may have reproduced or copied signatures – Form must be included.

5. One (1) completed RFP Exception form (See Attachment 3) – please check box if no information – Form must be included.

6. One (1) completed Confidentiality Form (See Attachment 4) – please check if no information is deemed confidential – Form must be included.

7. One (1) completed Business Reference form (See Attachment 5) – please provide references other than State of Delaware contacts – Form must be included.

8. One (1) complete and signed copy of the Subcontractor Information Form (See Attachment 6) for each subcontractor – only provide if applicable.

9. One (1) complete OSD application (See link on Attachment 9) – only provide if applicable

The items listed above provide the basis for evaluating each vendor’s proposal. **Failure to provide all appropriate information may deem the submitting vendor as “non-responsive” and exclude the vendor from further consideration.** If an item listed above is not applicable to your company or proposal, please make note in your submission package.

Vendors shall provide proposal packages in the following formats:

1. Two (2) paper copies of the vendor proposal paperwork. **One (1) paper copy must be an original copy, marked “ORIGINAL” on the cover, and contain original signatures.**

2. One (1) electronic copy of the vendor proposal saved to CD or DVD media disk, or USB memory stick. Copy of electronic price file shall be a separate file in Excel format from all other files on the electronic copy.
SCOPE OF WORK AND TECHNICAL REQUIREMENTS

A. Overview

The Division of State Police is seeking a responsible vendor to develop testing processes. The vendor will screen and identify entry level applicants who have the aptitude to successfully complete the rigorous training and perform the functions of an entry level Delaware State Trooper and a competitive testing process to screen and identify troopers who have the aptitude to perform in the supervisory ranks of Sergeant, Lieutenant, and Captain. Tasks will include, but not limited to, analyzing data, creating examinations and their score sheets, creating oral board exercises, providing test results, and providing litigation support and training to the staff of Delaware State Police administration. The vendor will also be responsible for producing preparation guides, study guides, reading list, and test reviews for the examinees. The vendor will be required to attend a portion of the oral board examination, administer all written portions and in basket portions of the examinations.

For Applicant Testing, deliver a defensible mechanism representative of industry best practices to screen and identify applicants who have the aptitude to successfully complete the rigorous training and perform the function of an entry level Delaware State Trooper based on the job task analysis that includes, but not limited to, a written test and oral board assessment within 45 days of the contract award date.

For Promotion Testing, deliver a defensible mechanism representative of industry best practices of a competitive testing process to screen and identify troopers who have the aptitude to perform in each of the supervisory ranks of Sergeant, Lieutenant, or Captain based on the job task analyses. This process may include a combination of, but not limited to, a written test, in-basket, career experience board, and writing and oral board assessments and delivered within one hundred twenty (120) days of the contract award date.

B. Definitions

1. Photo Ready – a final version of a document that is suitable for mass production.

2. Train-the-Trainer – provide individuals with training and instruction so that they can provide suitable education to other instructors.

3. Banded – a method of classifying individuals scores based on a predetermined scale of measurement

4. In-basket – a simulated work environment in which the candidate must sort through a mirage of resource documents and complete designated tasks

5. Oral board – a scenario based oral interview assessed by multiple evaluators
C. General Information

1. Recruiting Reference
   The link below is provided as a reference to current Delaware State Police recruitment requirements.
   https://dsp.delaware.gov/recruiting-qualifications/

2. Location
   The Delaware State Police serves the entire state with facilities in all three counties. Primarily, applicant testing occurs in the Dover area, however may be administered anywhere within the State. It is a requirement that the provider is available and willing to respond to any location within the State of Delaware to administer required training and services.

3. Billing and Payments
   All invoices submitted to the Delaware State Police shall be itemized to include a minimum fixed costs, description, quantity, services rendered, and dates of deliverables with payment demand of not less than 30 days.

4. Securing Use of Facilities
   The Delaware State Police will secure locations suitable for all phases of the testing processes.

D. Pricing Proposed

Submit a pricing structure for each of the two scope categories of this RFP, (1) Applicant Testing, and (2) Promotional Testing. The State is requesting a fixed price submission for the essential tasks of each category for the initial contract term of 5 years. Additional offerings should be included as “Value Added Services” in the pricing submission. These options will be at the discretion of the State to purchase. For the purpose of evaluating the pricing for award, the fixed price submission will be used. The fixed pricing must encompass all the known requirements identified in this RFP. Pricing is to be submitted in Appendix D. Additional details clarifying pricing should be provided separately in your proposal submission.

Vendors may submit pricing for Application Testing or individual categories of Promotion Testing or all testing types and categories. Awarded vendors will only be awarded areas to which they have submitted pricing.

E. Proposal Evaluation Criteria

Proposal selection criteria are presented in the RFP section IV.C.2, with additional details below.
1. **Experience and Reputation**
   Identify the qualifications and experience of the persons to be assigned to the project. Describe your qualifications and experience to perform the work described in the Request for Proposals.

2. **Expertise**
   Describe your familiarity and experience creating and running similar projects, company oversight and on-going project support and maintenance. Information and experience should include direct experience with the specific subject-matter area and any certifications or accreditation.

3. **References**
   Special notification must be made of similar or related programs performed and must include organizational names, addresses, names of contact persons, and telephone numbers of such references. A minimum of three (3) references are requested. Submitted using Attachment 3.

4. **Efficiency**
   Demonstrated ability in proposal response to meet deliverables as presented in the Scope of Work, Appendix B and throughout the Request for Proposals. Full time and part time staff, proposed consultants, and subcontractors who will be assigned direct work on this project shall be identified in writing. Required information includes the work and/or task group composition, its specific qualifications, and recent relevant experience. The technical areas, character, and extent of participation by any subcontractor or consultant activity must be indicated and any anticipated sources shall be identified. Policy statement and accountability practices regarding criminal history monitoring of all employees must be submitted.

5. **Pricing**
   Pricing will be evaluated based on the fixed price submission as presented for the initial 5 year contract term as provided in Appendix D.

**F. Job Task Analysis**

1. For **Applicant Testing**, provide a job task analysis for entry level position of State Trooper, to include the review of previous applicant testing practices of the Delaware State Police, which shall be completed not later than 30 days of request.

2. For **Promotion Testing**, provide a job task analysis for the rank of Sergeant, Lieutenant, and Captain, to include the review of previous promotion testing practices of the Delaware State Police, which will be completed not later than 90 days of request.

**G. Written Test**

1. For **Applicant Testing**, Provide photo ready or an electronic copy of no less than six (6) versions of a timed written test that should not exceed three (3) hours designed to assess
candidates for the position of Delaware State Trooper. These tests should include, but are not limited to assess the following dimensions: written expression, written comprehension, problem sensitivity, deductive reasoning, inductive reasoning, and/or information ordering as supported by the job task analysis. The Delaware State Police shall administer all phases of the applicant written and oral board testing. This test should also have the ability to be completed electronically in a testing center or other secured facility.

2. For Promotion Testing, Provide up to five (5) versions of exercises or tests as needed to accommodate multiple testing days for any phase of the process. Written tests for various ranks may occur on the same date if venues can be secured by the Delaware State Police. Vendor will administer all written portions, including any in-basket exercises, of the promotion process. The Delaware State Police shall provide a monitor for the In-basket test scoring, if applicable.

