



STATE OF DELAWARE  
DEPARTMENT OF TRANSPORTATION  
800 BAY ROAD  
P.O. BOX 778  
DOVER, DELAWARE 19903

SHAILEN P. BHATT  
SECRETARY

Telephone (302) 760-2031  
Facsimile (302) 739-2254

**VIA OVERNIGHT DELIVERY**

September 27, 2012

George & Lynch, Inc.  
150 Lafferty Lane  
Dover, Delaware 19901

Ladies & Gentlemen:

Your firm is awarded Contract No T200812201.01; F. A. P. No. NHS014(12) – SR 1, SR 30 Grade Separated Intersection, Sussex County, at the unit prices contained in your proposal of August 21, 2012, totaling \$9,222,466.02.

Enclosed are five (5) copies of the documents which must be executed as indicated on the Contract and Bond Agreements. An original sealed Power of Attorney for the Surety Agent must be attached to each copy of the bond. Use of the enclosed Contract Agreements and Bond forms is mandatory. **No substitutions are permitted.**

The Department requests that all enclosed documents be returned to us by October 16, 2012. Failure to return the documents by October 16, 2012 will result in the Department canceling this award and retaining the 10% Bid Bond as damages.

Fully executed copies of the Contract and a complete set of these documents will be sent to your firm and Surety. Do not proceed with work covered by this contract until receipt of Notice to Proceed or Purchase Order.

In accordance with Section 106.01 of the Standard Specifications, please submit all materiel sources to the Chief, Materials and Research, as soon as possible so that work will not be delayed.

Your company is required to complete the on-line State Of Delaware Substitute Form W-9 by visiting the Division of Accounting's website: <http://accounting.delaware.gov/>. It is the vendor's responsibility to act upon this instruction for submitting a new W-9 form, we will not be able to process payments if this is not completed and accepted by the Division of Accounting. You only need to do this one time to be entered into the state system. If you need assistance or have questions, please contact 302-734-6827 or fax your inquiry to 302-736-7909.

Very truly yours,

James A. Hoagland  
Contract Services Administrator

JHH:as

Enclosure

cc: Ms. P. Lowe  
Mr. D. Montag  
Mr. B. Saborio  
Materials & Research  
Mr. J. Gaines

