



STATE OF DELAWARE  
**DEPARTMENT OF TRANSPORTATION**  
800 BAY ROAD  
P.O. BOX 778  
DOVER, DELAWARE 19903

JENNIFER COHAN  
SECRETARY

October 10, 2019

**VIA E-MAIL**

Mr. Benjamin J. Carnazzo  
KIEWIT INFRASTRUCTURE CO.  
7250 Parkway Drive  
Hannover, Maryland 21076

Dear Mr. Carnazzo:

Your firm is awarded **CM/GC Services - Rehabilitation of I-95 From I-495 to North of Brandywine River, New Castle County** for Contract No. CM/GC- T201407404.01, F.A.P. No. EBHN- N748(01), at the Pre-Construction services fee of \$400,000.00 as specified in the Department's Request for Proposals and receipt of your proposal of August 27, 2017.

Please make three (3) copies of the attached Contract documents and return all with original signatures. Use of the attached Contract Agreement form is mandatory. No substitutions are permitted.

The Department requests all documents, along with a copy of your **Delaware Business License** and a **certificate of insurance** are returned to us within 20 days from the date of this letter.

Fully executed copies of the Contract and a complete set of these documents will be sent to your firm. Do not proceed with work covered by this contract until receipt of Notice to Proceed from the Department.

Your company is required to complete the on-line State Of Delaware Substitute Form W-9 by visiting the Division of Accounting's website: <http://accounting.delaware.gov/>. It is the vendor's responsibility to act upon this instruction for submitting a new W-9 form, we will not be able to process payments if this is not completed and accepted by the Division of Accounting. You only need to do this once to be entered into the state system. If you need assistance or have questions, please contact 302-672-5000 or email your inquiry to [FSF\\_Vendor\\_Maintenance@state.de.us](mailto:FSF_Vendor_Maintenance@state.de.us).

Sincerely,

- signature on file -

James H. Hoagland  
Contract Services Administrator  
(302) 760-2036

JHH

Enclosures

cc: Ms. C. Thornton, Finance Director  
Mr. J. Hastings, Assistant Director, Bridge  
Mr. J. Torrijos, Assistant Director, Construction