3. Vendor shall provide proper scoring sheets for all written examinations.

4. All test versions should be parallel forms containing new items for each examination at the same difficulty level.

H. Oral Board Assessment

1. For Applicant Testing, Develop, with input from the Delaware State Police, no less than six (6) oral board exercises in a photo ready or electronic copy, that may include, but not limited to, work situation and/or structured interview exercises designed to assess the following, but not limited to, oral expression, comprehension and reasoning, interpersonal interactions, and/or deciding and initiating action as supported by the job task analysis. This component should also have the ability to be conducted electronically in a testing center or other secured facility. The Delaware State Police shall administer all phases of the applicant written and oral board testing.

2. For Promotion Testing, Develop, with input from the Delaware State Police, no less than six (6) oral board exercises in a photo ready or electronic copy, that may include but not limited to, a subordinate situation, an incident command exercise and/or a career experience exercise designed to assess the following, but not limited to, oral communication, interpersonal interactions, analyzing and deciding, managing activities and/or adaptability as supported by the job task analysis.

3. Provide photo ready or an electronic copy of the oral board assessor’s manual, scoring dimensions for the oral board process, and scoring sheets for the oral board examination.

4. The Delaware State Police shall provide monitors for oral board process as applicable.
5. Vendor attendance is required on the first day of each oral board portion of the promotional processes and for requisite training of Delaware State Police proctors.

I. Preparation / Study Guides

1. For Applicant Testing, Provide a photo ready or an electronic copy applicant preparation guide, with input and approval by the Delaware State Police, to include, but not limited to, all phases of the applicant testing and phases conducted by the Delaware State Police outside the scope of this contract. The Delaware State Police shall produce necessary copies of examination booklets, preparation guides, and scoring guides.

2. For Promotion Testing, Provide a photo ready or an electronic copy of comprehensive promotion preparation guides for each rank, with input and approval by the Delaware State Police, to include, but not limited to, all phases of the promotional testing, practice questions, writing samples and oral board scenarios. Develop reading lists for the ranks of Sergeant and Lieutenant; and test plans for each position based on the job task analyses. Provide photo ready or an electronic copy of study guides for each position. Develop and conduct candidate orientation programs in the State of Delaware, to include handouts provided by vendor for each rank, on two separate dates that include a photo ready or electronic copy of all questions asked and answers provided. The Delaware State Police shall produce necessary copies of preparation guides and scoring guides.

J. Fitness Test

1. The Fitness test is included as a part of the overall testing process. The Delaware State Police shall administer and score the fitness test and add the applicant’s status (pass/fail) to the final results.

K. Train the Trainer

1. Provide initial “train-the-trainer” assessor training in the State of Delaware within 60 days of the contract award date.

2. Provide assessor training in the State of Delaware preceding each element that requires assessors.

3. The Delaware State Police shall train assessors and monitors following the “train the trainer” series, and acquire all assessors at no expense to the vendor.

L. Data Reporting

1. Provide test results in a banded list within ten (10) business days from date of receipt of test scores.
2. Establish and maintain a banded scoring system to allow for multiple test submissions and the ability for applicants to carry their scores and/or band forward at the discretion of the Delaware State Police.

3. Provide and exchange demographic analysis of testing scores and applicants to include, but not limited to: identifying gender, race, age for the purpose of guiding recruiting efforts, transparency, and verification of no adverse impact.

M. Program Support

1. Provide a liaison to the Delaware State Police for support, periodic questions, and discussion about the testing process at no additional costs.

2. The awarded vendor is NOT responsible for any promotion processes that are currently being conducted, prior to the effective date of award.

3. Provide and make recommendations as industry best practices change or as the agency changes to meet the community’s needs at no additional cost.

4. Provide support for litigation if necessary. Additional cost to the State should be presented in the proposal offering and included in the pricing proposed.

5. Provide written reproduction rights for any photo ready or electronic documents or manuals for internal use to include, but not limited to, use in classrooms, outside applicant seminars and recruiting activities, webpage access and reference, or other media used to recruit, screen, test, or prepare potential applicants for the Delaware State Police.

6. With input from the Delaware State Police, develop rules for promotion, which will be based on the job task analyses.

7. Cooperatively develop all portions of the promotion process in areas to include, but not limited to, written tests, in-basket exercises, and/or oral board scenarios.

8. Provide a test review for each testable rank in the Delaware State Police that includes a review packet, a process for appeals, and summary and recommendations concerning appealed items.

9. Provide all written materials to be used on any portion of the promotion processes.

10. Score all portions of the promotion process including consultation with the Delaware State Police related to the establishment of any cut-scores.

11. For Promotion Testing, vendor shall notify all candidates of their test results to include feedback from assessors when applicable. For Applicant Testing, the Delaware State Police shall notify all applicants of their test results and identify applicants testing within a different testing cycle.
N. Value Added Services

1. Provide cost schedules for additional services to include, but not limited to, additional versions of the written test, oral board exercises, or to provide additional training. Include in your pricing submission clearly identified as a cost above the fixed price submission.

2. Provide support for litigation if necessary. Additional cost to the State should be presented in the proposal offering and included as a value added service.
APPENDIX C

JOB DESCRIPTIONS

The Job Classifications/Job Descriptions are the basis for the Job Task Analysis requirement in this solicitation.

I. ENTRY LEVEL TROOPER – PATROL OFFICER

A. GENERAL DESCRIPTION

This is law enforcement work at the full performance level enforcing traffic and criminal laws according to Title 11 and Title 21 in order to protect life and property of all citizens of the state.

B. EXAMPLES OF DUTIES

For all officers: Communicates to other officers and dispatches via two-way radios and using the Public Safety 10-Code; testifies and presents facts in various courts, presents defendants to judge; calms and disperses disorderly people; intervenes in domestic disputes and/or hostage situations; subdues mental patients and irrational/intoxicated subjects; processes and arraigns prisoners by taking their fingerprints and photographs; counsels and interviews youth, issues juvenile contacts; investigates deaths to determine if natural, accidental, or foul play; performs computer input/retrieval for subject/vehicle information; responds to medical emergencies and performs CPR, childbirth, and other first aid as necessary; instructs and/or trains new recruits and other officers in various law enforcement topics; assists walk-ins, observes prisoners, answers telephone and radio while on desk duty; writes a variety of incident reports, memorandums, correspondence, etc.; maintains uniform and equipment including weapons to ensure proper condition; maintains physical fitness standards and proper training via testing and recertification; performs related work as required.

Traffic: Investigates motor vehicle accidents by interviewing witnesses and victims in order to obtain facts of incidents; aids victims by removing them from vehicle and administering first aid; enforces motor vehicle laws by patrolling roads and issuing traffic citations; manually directs and controls flow of traffic at accident scenes and/or intersections; participates in high speed pursuits; apprehends and prosecutes violators including D.U.I. offenders; operates radar and intoxilizer equipment; removes debris and/or dead animals from roadway; assists stranded and/or disabled motorists.

