



STATE OF DELAWARE  
**DEPARTMENT OF TRANSPORTATION**  
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DOVER, DELAWARE 19903

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SHAILEN P. BHATT  
SECRETARY

**VIA OVERNIGHT DELIVERY**

March 21, 2013

NCM Demolition & Remediation  
308 Mill Street  
Saisbury, Maryland 21801

Ladies & Gentlemen:

Your firm is awarded Contract No. T201380103.01 – Dover Hangar Interior Asbestos Abatement, Kent County, at the unit prices contained in your proposal of March 12, 2013, totaling \$94,125.00.

Enclosed are four (4) copies of the documents which must be executed as indicated on the Contract and Bond Agreements. An original sealed Power of Attorney for the Surety Agent must be attached to each copy of the bond. Use of the enclosed Contract Agreements and Bond forms is mandatory. **No substitutions are permitted.**

The Department requests that all enclosed documents be returned to us by April 9, 2013. Failure to return the documents by April 9, 2013 will result in the Department canceling this award and retaining the 10% Bid Bond as damages.

Fully executed copies of the Contract and a complete set of these documents will be sent to your firm and Surety. Do not proceed with work covered by this contract until receipt of Notice to Proceed or Purchase Order.

In accordance with Section 106.01 of the Standard Specifications, please submit all materiel sources to the Chief, Materials and Research, as soon as possible so that work will not be delayed.

**Your company is required to complete the on-line State Of Delaware Substitute Form W-9 by visiting the Division of Accounting's website: <http://accounting.delaware.gov/>.** It is the vendor's responsibility to act upon this instruction for submitting a new W-9 form, we will not be able to process payments if this is not completed and accepted by the Division of Accounting. You only need to do this one time to be entered into the state system. If you need assistance or have questions, please contact 302-734-6827 or fax your inquiry to 302-736-7909.

*Original on File*

Jamès W. Hoagland  
Contract Services Administrator

JHH:as  
Enclosure  
cc: Ms. P. Lowe  
Mr. T. Greve  
Materials & Research  
Mr. M. Lichtenstein