Criminal: Investigates criminal complaints by interviewing witnesses, victims, and suspects, including rape victims; collects evidence, including latent prints, from scene; writes search warrants and criminal arrest warrants for judges; signatures; checks doors, searches buildings, and surveys areas to deter criminal activity; responds to business and residential security alarms; meets with and interviews informants to develop information concerning possible criminal activity.
C. **REQUIRED KNOWLEDGES, SKILLS AND ABILITIES**

Knowledge of English, grammar, spelling and composition. Ability to write clear, concise reports. Knowledge of interviewing and investigation techniques. Ability to interview witnesses, victims, and suspects to extract facts. Knowledge of first aid and emergency care procedures. Ability to perform CPR, childbirth, and other emergency care procedures. Knowledge of written directives and memorandums, the Public Safety 10-Code, and proper police radio procedures. Ability to speak clearly and distinctly in order to communicate over two-way radios. Knowledge of motor vehicle laws and criminal laws as related in Title 11 and Title 21. Ability to communicate effectively with other law enforcement and judicial personnel. Skill in human relations and dealing with all people, including mental patients and young children, often during stressful and emergency situations. Ability to function rationally and calmly during emotional situations such as hostage situations or domestic disputes. Ability to instruct and/or train other individuals in various law enforcement topics. Skill in defensive driving and police pursuit techniques. Ability to make drawings, take measurements, and operate a camera at scenes of accidents or crimes. Ability to function in inclement weather. Ability to operate a variety of equipment including radar, intoxilizer, and audiovisual equipment. Ability to maintain and use weapons in a safe, proficient manner. Ability to demonstrate good conduct and a professional image and appearance. Ability to type and/or perform computer functions. Ability to present facts and function in courtroom environment. Ability to roll fingerprints and lift latent prints.

All sworn members should be able to perform, at a minimum, the below physical activities:

a. Driving a patrol vehicle for extended periods.

b. Getting in and out of vehicles.

c. Affecting a forcible arrest; possible physical confrontations (wrestling with suspects).

d. Biannual firearms recertification, which involves shooting a semi-automatic pistol, rifle or shotgun from standing, kneeling and prone positions during the course of a training day.

e. Climbing obstacles and traversing rough terrain quickly.

f. Manual traffic control involving prolonged standing and requiring mental and physical alertness and dexterity.

g. Working under stressful and dangerous conditions, in inclement weather and for prolonged periods without the benefit of rest, of meal breaks, and working rotating shifts.
h. Successfully completing an annual physical fitness test to measure aerobic capacity, muscular strength, muscular endurance, flexibility and other physical requirements of the position.

i. Communicating effectively with people of various socioeconomic backgrounds.

j. Acutely utilize sensory systems to discern various stimuli of danger and to maximize operational effectiveness.

II. SERGEANT

A. GENERAL DESCRIPTION

This is the first level of supervision. Entry into this position is limited from within the sworn members of the Division. Supervision is general in nature. Sergeants report regularly to a troop lieutenant, usually by means of informed discussions, occasional conferences, etc., to receive new work orders, discuss work progress, or new problems which require advice.

B. EXAMPLES OF DUTIES

The Sergeant has the authority to make changes within the organization of work function to subordinates. The Sergeant is responsible for day-to-day and long range planning of his/her particular shift or work force.

The Sergeant is responsible for assigning, distributing, and balancing the work load of subordinates. The Sergeant instructs subordinates in specific techniques, makes available necessary written instructions, assigns and directs the training of subordinates, and answers their questions. The Sergeant is responsible for subordinates' attendance and attention to their work and ensuring they perform to departmental standards. The Sergeant reports to supervisors on the quality of work performed by subordinates.

The Sergeant assigns specific work and shift assignments to subordinates. The Sergeant makes daily sector assignments for shift personnel and assigns days off, vacation time, and special leave time for his/her personnel. The Sergeant reviews and critiques all written reports from subordinates.

The Sergeant must have knowledge of and perform a wide variety of law enforcement functions. These activities are related to state and federal law, departmental rules and regulations, and methods of traffic and criminal investigation.

The job consists of a large variety of both routine and complex activities. The Sergeant is held accountable for actions taken by self and subordinates under his/her command.

Sergeants are required to exercise a large amount of creativity, initiative, and decision-making ability.
C. **REQUIRED KNOWLEDGES, SKILLS AND ABILITIES**

Skill in making decisions. Ability to handle emergency and stressful situations. Skill in work organization and planning. Knowledge of law enforcement subject matter, techniques, and practices. Knowledge of departmental procedures and policies. Ability to deal effectively with subordinates.

All sworn members should be able to perform, at a minimum, the below physical activities:

a. Driving a patrol vehicle for extended periods.

b. Getting in and out of vehicles.

c. Affecting a forcible arrest; possible physical confrontations (wrestling with suspects).

d. Biannual firearms recertification, which involves shooting a semi-automatic pistol, rifle or shotgun from standing, kneeling and prone positions during the course of a training day.

e. Climbing obstacles and traversing rough terrain quickly.

f. Manual traffic control involving prolonged standing and requiring mental and physical alertness and dexterity.

g. Working under stressful and dangerous conditions, in inclement weather and for prolonged periods without the benefit of rest, of meal breaks, and working rotating shifts.

h. Successfully completing an annual physical fitness test to measure aerobic capacity, muscular strength, muscular endurance, flexibility and other physical requirements of the position.

i. Communicating effectively with people of various socioeconomic backgrounds.

j. Acutely utilize sensory systems to discern various stimuli of danger and to maximize operational effectiveness.

III. **LIEUTENANT**

A. **GENERAL DESCRIPTION**

This is the second level of supervision. Entry into this classification is limited from within the sworn members of the Division. Supervision is general in nature. Lieutenants plan and carry out assignments with little direct involvement from superior officers. They report regularly to a troop commander or section chief, usually by means of occasional conferences, informed
discussions, etc. to receive new work order, discuss work progress or new problems which require advice from above.

B. EXAMPLES OF DUTIES

The Lieutenant has authority to make changes within the unit dealing with the organization of work functions to subordinates. Changes from the Division's established work guidelines require approval from the incumbent's troop commander or section chief. This position is responsible for work load adjustments which involve more than day-to-day changes, for planning to meet changes and for proposing needed revisions in staffing levels or in work priorities.

The Lieutenant is responsible for assigning, distributing, and balancing the work load of subordinates. The Lieutenant instructs subordinates in specific techniques, makes available necessary written instructions and reference materials, and answers their questions. This position is responsible for subordinate's attendance, attention to the work, and for ensuring that they perform a satisfactory amount and quality of work.

The Lieutenant assigns specific work or shift assignments to subordinates. The incumbent makes daily work assignments for road personnel from monthly assignment schedule, taking into account sick days, holidays, vacation days, and training. The Lieutenant reviews and critiques all reports prepared by subordinates to correct errors and provide direction and supervision. The incumbent reviews all traffic and criminal arrest reports written by subordinates for completeness, accuracy, and appropriateness of charge and routes same through proper channels or returns to subordinates to correct insufficiencies, if any.

This position has authority to approve emergency leave for short periods for subordinate officers. The incumbent interviews, makes work assignments, and arranges for on-the-job training for new personnel. This position conducts investigations on complaints against subordinates, resolving the simple ones and reporting findings and recommendations to the troop commander for others. The incumbent makes formal and informal recommendations concerning promotions, reassignments, recognition of outstanding performance, disciplinary problems, and personnel needs.

The Lieutenant must have knowledge of and perform a wide variety of law enforcement activities. These activities are related to departmental policies, procedures and regulations, state and federal laws, case law, and recognized methods for techniques of traffic and criminal investigations. Duties contained within this function generally consist of tasks requiring a high degree of decision-making ability and good judgment. The incumbent must exercise initiative and creativity in many of these tasks. An example of a typical task is talking to subordinates in formal or informal sessions to explain and provide assistance and guidance on technical matters.

The incumbent must perform many miscellaneous tasks of a general nature such as the following: write letters requesting information from other agencies; verify and post
subordinates' daily work activities; corrects, number, and classify all traffic accident and
criminal reports; review subordinates' monthly activity reports; develop and forward weekly
status reports to Headquarters; develop weekly work schedules; assign federally funded
special duty jobs; monitor personnel for compliance with departmental weight control
program; number and issue traffic arrest books; maintain intoxilyzer records and forms;
assist subordinates with procuring, repairing, and issuing assigned equipment; verify radar
and tuning forks for court trials; review and approve dismissed court cases; make formal and
informal court visitations to determine courtroom effectiveness of subordinates; supervise
traffic operations shift commanders on a daily basis.

a. This job consists of a large variety of both routine and complex activities. Some
decisions can result in the life and death of persons. In these situations, a high degree
of accuracy is required. The incumbent is held accountable for the outcome of all
actions taken by self and subordinates acting under the incumbent's instruction. In
other than routine activities, decisions are usually based on some abstract variables.
Periodically, the Lieutenant is involved in a non-routine activity or problem requiring
an immediate decision. These decisions are made under stress situations such a riot
and mass disturbances, snipers, hostages held at gun point, firing of police weapons,
etc.

This position requires the incumbent to exercise a large amount of originality, initiative
and decision-making ability.

C. REQUIRED KNOWLEDGES, SKILLS AND ABILITIES
Skill in making decisions. Ability to handle emergency and stress situations. Ability to
supervise. Skill in work organization and planning. Ability to deal effectively with others.
Skill in oral communications. Skill in written communications (reports and record keeping).
Knowledge of law enforcement subject matter, techniques, and practices. Skill in the use of
departmental equipment.

All sworn members should be able to perform, at a minimum, the below physical
activities:

a. Driving a patrol vehicle for extended periods.
b. Getting in and out of vehicles.
c. Affecting a forcible arrest; possible physical confrontations (wrestling with suspects).
d. Biannual firearms recertification, which involves shooting a semi-automatic pistol, rifle
or shotgun from standing, kneeling and prone positions during the course of a training
day.
e. Climbing obstacles and traversing rough terrain quickly.
f. Manual traffic control involving prolonged standing and requiring mental and physical
alertness and dexterity.
g. Working under stressful and dangerous conditions, in inclement weather and for prolonged periods without the benefit of rest, of meal breaks, and working rotating shifts.

h. Successfully completing an annual physical fitness test to measure aerobic capacity, muscular strength, muscular endurance, flexibility and other physical requirements of the position.

i. Communicating effectively with people of various socioeconomic backgrounds.

j. Acutely utilize sensory systems to discern various stimuli of danger and to maximize operational effectiveness.

IV. CAPTAIN

A. GENERAL DESCRIPTION

   This is the third level of supervision. Entry into this classification is limited from within the sworn members of the Division. The Captain plans and carries out assignments with very little supervision from superior officers. The Captain reports occasionally to a member of the Executive Staff, usually by telephone or conference to receive new work orders or discuss new problems which require advice from above.

B. EXAMPLES OF DUTIES

   The Captain has the authority to make changes within the troop or section he/she is assigned. This position has the authority to establish work guidelines within his/her area of responsibility. The Captain is involved with short and long range planning and for proposing needed revisions in staffing levels or work priorities. The Captain is responsible for assigning and distributing the work load of subordinates. The Captain is responsible for ensuring subordinate work attendance, attention to their work, and productivity. The Captain will report to superiors regarding the quality of work performed by subordinates. The Captain is responsible for the facility to which he/she is assigned. This position is responsible for its complete operation making necessary changes and repairs when needed. The Captain reviews and critiques all reports prepared by subordinates providing direction and supervision when needed. The Captain is also responsible for assigning, directing, and reviewing the work of civilian employees assigned under his/her command. The Captain must have knowledge of and perform a wide variety of law enforcement duties. These duties are related to departmental policies, procedures, and regulations, state and federal law, and recognized methods for techniques of traffic and criminal investigation. The Captain must also perform tasks of a general nature such as write letters requesting information from other agencies, maintain departmental written directives, etc., maintain an active and positive image with the general community, assist and direct with departmental projects, supervise lieutenant operations on a daily basis. This position requires a large amount of originality, initiative, and decision-making ability.
C. **REQUIRED KNOWLEDGES, SKILLS AND ABILITIES**

Skill in making decisions. Ability to handle emergency and stressful situations. Skill in work organization and planning. Knowledge of law enforcement subject matter, techniques, and practices. Knowledge of departmental procedures and policies. Ability to deal effectively with subordinates.

All sworn members should be able to perform, at a minimum, the below physical activities:

a) Driving a patrol vehicle for extended periods.

b) Getting in and out of vehicles.

c) Affecting a forcible arrest; possible physical confrontations (wrestling with suspects).

d) Biannual firearms recertification, which involves shooting a semi-automatic pistol, rifle or shotgun from standing, kneeling and prone positions during the course of a training day.

e) Climbing obstacles and traversing rough terrain quickly.

f) Manual traffic control involving prolonged standing and requiring mental and physical alertness and dexterity.

g) Working under stressful and dangerous conditions, in inclement weather and for prolonged periods without the benefit of rest, of meal breaks, and working rotating shifts.

h) Successfully completing an annual physical fitness test to measure aerobic capacity, muscular strength, muscular endurance, flexibility and other physical requirements of the position.

i) Communicating effectively with people of various socioeconomic backgrounds.

j) Acutely utilize sensory systems to discern various stimuli of danger and to maximize operational effectiveness.
APPENDIX D

PRICING

A. **INSTRUCTIONS**

a. Complete Appendix D - Pricing in Excel Format, found on the Bid Solicitation Page, under Supporting Documents.

b. Reference Appendix B - Statement of Work, for details of each pricing category.

c. Pricing must be saved and submitted in Excel Format only on the electronic version of the proposal.

d. Do not alter or change the template provided in Appendix D excel format.

e. All highlighted fields must be completed. Fields left blank will be considered a No Bid.

f. Value Added Services - Provide cost schedules for additional services to include, but not limited to, additional versions of the written test, oral board exercises, or to provide additional training. Include in your pricing submission clearly identified as a cost above the fixed price submission. Provide support for litigation if necessary.

Any additional cost to the State should be presented in the proposal offering and included as a value added service.
This Professional Services Agreement ("Agreement") is entered into as of _________________, 20__ (Effective Date) and will end on _________________, 20__, by and between the State of Delaware, Department of ____________________, Division of _________, ______________________________________ ("Delaware"), and _________________, (the "Vendor"), with offices at _____________________________________.

WHEREAS, Delaware desires to obtain certain services to ________________________________________; and _______________________________________.

WHEREAS, Vendor desires to provide such services to Delaware on the terms set forth below;

WHEREAS, Delaware and Vendor represent and warrant that each party has full right, power and authority to enter into and perform under this Agreement;

FOR AND IN CONSIDERATION OF the premises and mutual agreements herein, Delaware and Vendor agree as follows:

1. Services.

   1.1. Vendor shall perform for Delaware the services specified in the Appendices to this Agreement, attached hereto and made a part hereof.

   1.2. Any conflict or inconsistency between the provisions of the following documents shall be resolved by giving precedence to such documents in the following order: (a) this Agreement (including any amendments or modifications thereto); (b) Delaware’s request for proposals, attached hereto as Appendix ___; and (c) Vendor’s response to the request for proposals, attached hereto as Appendix ___. The aforementioned documents are specifically incorporated into this Agreement and made a part hereof.

   1.3. Delaware may, at any time, by written order, make changes in the scope of this Agreement and in the services or work to be performed. No services for which additional compensation may be charged by Vendor shall be furnished, without the written authorization of Delaware. When Delaware desires any addition or deletion to the deliverables or a change in the Services to be provided under this Agreement, it shall notify Vendor, who shall then submit to Delaware a "Change Order" for approval authorizing said change. The Change Order shall state whether the change shall cause an alteration in the price or the time required by Vendor for any aspect of its performance under this Agreement. Pricing of changes shall be consistent with those established within this Agreement.

   1.4. Vendor will not be required to make changes to its scope of work that result in Vendor’s costs exceeding the current unencumbered budgeted appropriations for the services. Any claim of either party for an adjustment under Section 1 of this Agreement shall be asserted in the manner specified in the writing that authorizes the adjustment.

2. Payment for Services and Expenses.

   2.1. The term of the initial contract shall be from ______________, 20__ through ________________, 20__. The Contract may be renewed for two (2) one (1) year periods through negotiation between the Vendor and
Government Support Services. The State reserves the right to extend this contract on a month-to-month basis for a period of up to three months after the term of the full contract has been completed.

2.2. As a Service subscription license costs shall be incurred at the individual license level only as the individual license is utilized within a fully functioning solution. Subscription costs will not be applicable during periods of implementation and solution development prior to the State’s full acceptance of a working solution. Additional subscription license requests above actual utilization may not exceed 5% of the total and are subject to Delaware budget and technical review.

2.3. Delaware will pay Vendor for the performance of services described in Appendix ___, Statement of Work. The fee will be paid in accordance with the payment schedule attached hereto as part of Appendix ___.

2.4. Delaware’s obligation to pay Vendor for the performance of services described in Appendix ___, Statement of Work will not exceed the fixed fee amount of $__________. It is expressly understood that the work defined in the appendices to this Agreement must be completed by Vendor and it shall be Vendor’s responsibility to ensure that hours and tasks are properly budgeted so that all services are completed for the agreed upon fixed fee. Delaware’s total liability for all charges for services that may become due under this Agreement is limited to the total maximum expenditure(s) authorized in Delaware’s purchase order(s) to Vendor.

2.5. The State reserves the right to pay by Automated Clearing House (ACH), Purchase Card (P-Card), or check. Agencies that are part of the First State Financial (FSF) system are required to identify the contract number ENTER CONTRACT NUMBER on all Purchase Orders (P.O.) and shall complete the same when entering P.O. information in the state’s financial reporting system.

2.6. The State of Delaware intends to maximize the use of the Purchase Card (P-Card) for payment for goods and services provided under contract. Vendors shall not charge additional fees for acceptance of this payment method and shall incorporate any costs into their proposals. Additionally there shall be no minimum or maximum limits on any P-Card transaction under the contract.

2.7. Vendor shall submit monthly invoices to Delaware in sufficient detail to support the services provided during the previous month. Delaware agrees to pay those invoices within thirty (30) days of receipt. In the event Delaware disputes a portion of an invoice, Delaware agrees to pay the undisputed portion of the invoice within thirty (30) days of receipt and to provide Vendor a detailed statement of Delaware’s position on the disputed portion of the invoice within thirty (30) days of receipt. Delaware’s failure to pay any amount of an invoice that is not the subject of a good-faith dispute within thirty (30) days of receipt shall entitle Vendor to charge interest on the overdue portion at the lower of 1.0% per month. All payments should be sent to the Vendor’s identified address on record with the State of Delaware’s Division of Accounting as identified in the completion of the electronic W-9.

2.8. Unless provided otherwise in an Appendix, all expenses incurred in the performance of the services are to be paid by Vendor. If an Appendix specifically provides for expense reimbursement, Vendor shall be reimbursed only for reasonable expenses incurred by Vendor in the performance of the services, including, but not necessarily limited to, travel and lodging expenses, communications charges, and computer time and supplies.

2.9. Delaware is a sovereign entity, and shall not be liable for the payment of federal, state and local sales, use and excise taxes, including any interest and penalties from any related deficiency, which may become due and payable as a consequence of this Agreement.

2.10. Delaware shall subtract from any payment made to Vendor all damages, costs and expenses caused by Vendor’s negligence, resulting from or arising out of errors or omissions in Vendor’s work products, which have not been previously paid to Vendor.

2.11. Invoices shall be submitted to:
3. **Responsibilities of Vendor.**

3.1. Vendor shall be responsible for the professional quality, technical accuracy, timely completion, and coordination of all services furnished by Vendor, its subcontractors and its and their principals, officers, employees and agents under this Agreement. In performing the specified services, Vendor shall follow practices consistent with generally accepted professional and technical standards. Vendor shall be responsible for ensuring that all services, products and deliverables furnished pursuant to this Agreement comply with the standards promulgated by the Department of Technology and Information ("DTI") published at [http://dti.delaware.gov/](http://dti.delaware.gov/), and as modified from time to time by DTI during the term of this Agreement. If any service, product or deliverable furnished pursuant to this Agreement does not conform to DTI standards, Vendor shall, at its expense and option either (1) replace it with a conforming equivalent or (2) modify it to conform to DTI standards. Vendor shall be and remain liable in accordance with the terms of this Agreement and applicable law for all damages to Delaware caused by Vendor’s failure to ensure compliance with DTI standards.

3.2. It shall be the duty of the Vendor to assure that all products of its effort are technically sound and in conformance with all pertinent Federal, State and Local statutes, codes, ordinances, resolutions and other regulations. Vendor will not produce a work product that violates or infringes on any copyright or patent rights. Vendor shall, without additional compensation, correct or revise any errors or omissions in its work products.

3.3. Permitted or required approval by Delaware of any products or services furnished by Vendor shall not in any way relieve Vendor of responsibility for the professional and technical accuracy and adequacy of its work. Delaware’s review, approval, acceptance, or payment for any of Vendor’s services herein shall not be construed to operate as a waiver of any rights under this Agreement or of any cause of action arising out of the performance of this Agreement, and Vendor shall be and remain liable in accordance with the terms of this Agreement and applicable law for all damages to Delaware caused by Vendor’s performance or failure to perform under this Agreement.

3.4. Vendor shall appoint a Project Manager who will manage the performance of services. All of the services specified by this Agreement shall be performed by the Project Manager, or by Vendor’s associates and employees under the personal supervision of the Project Manager. The positions anticipated include:

<table>
<thead>
<tr>
<th>Project Team</th>
<th>Title</th>
<th>% of Project Involvement</th>
</tr>
</thead>
</table>

3.5. Designation of persons for each position is subject to review and approval by Delaware. Should the staff need to be diverted off the project for what are now unforeseeable circumstances, Vendor will notify Delaware immediately and work out a transition plan that is acceptable to both parties, as well as agree to an acceptable replacement plan to fill or complete the work assigned to this project staff position. Replacement staff persons are subject to review and approval by Delaware. If Vendor fails to make a required replacement within 30 days, Delaware may terminate this Agreement for default. Upon receipt of written notice from Delaware that an employee of Vendor is unsuitable to Delaware for good cause, Vendor shall remove such employee from the performance of services and substitute in his/her place a suitable employee.

3.6. Vendor shall furnish to Delaware’s designated representative copies of all correspondence to regulatory agencies for review prior to mailing such correspondence.

3.7. Vendor agrees that its officers and employees will cooperate with Delaware in the performance of services under this Agreement and will be available for consultation with Delaware at such reasonable times with advance notice as to not conflict with their other responsibilities.

3.8. Vendor has or will retain such employees as it may need to perform the services required by this Agreement. Such employees shall not be employed by Delaware or any other political subdivision of Delaware.
3.9. Vendor will not use Delaware’s name, either express or implied, in any of its advertising or sales materials without Delaware’s express written consent.

3.10. The rights and remedies of Delaware provided for in this Agreement are in addition to any other rights and remedies provided by law.

4. **Time Schedule.**

4.1. A project schedule is included in Appendix A.

4.2. Any delay of services or change in sequence of tasks must be approved in writing by Delaware.

4.3. In the event that Vendor fails to complete the project or any phase thereof within the time specified in the Contract, or with such additional time as may be granted in writing by Delaware, or fails to prosecute the work, or any separable part thereof, with such diligence as will insure its completion within the time specified in this Agreement or any extensions thereof, Delaware shall suspend the payments scheduled as set forth in Appendix A.

5. **State Responsibilities.**

5.1. In connection with Vendor's provision of the Services, Delaware shall perform those tasks and fulfill those responsibilities specified in the appropriate Appendices.

5.2. Delaware agrees that its officers and employees will cooperate with Vendor in the performance of services under this Agreement and will be available for consultation with Vendor at such reasonable times with advance notice as to not conflict with their other responsibilities.

5.3. The services performed by Vendor under this Agreement shall be subject to review for compliance with the terms of this Agreement by Delaware’s designated representatives. Delaware representatives may delegate any or all responsibilities under the Agreement to appropriate staff members, and shall so inform Vendor by written notice before the effective date of each such delegation.

5.4. The review comments of Delaware’s designated representatives may be reported in writing as needed to Vendor. It is understood that Delaware’s representatives’ review comments do not relieve Vendor from the responsibility for the professional and technical accuracy of all work delivered under this Agreement.

5.5. Delaware shall, without charge, furnish to or make available for examination or use by Vendor as it may request, any data which Delaware has available, including as examples only and not as a limitation:

   a. Copies of reports, surveys, records, and other pertinent documents;

   b. Copies of previously prepared reports, job specifications, surveys, records, ordinances, codes, regulations, other documents, and information related to the services specified by this Agreement.

   Vendor shall return any original data provided by Delaware.

5.6. Delaware shall assist Vendor in obtaining data on documents from public officers or agencies and from private citizens and business firms whenever such material is necessary for the completion of the services specified by this Agreement.

5.7. Vendor will not be responsible for accuracy of information or data supplied by Delaware or other sources to the extent such information or data would be relied upon by a reasonably prudent contractor.
5.8. Delaware agrees not to use Vendor’s name, either express or implied, in any of its advertising or sales materials. Vendor reserves the right to reuse the nonproprietary data and the analysis of industry-related information in its continuing analysis of the industries covered.


6.1. All materials, information, documents, and reports, whether finished, unfinished, or draft, developed, prepared, completed, or acquired by Vendor for Delaware relating to the services to be performed hereunder shall become the property of Delaware and shall be delivered to Delaware’s designated representative upon completion or termination of this Agreement, whichever comes first. Vendor shall not be liable for damages, claims, and losses arising out of any reuse of any work products on any other project conducted by Delaware. Delaware shall have the right to reproduce all documentation supplied pursuant to this Agreement.

6.2. Vendor retains all title and interest to the data it furnished and/or generated pursuant to this Agreement. Retention of such title and interest does not conflict with Delaware’s rights to the materials, information and documents developed in performing the project. Upon final payment, Delaware shall have a perpetual, nontransferable, non-exclusive paid-up right and license to use, copy, modify and prepare derivative works of all materials in which Vendor retains title, whether individually by Vendor or jointly with Delaware. Any and all source code developed in connection with the services provided will be provided to Delaware, and the aforementioned right and license shall apply to source code. The parties will cooperate with each other and execute such other documents as may be reasonably deemed necessary to achieve the objectives of this Section.

6.3. In no event shall Vendor be precluded from developing for itself, or for others, materials that are competitive with the Deliverables, irrespective of their similarity to the Deliverables. In addition, Vendor shall be free to use its general knowledge, skills and experience, and any ideas, concepts, know-how, and techniques within the scope of its consulting practice that are used in the course of providing the services.

6.4. Notwithstanding anything to the contrary contained herein or in any attachment hereto, any and all intellectual property or other proprietary data owned by Vendor prior to the effective date of this Agreement (“Preexisting Information”) shall remain the exclusive property of Vendor even if such Preexisting Information is embedded or otherwise incorporated into materials or products first produced as a result of this Agreement or used to develop such materials or products. Delaware’s rights under this section shall not apply to any Preexisting Information or any component thereof regardless of form or media.

7. Confidential Information.

To the extent permissible under 29 Del. C. ’ 10001, et seq., the parties to this Agreement shall preserve in strict confidence any information, reports or documents obtained, assembled or prepared in connection with the performance of this Agreement.

8. Warranty.

8.1. Vendor warrants that its services will be performed in a good and workmanlike manner. Vendor agrees to reperform any work not in compliance with this warranty brought to its attention within a reasonable time after that work is performed.

8.2. Third-party products within the scope of this Agreement are warranted solely under the terms and conditions of the licenses or other agreements by which such products are governed. With respect to all third-party products and services purchased by Vendor for Delaware in connection with the provision of the Services, Vendor shall pass through or assign to Delaware the rights Vendor obtains from the manufacturers and/or vendors of such
products and services (including warranty and indemnification rights), all to the extent that such rights are assignable.

9. Indemnification; Limitation of Liability.

9.1. Vendor shall indemnify and hold harmless the State, its agents and employees, from any and all liability, suits, actions or claims, together with all reasonable costs and expenses (including attorneys’ fees) directly arising out of:

   a. the negligence or other wrongful conduct of the Vendor, its agents or employees, or

   b. Vendor’s breach of any material provision of this Agreement not cured after due notice and opportunity to cure, provided Vendor shall have been notified promptly in writing by Delaware of any notice of such claim.

9.2. If Delaware promptly notifies Vendor in writing of a third party claim against Delaware that any Deliverable infringes a copyright or a trade secret of any third party, Vendor will defend such claim at its expense and will pay any costs or damages that may be finally awarded against Delaware. Vendor will not indemnify Delaware, however, if the claim of infringement is caused by:

   a. Delaware’s misuse or modification of the Deliverable;

   b. Delaware’s failure to use corrections or enhancements made available by Vendor;

   c. Delaware’s use of the Deliverable in combination with any product or information not owned or developed by Vendor;

   d. Delaware’s distribution, marketing or use for the benefit of third parties of the Deliverable or

   e. Information, direction, specification or materials provided by Client or any third party. If any Deliverable is, or in Vendor's opinion is likely to be, held to be infringing, Vendor shall at its expense and option either

      ii. Procure the right for Delaware to continue using it,

      iii. Replace it with a non-infringing equivalent,

      iv. Modify it to make it non-infringing.

The foregoing remedies constitute Delaware’s sole and exclusive remedies and Vendor's entire liability with respect to infringement.

10. Employees.

10.1. Vendor has and shall retain the right to exercise full control over the employment, direction, compensation and discharge of all persons employed by Vendor in the performance of the services hereunder; provided, however, that it will, subject to scheduling and staffing considerations, attempt to honor Delaware’s request for specific individuals.

10.2. Except as the other party expressly authorizes in writing in advance, neither party shall solicit, offer work to, employ, or contract with, whether as a partner, employee or independent contractor, directly or indirectly, any of the other party’s Personnel during their participation in the services or during the twelve (12) months thereafter.
For purposes of this Section, Personnel includes any individual or company a party employs as a partner, employee or independent contractor and with which a party comes into direct contact in the course of the services.

10.3. Possession of a Security Clearance, as issued by the Delaware Department of Safety and Homeland Security, may be required of any employee of Vendor who will be assigned to this project.

11. **Independent Contractor.**

11.1. It is understood that in the performance of the services herein provided for, Vendor shall be, and is, an independent contractor, and is not an agent or employee of Delaware and shall furnish such services in its own manner and method except as required by this Agreement. Vendor shall be solely responsible for, and shall indemnify, defend and save Delaware harmless from all matters relating to the payment of its employees, including compliance with social security, withholding and all other wages, salaries, benefits, taxes, exactions, and regulations of any nature whatsoever.

11.2. Vendor acknowledges that Vendor and any subcontractors, agents or employees employed by Vendor shall not, under any circumstances, be considered employees of Delaware, and that they shall not be entitled to any of the benefits or rights afforded employees of Delaware, including, but not limited to, sick leave, vacation leave, holiday pay, Public Employees Retirement System benefits, or health, life, dental, long-term disability or workers’ compensation insurance benefits. Delaware will not provide or pay for any liability or medical insurance, retirement contributions or any other benefits for or on behalf of Delaware or any of its officers, employees or other agents.

11.3. Vendor shall be responsible for providing liability insurance for its personnel.

11.4. As an independent contractor, Vendor has no authority to bind or commit Delaware. Nothing herein shall be deemed or construed to create a joint venture, partnership, fiduciary or agency relationship between the parties for any purpose.

12. **Dispute Resolution.**

12.1. At the option of, and in the manner prescribed by the Office of Management and Budget (OMB), the parties shall attempt in good faith to resolve any dispute arising out of or relating to this Agreement promptly by negotiation between executives who have authority to settle the controversy and who are at a higher level of management than the persons with direct responsibility for administration of this Agreement. All offers, promises, conduct and statements, whether oral or written, made in the course of the negotiation by any of the parties, their agents, employees, experts and attorneys are confidential, privileged and inadmissible for any purpose, including impeachment, in arbitration or other proceeding involving the parties, provided evidence that is otherwise admissible or discoverable shall not be rendered inadmissible.

12.2. If the matter is not resolved by negotiation, as outlined above, or, alternatively, OMB elects to proceed directly to mediation, then the matter will proceed to mediation as set forth below. Any disputes, claims or controversies arising out of or relating to this Agreement shall be submitted to mediation by a mediator selected by OMB, and if the matter is not resolved through mediation, then it shall be submitted, in the sole discretion of OMB, to the Office of Management and Budget, Government Support Services Director, for final and binding arbitration. OMB reserves the right to proceed directly to arbitration or litigation without negotiation or mediation. Any such proceedings held pursuant to this provision shall be governed by Delaware law and venue shall be in Delaware. The parties shall maintain the confidential nature of the arbitration proceeding and the Award, including the Hearing, except as may be necessary to prepare for or conduct the arbitration hearing on the merits. Each party shall bear its own costs of mediation, arbitration or litigation, including attorneys’ fees.
13. **Suspension.**

13.1. Delaware may suspend performance by Vendor under this Agreement for such period of time as Delaware, at its sole discretion, may prescribe by providing written notice to Vendor at least 30 working days prior to the date on which Delaware wishes to suspend. Upon such suspension, Delaware shall pay Vendor its compensation, based on the percentage of the project completed and earned until the effective date of suspension, less all previous payments. Vendor shall not perform further work under this Agreement after the effective date of suspension until receipt of written notice from Delaware to resume performance.

13.2. In the event Delaware suspends performance by Vendor for any cause other than the error or omission of the Vendor, for an aggregate period in excess of 30 days, Vendor shall be entitled to an equitable adjustment of the compensation payable to Vendor under this Agreement to reimburse Vendor for additional costs occasioned as a result of such suspension of performance by Delaware based on appropriated funds and approval by Delaware.

14. **Termination.**

14.1. This Agreement may be terminated in whole or in part by either party in the event of substantial failure of the other party to fulfill its obligations under this Agreement through no fault of the terminating party; but only after the other party is given:

   a. Not less than 20 calendar days written notice of intent to terminate; and

   b. An opportunity for consultation with the terminating party prior to termination.

14.2. This Agreement may be terminated in whole or in part by Delaware for its convenience, but only after Vendor is given:

   a. Not less than 20 calendar days written notice of intent to terminate; and

   b. An opportunity for consultation with Delaware prior to termination.

14.3. If termination for default is effected by Delaware, Delaware will pay Vendor that portion of the compensation which has been earned as of the effective date of termination, but:

   a. No amount shall be allowed for anticipated profit on performed or unperformed services or other work, and

   b. Any payment due to Vendor at the time of termination may be adjusted to the extent of any additional costs occasioned to Delaware by reason of Vendor’s default.

   c. Upon termination for default, Delaware may take over the work and prosecute the same to completion by agreement with another party or otherwise. In the event Vendor shall cease conducting business, Delaware shall have the right to make an unsolicited offer of employment to any employees of Vendor assigned to the performance of the Agreement, notwithstanding the provisions of Section 10.2.

14.4. If after termination for failure of Vendor to fulfill contractual obligations it is determined that Vendor has not so failed, the termination shall be deemed to have been effected for the convenience of Delaware.

14.5. The rights and remedies of Delaware and Vendor provided in this section are in addition to any other rights and remedies provided by law or under this Agreement.

   a. Delaware may, by written notice to Vendor, terminate this Agreement if it is found after notice and hearing by Delaware that gratuities (in the form of entertainment, gifts, or otherwise) were offered or given by Vendor or any agent or representative of Vendor to any officer or employee of Delaware with a view toward securing a contract or securing favorable treatment with respect to the awarding or amending or making of any determinations with respect to the performance of this Agreement.

   b. In the event this Agreement is terminated as provided in 14.6.a hereof, Delaware shall be entitled to pursue the same remedies against Vendor it could pursue in the event of a breach of this Agreement by Vendor.

   c. The rights and remedies of Delaware provided in Section 14.6 shall not be exclusive and are in addition to any other rights and remedies provided by law or under this Agreement.

15. Severability.

   If any term or provision of this Agreement is found by a court of competent jurisdiction to be invalid, illegal or otherwise unenforceable, the same shall not affect the other terms or provisions hereof or the whole of this Agreement, but such term or provision shall be deemed modified to the extent necessary in the court's opinion to render such term or provision enforceable, and the rights and obligations of the parties shall be construed and enforced accordingly, preserving to the fullest permissible extent the intent and agreements of the parties herein set forth.

16. Assignment; Subcontracts.

   16.1. Any attempt by Vendor to assign or otherwise transfer any interest in this Agreement without the prior written consent of Delaware shall be void. Such consent shall not be unreasonably withheld.

   16.2. Services specified by this Agreement shall not be subcontracted by Vendor, without prior written approval of Delaware.

   16.3. Approval by Delaware of Vendor’s request to subcontract or acceptance of or payment for subcontracted work by Delaware shall not in any way relieve Vendor of responsibility for the professional and technical accuracy and adequacy of the work. All subcontractors shall adhere to all applicable provisions of this Agreement.

   16.4. Vendor shall be and remain liable for all damages to Delaware caused by negligent performance or non-performance of work under this Agreement by Vendor, its subcontractor or its sub-subcontractor.

   16.5. The compensation due shall not be affected by Delaware’s approval of the Vendor’s request to subcontract.

17. Force Majeure.

   Neither party shall be liable for any delays or failures in performance due to circumstances beyond its reasonable control.

18. Non-Appropriation of Funds.

   18.1. Validity and enforcement of this Agreement is subject to appropriations by the General Assembly of the specific funds necessary for contract performance. Should such funds not be so appropriated Delaware may immediately terminate this Agreement, and absent such action this Agreement shall be terminated as to any obligation of the State requiring the expenditure of money for which no specific appropriation is available, at the end of the last fiscal year for which no appropriation is available or upon the exhaustion of funds.
18.2. Notwithstanding any other provisions of this Agreement, this Agreement shall terminate and Delaware’s obligations under it shall be extinguished at the end of the fiscal year in which Delaware fails to appropriate monies for the ensuing fiscal year sufficient for the payment of all amounts which will then become due.


Vendor and all subcontractors represent that they are properly licensed and authorized to transact business in the State of Delaware as provided in 30 Del. C. § 2502.

20. Complete Agreement.

20.1. This agreement and its Appendices shall constitute the entire agreement between Delaware and Vendor with respect to the subject matter of this Agreement and shall not be modified or changed without the express written consent of the parties. The provisions of this agreement supersede all prior oral and written quotations, communications, agreements and understandings of the parties with respect to the subject matter of this Agreement.

20.2. If the scope of any provision of this Agreement is too broad in any respect whatsoever to permit enforcement to its full extent, then such provision shall be enforced to the maximum extent permitted by law, and the parties hereto consent and agree that such scope may be judicially modified accordingly and that the whole of such provisions of the Agreement shall not thereby fail, but the scope of such provision shall be curtailed only to the extent necessary to conform to the law.

20.3. Vendor may not order any product requiring a purchase order prior to Delaware's issuance of such order. Each Appendix, except as its terms otherwise expressly provide, shall be a complete statement of its subject matter and shall supplement and modify the terms and conditions of this Agreement for the purposes of that engagement only. No other agreements, representations, warranties or other matters, whether oral or written, shall be deemed to bind the parties hereto with respect to the subject matter hereof.


21.1. In performance of this Agreement, Vendor shall comply with all applicable federal, state and local laws, ordinances, codes and regulations. Vendor shall solely bear the costs of permits and other relevant costs required in the performance of this Agreement.

21.2. Neither this Agreement nor any appendix may be modified or amended except by the mutual written agreement of the parties. No waiver of any provision of this Agreement shall be effective unless it is in writing and signed by the party against which it is sought to be enforced.

21.3. The delay or failure by either party to exercise or enforce any of its rights under this Agreement shall not constitute or be deemed a waiver of that party's right thereafter to enforce those rights, nor shall any single or partial exercise of any such right preclude any other or further exercise thereof or the exercise of any other right.

21.4. Vendor covenants that it presently has no interest and that it will not acquire any interest, direct or indirect, which would conflict in any manner or degree with the performance of services required to be performed under this Agreement. Vendor further covenants, to its knowledge and ability, that in the performance of said services no person having any such interest shall be employed.

21.5. Vendor acknowledges that Delaware has an obligation to ensure that public funds are not used to subsidize private discrimination. Vendor recognizes that if they refuse to hire or do business with an individual or company due to reasons of race, color, gender, ethnicity, disability, national origin, age, or any other protected status, Delaware
may declare Vendor in breach of the Agreement, terminate the Agreement, and designate Vendor as non-
responsible.

21.6. Vendor warrants that no person or selling agency has been employed or retained to solicit or secure this Agreement
upon an agreement or understanding for a commission, or a percentage, brokerage or contingent fee. For breach
or violation of this warranty, Delaware shall have the right to annul this contract without liability or at its discretion
deduct from the contract price or otherwise recover the full amount of such commission, percentage, brokerage or
contingent fee.

21.7. This Agreement was drafted with the joint participation of both parties and shall be construed neither against nor
in favor of either, but rather in accordance with the fair meaning thereof.

21.8. Vendor shall maintain all public records, as defined by 29 Del. C. ’ 502(1), relating to this Agreement and its
deliverables for the time and in the manner specified by the Delaware Division of Archives, pursuant to the
Delaware Public Records Law, 29 Del. C. Ch. 5. During the term of this Agreement, authorized representatives
of Delaware may inspect or audit Vendor’ performance and records pertaining to this Agreement at the Vendor
business office during normal business hours.

21.9. The State reserves the right to advertise a supplemental solicitation during the term of the Agreement if deemed
in the best interest of the State.

22. Insurance.

22.1. Vendor shall maintain the following insurance during the term of this Agreement:

d. Worker’s Compensation and Employer’s Liability Insurance in accordance with applicable law.

e. Commercial General Liability - $1,000,000.00 per occurrence/$3,000,000 per aggregate.

22.2. The successful vendor must carry at least one of the following depending on the scope of work being performed.

d. Medical/Professional Liability - $1,000,000.00 per occurrence/$3,000,000 per aggregate

e. Miscellaneous Errors and Omissions - $1,000,000.00 per occurrence/$3,000,000 per aggregate

f. Product Liability - $1,000,000 per occurrence/$3,000,000 aggregate

22.3. Should any of the above described policies be cancelled before expiration date thereof, notice will be delivered in
accordance with the policy provisions.

22.4. Before any work is done pursuant to this Agreement, the Certificate of Insurance and/or copies of the insurance
policies, referencing the contract number stated herein, shall be filed with the State. The certificate holder is as
follows:

[ENTER AGENCY NAME]
[ENTER AGENCY ADDRESS]
STATE OF DELAWARE
Government Support Services

[ENTER AGENCY CONTACT]

22.5. In no event shall the State of Delaware be named as an additional insured on any policy required under this agreement.

23. Performance Requirements

The selected Vendor will warrant that it possesses, or has arranged through subcontractors, all capital and other equipment, labor, materials, and licenses necessary to carry out and complete the work hereunder in compliance with any and all Federal and State laws, and County and local ordinances, regulations and codes.

24. Performance Bond

Contractors awarded contracts are required to furnish a 100% Performance Bond in accordance with Delaware Code Title 29, Section 6927, to the State of Delaware for the benefit of Government Support Services with surety in the amount of 100% of the specific award. Said bonds shall be conditioned upon the faithful performance of the contract. This guarantee shall be submitted using the Attached in the form of a good and sufficient bond drawn upon an Insurance or Bonding Company authorized to do business in the State of Delaware.

OR

There is no Performance Bond requirement.

25. Assignment of Antitrust Claims.

As consideration for the award and execution of this contract by the State, the Vendor hereby grants, conveys, sells, assigns, and transfers to the State of Delaware all of its right, title and interest in and to all known or unknown causes of action it presently has or may now or hereafter acquire under the antitrust laws of the United States and the State of Delaware, regarding the specific goods or services purchased or acquired for the State pursuant to this contract. Upon either the State’s or the Vendor notice of the filing of or reasonable likelihood of filing of an action under the antitrust laws of the United States or the State of Delaware, the State and Vendor shall meet and confer about coordination of representation in such action.


This Agreement shall be governed by and construed in accordance with the laws of the State of Delaware, except where Federal Law has precedence. Vendor consents to jurisdiction venue in the State of Delaware.

27. Notices.

Any and all notices required by the provisions of this Agreement shall be in writing and shall be mailed, certified or registered mail, return receipt requested. All notices shall be sent to the following addresses:

DELWARE:
(Agency contact address)

VENDOR:
(Vendor contact address)
IN WITNESS THEREOF, the Parties hereto have caused this Agreement to be duly executed as of the date and year first above written.

STATE OF DELAWARE
DEPARTMENT OF ______________________

__________________________________
Witness

__________________________________
Name

__________________________________
Title

__________________________________
Date

VENDOR

__________________________________
Witness

__________________________________
Name

__________________________________
Title